Belgium, France, Holland,

Germany, Italy, Australia

and Landauer Assoc Inc.-U.S.A.

inco cuts

output in

Central

America

It said the operation, which

was not likely to be profitable

in the foreseeable future. Page

• ITALY'S September trade

deficit was L2,154bn (£970m),

double that in July and August,

Premier Giovanni Spadolini

appealed to employers and unions to sink their differences

about cutting labour costs.

• FRENCH franc and the

D-mark had a better week in the European Monetary System.

terest rates, with the Bank of France money market interven-

tion rate falling to 154 per cent

from 154 per cent on Friday, the

franc finished as the strongest

member of the system, replac-

The D-mark required support against the krone at the begin-

ning of the week, and fell out-

side its divergence limit on

Monday. It then improved, and

despite remaining the weakest

member of the EMS, closed

firmer on the week, and well

EMS OCT30,1981

inside its divergence limit.

The Land of the Control of the Contr

on European Monetary System exchange rates. The upper grid based on the weakest currency in the system defines the cross rates from which no currency

the cross (ales from which no currency (except the lies) may move more than I've per cept. The lower chart gives each surrency's divergence from the "central rele" against the European Currency Unit (ECU) itself a basket of European currencies.

BRITISH Shipbuilders have

merchant orders of nearly

£680m, well up on recent years.

• EEC's leading steel users

condemned plans for price

increases of up to 15 per cent.

• BNOC intends to increase its

TREASURY committee of

MPs is to consider proposals to

reform the budgetary system by presenting expenditure and

revenue plans at the same time.

TRUSTEE Savings Banks will be allowed by the Treasury to increase lending by 25 per cent (about £250m) in their financial

year beginning mid-November.

• GUINNESS PEAT group

chairman and chief executive

Edmund Dell won his board's

• LINFOOD HOLDINGS, food

stores group, forecast a mini-num 30 per cent profit growth

this year in a move to hold off a bid from Argyll Foods.

EXCO INTERNATIONAL.

one of the big four London

money brokers, is offering about

a third of its shares to the pub-

lic later this week. Page 5

or Wednesday. Page 6

ing the Danish krone.

. Page 2

DENAK: 8.00; SWITZERLAND Fr 2.0; EIRE 42p; MALTA 25c

EWS SUMMARY

GENERAL

Bombing campaign go on'

The bombing campaign in INCO, the world's largest-Britain will go on the Pro-nickel producer, will suspend visional IRA's military wing its Exmibal mining and procesmade clear in a message to sing operations in Guatemala. Provisional Sinn Fein's annual It said the operation, which conference in Dublin yesterday. has a 25m lbs-a-year capacity,

An expected direct commitment to maintain the violence and extend it from London to other cities was omitted, but republicans at the two-day meeting said: "The statement . . . made clear there was no intention to stop the campaign now."

Summit hopes

There are hopes that this week's Anglo-Irish summit in London will produce proposals towards a political settlement in Northern Ireland, Back Page Even after cuts in French in-

Begin charge

Israeli Prime Minister Menahem Begin said the peace process between Israel and Egypt was threatened by U.S. and West European interest in the Saudi Middle East peace plan. Back

Spy questions

Labour MP Ted Leadbitter, who raised the Blunt spy case in Parliament, will table questions this week over confessions by former intelligence officer Lea Long that he was part of Bluot's

Submarine visited A senior Swedish navy officer

twice went abroad the Soviet submarine grounded off Karlskrona but gave no details of his talks with the cappaid. Mugabe pleage

Eimbabwe's Prime Minister

Robert Mugabe ruled out misation provided nessmen contorm with statepolicy. Page 2

School racism

Schoolchildren who make excist altacks on pupils or teachers should be suspended or excluded from school, the National Union of Teachers

Arms found

A former West German forestry worker arrested after the discovery of arms and ammunition caches believed to belong to right-wing extremists hanged himself in his cell, the North Saxony Interior Ministry said.

Jarrow march

Opposition leader Michael Foot led 6,000 marchers in Jarrow against unemployment, 45 years after the original march.

N. Korea warning

North Korea warned of countermeasures after accusing South Korea of machine-gunning its North Sea oil price tomorrow sector of the demilitarised zone.

Tricycle triumph The first vehicle to arrive in the Lumion to Brighton ved an

car run was an 1898 de Diun Bouton tricycle ridden by John Bentley of West Yurkshire.

Briefly ...

Costa Ricz will seek the extradition from El Salvador of five aircraft hijackers. Schoolteacher John Backhouse. 28, will be Labour candidate in

the Crosby by-election. Guinness brewery craftsmen in support for his policies. Dublin woted to end their

Small business

The Financial Times broadens its coverage of small business from tomorrow. Feature and news background articles will appear every Tuesday on the Management Page designed to appeal to all interested in small companies - entrepreneurs, bankers, civil servants and academics.

CONTENTS

Defence: time-bomb under of steel 10

Trident 14 Lombard: Sam Brittan on Employers: CBI's political fall in U.S. interest rates 15 compared Law Reports: Editorial comment: framea new legal authority is work for public spending born 9 and CAP reforms 14 Technology: Flat's muscles Survey: Nigeria Inset

Shars Information Sport Tachnology TV and Radra UK News Unit Trusts Weather World Stock Mikts, World Stock Mikts, World Trade

UNION LEADERS SPLIT OVER IMPROVED £3.75 BONUS OFFER

BL workers to vote tomorrow

BY JOHN LLOYD, LABOUR CORRESPONDENT

CONTINENTAL SELLING PRICES: AUSTRIA Sch. 16; BELGIUM Fr 30; DENIMARK Kr 6.00; FRANCE Fr 4.50; GERMANY DM 2.0; ITALY L 1,000; NETHERLANDS FI 2.25; NORWAY Kr 6.00; PORTUGAL Esc. 50; SPAN PRICES

manual workers called for tomorrow morning to vote on a marginally improved offer from

It appeared last night that the workers would be faced with confusing advice on how to vote -with the clear possibility of a split developing between the a split developing between many of the unions' general secretaries and the local officials and stewards who make up the negotiating committee. The most robust line was taken by Sir John Boyd, general secretary of the Amalgamated Union of Engineering Workers,

BL's second-biggest union. Sir John said in a radio interview that he had told the negotiating committee on Satur-day night: "The strike should never have started. Now that it has, I hope the workers will vote solidly to return to work." It is understood that Sir John was supported in this line,

the central government has lost

China's economic reforms which

to compete with one another

According to many dealers at

Commodity dealers, who in

the past could rely on Peking

to lay down a consistent price

structure, say competition and

price-culting is now so intense

that the markets for some good

products - canned mushrooms

was cited as an example-could

local products, are reneging on

Businessmen also claim that commented:

who have taken over

the autumn Canton Fair the

situation is virtually out of con-

for foreign export business.

trol in some areas.

is not long enough to down to local level."

be adversely affected.

bodies.

THE CONTINUATION of the taries attending the talks at mendation. The committee aid of the TUC, it will review, strike at BL hangs on the result the Advisory. Conciliation and meets in Birmingham this of mass meetings of its 58,000 Arbitration Service (Acas). Arbitration Service (Acas).

However, Mr Alex Kitson, deputy general secretary of the Transport and General Workers' Transport and General Workers' believed the negotiating com-Union, took a generally neutral mittee would agree to recomline when interviewed yester-day on ITV. mend rejection.

Mr Kitson repeated several times that he would recommend neither acceptance nor rejection, though he did at one point stress that it was an improved offer and that if it were accepted "Ill accept that and

I won't be disappointed,"

He was almost immediately accused of deceit by Mr Harold Musgrove, chairman of BL's light and medium cars divi-sion, who claimed that Mr Kitson had agreed at ACAS that a "basis for a settlement" had been reached.

The outcome of the mass meetings will depend greatly on the conclusion reached by the negotiating committee on whe-ther to recommend acceptance of the bonus incentive scheme; or rejection or to put the offer it will reconstitute the joint degree, by other general secre- to the workers with no recom- negotiating committee with the

Businessmen bitter over

Chinese trade practices

FOREIGN businessmen trading contracts already signed by the integrity was beyond reproach.

bitterly that the People's Republic is seriousuly undermining UK company which was told for dealers to be offered distributed overseas markets because last week that the remaining counts ranging from 5 to 30

consignments of a large

The provincial authority con-

ject to a 26 per cent price

In another case, an American

deal with the central authority

responsible for the sales of

The U.S. company has since

discovered that the provincial

authorities are now making

separate deals of their own with

for more than 20 years

ably using the new system to

responsibility for the sales of get out of contracts. protection against default. Man local products, are reneging on "In the old days China's businessmen remain sceptical.

One British businessman who

has been dealing with China run.

other American companies.

was

company signed an SSm (£4.4m)

BY ALAIN CASS AND COLINA MACDOUGALL IN CANTON

control of contract pricing and liquorice root contract would is in some cases unable to not be delivered by the central

honour existing export contracts. authority because it no longer These accusations stem from had jurisdiction over the deal.

allow provinces and enterprises cerned has since said that the to compete with one another remaining deliveries are sub-

delegation commented privately: marketing rights of precision "Peking is powerless. Its arm tools in the U.S. At the time,

the

provincial exporting are dishonestly and dishonour-

One head of a provincial in Shanghai for exclusive for us."

this product.

anthority

with China are complaining central authorities.

Senior stewards and officials said last night that they

Mr Wal Suett, a senior steward at Longbridge, said he believed that 80 per cent of the workforce would continue to reject the improved offer as the improvements were largely

Mr David Buckle, Oxford district secretary of the TGWU, said that by negotiating only with the general secretaries rather that the full committee, Sir Michael had "shown once again his total contempt for BL employees."

The improved offer will guarantee the payment of the minimum £3.75 a week bonus in period of lay-off, sickness and holidays; it will involve workers

I cannot say that any longer.'

per cent if business is done

directly with the factory or

for separate dealing, all prices

are still, in theory, fixed by the

State. This ruling is being

Commented one Chinese trade official: "This may be

good in the long run but right

now it is causing confusion among customers and problems

Western officials estimate

increase of \$2bn (£1.1bn) over

last year's figure when China's

total foreign trade amounted

Officials in Peking insist the

reforms will boost production

and improve quality in the long

The Chinese hope that a set of

later this month will provide

protection against default. Many

foreign companies with

to \$38.8bn (£21.5bn).

"Some Chinese laws expected to be unveiled

\$5bn (£2.8bn)—an

Although the reforms allow

province outside the fair.

widely disregarded.

around

without commitment, the possibility of consolidating the £3.75 bonus next November; and it will withdraw the letter from Sir Michael threatening closures and sackings if the strike is called off tomorrow.

The offer of 3.8 per cent rise on basic rates has not been improved. However, some union officials have estimated the improved offer to be worth 5.1

Picketing has already begun at BL's main plants and some confusion is expected this morning, with white-collar and other workers who voted against the strike possibly trying to get to

Most of BL's plants will be affected, except for the truck and bus division which voted Coventry, which are due

Marathon

to fight

Mobil

shares.

that this year's autumn and bid for two-thirds of Marathon spring fairs should turn over would be followed by a merger

proposal

MARATHON OIL, the 17th

largest U.S. oil company, with

annual sales of about \$10bn, is

expected this week to contest the \$3.4bn (£1.8bn) bid by

Mobil for two-thirds of its

Mobil announced on Friday an

\$85-a-share offer for up to 40m

Marathon shares. But the second

largest U.S. oil group, which lost

out to Du Pont last summer in

At \$85 a share the bid puts

value of \$5bn on Marathon.

Wall Street's reaction has been

that Mobil's offering price is too

assets at about \$200 a share.

an extended council of war at

its headquarters near Toledo,

Ohio, at the weekend, had so far remained silent. Its most

likely course of action, accord-

ing to Wall Street, would be to

Continued on Back Page

Lex, Back Page

Mobil well-armed and

confident, Page 22

of the two companies.

to accept the offer and the plants, mainly in Solihull and close and where about 3,000 workers have been given exemption by the unions because of the loss of redundancy money if they struck.

THE GOVERNMENT will have to fight the next election against background of 3m unemployed, mist Intelligence Unit, inflation in double figures and industrial output lower than keynsian announcedly when it took office, according to the latest forecast from the inflation to remain between 10 influential London Business per cent and 11 per cent with School. The school, which takes a about Sn: for the rest of the broadly monetarist view, has Government's term of office. erred in the recent past on the The Cambridge forecast is also optimistic side. Now, in its latest quarterly forecast, it has published today. The EIU forecast was issued on October 23.

put into stark figures many of the fears which have gripped and outside the Cabinet since the summer.

of increase in consumer prices will fall by less than a percentage point by 1983 from about 11.2 per cent this year and will then increase to nearly 11 per cent in 1984, the last possible date for an election. This is significantly more

pessimistic than the school's last forecast in June, which sug-

fail by a wide margin. The slow recovery in economic prediction is, moreover, omin- Continued on Back Page ously close to those of two rival Slow recovery expected. Page 6

Grim economic scene predicted for next election BY MAX WILKINSON, ECONOMICS CORRESPONDENT forecasting units. Cambridge Econometrics and the Econo-

an outspoken comment that a Conservative "wets" inside major part of the Government's financial policy "lies in ruins." the money supply is "as remote

Politically, the most serious aspect of the new forecast is its view on inflation, the reduction of which is the cornerstone of Government economic poli-The school believes the rate dicts that "all the Government

gested the inflation rate would fall below 9 per cent next year and stay below this level until the middle of the decade.

The new forecast suggests that the Government's strategy monetary growth broadly under for bringing inflation down to about 5 per cent by 1984 will

limiting Government borrowing. This could "in due course bring The school still expects a

expect

the total unemployment figure

The Cambridge group says in

The prospects of control over

as ever " and targets for Govern-

ment borrowing will be substan-

tially exceeded in all three

will have to show for its term

in office is an inflation rate of

just over 11 per cent and a

standard rate of income tax of

The London Business School

says more cautiously that the

targets for the increase in

money supply set out in the Government's Medium Term

Financial Strategy "are unlikely to be met." But it is more

sanguine about the prospect for

25 per cent."

Cambridge Econometries pre-

financial years up to 1983-\$4.

CBI reports more workers going without increases BY JOHN ELLIOTT, INDUSTRIAL EDITOR

the battle for Conoco, said its have agreed this year to defer dent, announcing the estimate, because of their employers' financial problems, according to the Confederation of British Industry. More than 140,000 of the

workers are in the British Steel low for a company conserva-Corporation and British Airtively valued on the basis of its | ways. The remaining 100.000 are employed by between 70 and Marathon's board, which held 100 medium-sized companies, mostly in the engineering in-dustry in the Midlands and the North, where the recession has

> bourne, in order to encourage companies to try to negotiate low wage deals this winter.

A TOTAL of 250,000 workers Sir Ray Pennock, CBI presimore than they could afford. He refused to be drawn on BL's negotiations but said the car company's problems "epitomised the area of discussion" the CBI wanted in its pay debate this morning.

"If you haven't carned the money, you can't pay it out," he Sir Michael Edwardes, chair-

man of BL, is expected at the conference today, when he is scheduled to open the debate on The CBI issued this estimate competitiveness. Mr Ian Maclast night, on the eve of its gregor, chairman of British annual conference in EastContinued on Back Page Private sector pay deals

ignore 4 per cent target, Page 7

Bank lending for house buying expected to double this year

BY MICHAEL CASSELL

BANK LENDING for house purchase is expected to reach £1.4bn in 1981, more than twice the level in 1980, according to the Building Societies Associa-

The estimate underlines the extent of the inroads the banks have been making into the mortgage market. This year mortgage market. they are expected to account for about 18 per cent of all net advances to home-buyers, compared with 9 per cent in 1980. In cash terms the £1.4bn compares with £620m in the previous 12 months.

The societies, traditionally used to taking up 95 per cent of new mortgage business, are becoming increasingly con-cerned about the extent of the mortgage - lending banks' success

Many believe that the proportion of business lost to other competitors is likely to rise

still further. Some expect the inevitably be closer to market societies' share of the new rates. mortgage market to fall as low Building society net advances

as 60 per cent s 60 per cent.

in 1981 are expected to
The association, in its latest approach £7bn, though gross
Bulletin, says that in the quarter advances seem likely to reach Bulletin, says that in the quarter ending in August 1981 net advances by the banks for home purchase reached £574m. not only the highest figure achieved but no less than 85 per cent

in the preceding quarter. Bank mortgage lending is running at around £200m a month net, compared with building society net advances of £409m. By the end of this year the banks are expected to account for 7 per cent of all outstanding mortgage debt.

higher than the previous record

The societies believe that though the banks' entry into the market will make mortgages the past, rates of interest will year's progress.

about £12bn against £9.61bn in Despite an increase in size

of average advances, the societies should make 763,000 loans in the current year, compared with 675,000 in 1980. The projected total of mortgage advances will be the second highest figure ever, exceeded only by the \$02,000 advances completed in 1978.

The societies are being cautious about making predictions for 1982, but high interest rates and readily available alternative sources of mortgage finance promise to make it diffimore readily available than in cult for them to maintain this

Paribas faces legal action

officials of Paribas, the private bank at the centre of the bitter nationalisation row, over a series of "particularly serious" exchange control frauds.

The timing of the decision indicates that the clearly Government intends to use the case to hit back at the bank for what it regards as disloyal moves to frustrate its credit

nationalisation proposals.

Despite the fact that the alleged frauds were first discovered late last year, the Government's announcement of the court action follows only shortly after it became clear that Paribas' Swiss and Belgian subsidiaries were escaping full nationalisation. In addition, it is being widely pointed out in France that a more traditional way of dealing with such cases is with a heavy out-of-court

The move underlines the

THE FRENCH Government is French Government's annoy-Paribas' two big European subof the orbit of nationalisation through a number of discreet inter-company share exchanges. It was confirmed on Friday

that about 60 per cent of Paribas Suisse was now held by Pargesa. a Swiss group which contains several Paribas-linked companies as shareholders, follow- had operated for "several years" Paribas' stake in Cobepa. its Belgian affiliate, is believed to have dropped this year from 60 per cent to about 35 per cent.

According to the Budget Ministry, legal action is to be taken over two main issues. which came to light during a Customs and Excise raid on the bank's Paris headquarters last November. The first concerns an alleged

illegal gold transfer to Canada of 35.000 coms valued at

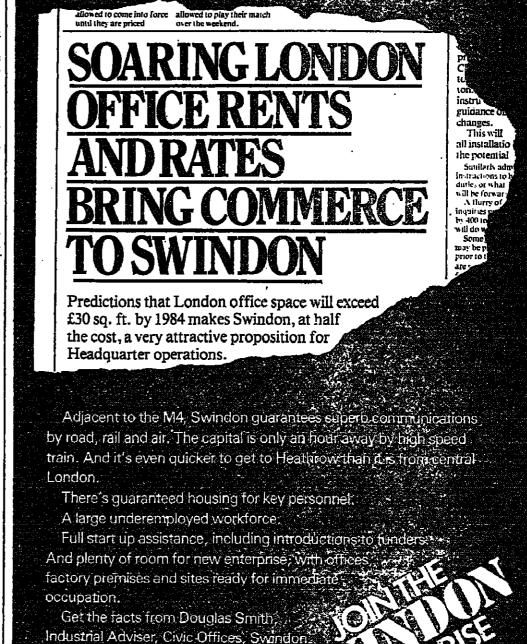
FFr 29m (\$5.2m)

The Ministry claims that the to take legal action against ance and frustration at the way. Paribas officials involved in this incident also substituted some sidiaries have been taken out lower valued gold coins in place of the original cargo. In the second case, the Ministry says that some officials

of the fungkli ..elld of the bank had set up a secret network for transferring funds to Switzerland, on the account of certain clients. This system ing a share exchange offer. allowing "considerable sums" to be exported.

This particular case will not placed before the courts immediately, but action will be taken, the communique stresses, once a few further details have been cleared up. The Ministry statement does

not make it clear which director or officials of the bank may be taken to court. It is known that two Paribas employees were retired early shortly after the Customs revealed the secret secret transfer network.



Tel: (0793) 26161, or telex 444548

Spadolini warns Italy of 'unprecedented economic problems'

ITALY'S beleagured Prime Minister, Sig Giovanni Spadolini, appealed at the weekend to and unions to sink their differences over cutting labour costs. The country was facing "unprecedented" economic difficulties, he warned.

by new statistics yesterday showing that September's trade deficit doubled from the pre-vious two months to L2154hn (£970m), and by indications that retail prices last month jumped

by 2 per cent. Sig Spadolini, whose five-party coalition Government is looking increasingly fragile, said on tele-vision that inflation this year was unlikely to drop below 19 per cent, that unemployment now exceeded 2m and that hours lost on state-subsidised lay-offs in the first seven months alone had doubled to 337m.

Further bad news will come this week if reports prove true that Alfa Romeo, Italy's second car manufacturer, plans to lay off a third of its 37,500 work-force in face of slumping

As if to echo the Prime Minister's warning, Dr Carlo Ciampi, Governor of the Central Bank, told the annual congress of Italian foreign exchange dealers in Bologna yesterday that the country would run up a current acount deficit of L11.000bn (£ābn). The country's net foreign indebtedness had

risen to \$8bn, he added. If matters were not to worsen further, Dr Ciampi declared, it was essential that labour costs be reduced and the planned ceiling for the public sector deficit next year, of L50,000bn, be respected.



Mr Regan: pleased by Fed

Tax rises rejected

THE U.S. Treasury Secretary, Mr Donald Regan, yesterday ruled out any increase in taxes while the economy continued in recession, which he expected to be "another six months."

Regan made clear that the Administration's hopes for recovery in spring 1982 were based on the expected stimulus of income tax reductions, already enacted to take effect next year, and a slight relaxation in credit policy, starting with the Federal Reserve Board's move on Friday to cut

cent to 13 per cent. The Treasury Secretary said that President Reagan's goal of balancing the federal budget by 1984 was still possible, though not probable, if Congress met Mr Reagan's request for further public spending cuts. However, it would be too deflationary and wrong at this time" to suggest tax increases beyond the plan which the Administration has already proposed to speed tax collection and close some loopholes, to bring in an

Some tax increase has been suggested by many people as a necessary step to controlling the budget deficit, because Congress seems almost to have given up on the struggle to cut spending further. It is in the process of passing several 1981-1982 funding Bills which go well the Administration

Mr Regan's dismissal of any immediate move to raise indirect excise taxes carries weight since he is officially the Administration's chief economic spokesman. But the influential Mr David Stockman, the Budget Director, is known to feel that the Administration should not abandon its goal of a balanced budget by 1984, without trying

Mr Regan has responsibility for a wider area of economic policy than Mr Stockman and is clearly more worried about the course of the economy. Late last week, the Treasury Secretary forecast that real growth in 1982 would be 2 per cent or less, compared to the Adminis tration's earlier very high projection of a real 5.2 per cent rise in gross national product

Mugabe rules out state takeover option

ZIMBABWE'S Prime Minister, Mr Robert Mugabe, has ruled out nationalisation as a policy option in one of his most forthright statements to date on state participation in the economy.

Addressing businessmen in the small town of Bindura some 50 miles from the capital. Mr Mugabe said his Government had inherited an efficient private enterprise system and would like to carry on with it. Provided businessmen conformed with state policy, they would "have nothing to fear."

But he warned that there could be no immediate improvement in businessmen's currency allocations which had been cut for the final quarter of 1981 by between 10 and 15 per cent due the transport bottleneck which is restricting the country's export capacity.

In the past, Mr Mugabe and other Ministers have stressed the need for increased state in Bulawayo this weekend.

The blowing-up of bridges on the Umtall-Beira railway last week by the Mozambique Resistance Movement, is unlikely to affect Zimbabwe's transport position, husiness-men said at the weekend, our Salishury correspondent re-ports. This is because virtually all traffic is using either the South African Rallway

system, or the Maputo line through Southern Mozamparticipation in the economy. including the takeover of strategic industries. The statement made at the weekend is

taking office 18 months ago. The Zimbabwe Government has confirmed that permission was refused to three minority political parties to hold rallies

But there is concern at the implications for the Beira-Umtali oil pipeline, which is due to come on stream again in six weeks, but was damaged in last week's attack.
An official for Lourho.

which owns the pipeline, said yesterday: "A section of the pipeline suspended from one of the bridges fell into the water during the attack. Repairs to the pipeline could take a week.

New powers allowing the Minister of Home Affairs to ban party political gatherings were introduced last month because Mr Mugabe's most unequivocal of the increase in tension which Mr Richard Hove, Minister of concerning nationalisation since

Inco to 'mothball' Guatemala nickel plant

Home Affairs, said was being caused by "unduly large numbers" of such meetings. The Government banned meeting due to have been held by the opposition United

African National Council at which Bishop Ahel Muzorewa, the former Prime Minister, was to have been the main speaker, while a meeting planned for Mr Ndabaningi Sithple's Zanu party was also banned. The ban also covered a meeting by the Patriotic Front (Zapu) party of Mr Joshua Nkomo, Mr Mugabe's coalition partner.

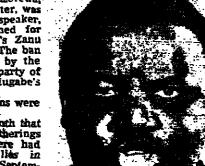
No reasons for the bans were

Mr Hove said last month that too many political gatherings were being held. There had been 52 political rallies in August, rising to 67 in Septem-ber and 43 in the first half of October. Recently there has been

evidence of Ministerial concern

at the growth of public criticism, especially of the

Government's handling of the economy. Specific targets of criticism include growing shortages of consumer goods on the shelves,



Mr Ndabaningi Sithele Party meeting hanned

Canadian

dissenters

weaken

By Jim Rusk in Ottawa

THE UNITED front of eight

with one supermarket manager saying on Saturday that it was harder today to stock his shelves than at any time during

THE IMPERIAL COLD STORAGE AND SUPPLY COMPANY LIMITED

(Incorporated in the Republic of South Africa)

INTERIM REPORT 1981 The unaudited results of the group for the six months ended 31

August, 1981 were as follows:			
F	6 mont	ths ended	
	31.4	lugust	
	1981 .	1980	P/C
	ROOD		/ariance
Carre pages before the			
Group profit before tax	13 002	9 800	+33
Tax	5 3 69	3 987	
Group profit after tax	7 633	5 833	+31
Profit attributable to outside			
shareholders	1 540	978	
Profit attributable to share-			
holders of The Imperial Cold			
Storage and Supply Company			
Limited on FIFO‡ basis of			
stock valuation	6 093	4 835	÷26
Adjustment arising from valuing			
stock on LIFO* basis	1 908	2 968	
Profit attributable to share-			
holders of The Imperial Cold			
Storage and Supply Company			
Limited on LIFO* basis of			
	4 100	1047	.1.154
stock valuation	4 185	1 867	+ 124

‡ First-in-first-out basis of stock valuation

of ordinary shares

Earnings per ordinary share:

Interim dividend per ordinary

on FIFO; basis on LIFO* basis

issued

Last-in-first-out basis of stock valuation In 1980 the LIFO basis was applied for the first time when steep rises in stock costs occurred. In 1981 this method of valuation of stock only had its impact on further rises in cost of stock and physical stock increases, hence the smaller effect on stated profits. The trading results for the half year in 1980 shown above have been restated to provide for the deconsolidation of a foreign subsidiary, an adjustment to an amount over-provided during that period and adoption of the LIFO basis of stock valuation.

26 301 456

15.9c

23 654 400

7.9c

+101

The results for the half year under review were satisfactory.

Turnover increased by 29 per cent compared with the previous half year while group profits before tax on a EIFO basis increased

by 33 per cent. In the meat sector trading conditions were more stable and prices did not rise to the same extent as they did in the previous year and accordingly contractual business was more profitable. The

sector showed improved results. The poultry division continued to show satisfactory results with improved realisations although the severe winter conditions in the Highveld did affect production

Serious drought conditions in South West Africa made it necessary to dispose of most of the company's livestock in that country.

The results of the Dairymaid division were down because of the abnormally cold winter and the high operating costs being experienced in transferring the operations to the new factory being built at Clayville which is expected to be completed by the end of next

The results of the frozen vegetable division were adversely affected through loss of product as a result of flood damage in the Eastern

Cape and increased competitive activity.

The sales for milk and milk products were buoyant during the period. Although the distributors' margin for fresh milk was improved during the period under review, it is still insufficient to render a satisfactory return on capital. Because of the inadequate manufacturer's margin the results of the industrial dairying division were lower, it is, however, expected that this anomaly will be partly corrected in the second half of the year when the revised margin comes into operation.

Share Capital

The issued ordinary share capital of the company was increased from R5 913 600 (23 654 400 ordinary shares of 25 cents each) to

R6 575 364 (26 301 456 ordinary shares of 25 cents each) during August 1981 by the conversion into ordinary shares of half of the compulsorily convertible series B debentures. There was no change in the authorised share capital of the company.

The aggregate of capital commitments authorised by the directors amounts to R35 354 000 (1980 — R28 540 000) of which R12 615 000 (1980 — R7 604 000) had been contracted for as at 31 August 1981.

Dividends

An interim dividend of 5 cents (1980 — 4.5 cents) per share has been declared on the company's ordinary shares, payable on 11 December 1981 to shareholders registered on 20 November 1981.

W. H. Neate Chairman J. M. Liebenberg Executive Director

Pretoria 28 October 1981

DECLARATION OF INTERIM DIVIDEND No. 85

ON PREFERENCE SHARES Notice is hereby given that an interim dividend of 21 per cent (two and three-quarter per cent) has been declared on the company's preference shares, payable to shareholders registered at the close business on 27 November 1981. Dividend warrants will be posted on or about 30 December 1981.

The dividend is declared in the currency of the Republic of South Africa and dividends payable from the office of the company's London Transfer Secretaries will be paid in United Kingdom currency at the rate of exchange ruling on 28 November 1981. The effective rate of non-resident shareholders' tax where applicable is

15 per cent.
The preference share registers of the company will be closed from 28 November 1981 to 11 December 1981, both dates inclusive. DECLARATION OF INTERIM DIVIDEND No. 93

ON ORDINARY SHARES

Notice is hereby given that an interim dividend of 5 (five) cents per share (1980 — 4.5 cents) has been declared on the company's ordinary shares, payable to shareholders registered at the close of business on 20 November 1981. Dividend warrants will be posted on or about 11 December 4981. The dividend is declared in the currency of the Republic of South Africa and dividends payable from the office of the company's London Transfer Secretaries will be pald in United Kingdom currency at the rate of exchange ruling on 21 November 1981. The effective rate of non-resident shareholders' tax where applicable is 15 per cent.

The ordinary share registers of the company
November 1981 to 4 December 1981, both dates inclusive.
By Order of the Board

28 October 1981 Registered Address: 171 Jacob Mare Street Pretoria 0002

Transfer Secretaries Consolidated Share Registrars Limited 62 Marshall Street

Johannesburg 2001 Charter Consolidated Services Limited Charter House, Park Street Ashford, Kent TN24 8EQ

by Regan

In a television interview, Mr its discount rate from 14 per

extra S3bn in 1981-82.

all possible remedies.

from the fourth quarter of 1981 to the last quarter of 1982.

BY GEORGE MILLING-STANLEY CANADA'S INCO. the world's The mothballing of the plant largest producer of nickel, is to means that Inco will have to mothball its Exmibal mining write down the value of its investment of \$220m (£122m) and processing operations in Guatemala in response to what substantially, perhaps by as a representative vesterday called much as \$180m.

the deteriorating world economic situation." The company said that the operation which has a production capacity of 25m lbs of nickel a year, was unlikely to he able to operate profitably in the foreseeable future, perhaps for as long as the next four to

BY JONATHAN CARR IN BONN

Leonid Brezhnev, has firmly

rejected the view of the North

Atlantic Treaty Organisation that Moscow has "unacceptable superiority" over the West in

intermediate - range nuclear

Mr Brezhnev says, in an

interview published today in the West German magazine,

Der Spiegel, that if anyone

needs to boost armaments to

meet a foreign challenge, it is

leader arrives in Bonn for talks

Schmidt and a month before

Fr Brezhnev's comments

the negotiations are

indicate once more just how

likely to be. On the one hand

he stresses that there is no

category of arms about which

Moscow is not ready to talk with the West. But, in marked

contrast to the Nato view, he

says that there is at present a

rough balance between East

and West in the intermediate-

U.S. (including aircraft based

on carriers in the European

region). In addition there are not stop.

He states that Nato has 986-

Chancellor

His views, given in reply to

the Soviet Union.

tough

Brezhnev rejects Nato's

THE SOVIET President. Mr the 64 ballistic missiles and 55

written questions, come just nuclear potential has actually three weeks before the Soviet declined.

Moscow - Washington negotia-tions on the missiles issue. but it has constantly stressed that it sees the Soviet build-up

weapons of this kind. More work. Parliament has said it will

than 700 of them are from the consider granting the Govern-

Helmut

weapons,

N-weapon assessment

This will be taken as a charge against any profits the company manages to make in the fourth

quarter of this year, and seems certain to result in Inco reportting a large loss for the year.
The company's hoard will meet on December 7 to decide on the exact size of the write-down that will be necessary in force.

bombers of Britain, and 98

missiles and 46 bombers of

France. Russia, according to Mr

Brezhnev, has 975 similar

The Soviet President agrees

that Moscow's SS-20 missile has

three nuclear warheads. But the

total explosive power of those

three is less, he says, than one

warhead on older types of missiles which have been with-

drawn. Thus, Mr Brezhnev

maintains, the total strength of

The West German Govern-

ment has not so far commented

on Mr Brezhnev's latest claims.

of SS-20s in particular as a

from Warsaw: Strikes involving

up to a quarter of a million

people continued in Poland over

the weekend, despite appeals

by Solidarity and Parliament,

for an immediate return to

ment special powers to stabilise

the country, if the strikes do

military balance in Europe.

intermediate-range

year, and this will result in sub-

the value of its investment in Guatemala. A week ago. Inco reported a net loss of \$29.4m for the third

quarter, bringing profits for the first nine months of the year to just \$40.3m against \$182.5m at the same stage of 1980. Inco owns 80 per cent of Exmide Exmitted Exmitted Exmitted with the remaining 20 per cent held by Hanna Mining of the U.S. The operation will be closed down early next

The Guatemalan Government said it regretted Inco's decision. but recognised the economic realities of the situation The Cazadian company first

became involved in Guatemala in 1960. Construction of the Exmibal plant began early in 1974, and it came on stream in late 1978.

The operation has been a

technical success, but its running costs have become unacceptably high, as a result of rising prices for the plant's stantial reductions in the work-

Mr Jeyaratnam, a long-stand-

ing political opponent of the

Prime Minister, was making his

sixth attempt to enter Parlia-

Mr Jeyaratnam, who was sup-

ported by all the other signifi-cant opposition parties, based

his campaign on the need to

end the one-party rule of the

PAP which hold all 75 seats in

the single-chamber Parliament

Mr Jeyaratnam will be the first

opposition member to sit there

Canadian provinces opposed to the plans for constitutional reform put forward by Mr Pierre Trudeau, the Prime Minister, is showing signs of crumbling. Working up to today's meet-ing between Mr Trudeau and all 10 provincial premiers, which is to make a last-ditch attempt to

find a compromise, several of the dissenter are showing increased flexibility. The premiers' chief constitutional negotiator, Mr Allan Blakeney, Premier of Saskatchewan, has indicated he may agree to a Bill of Rights, such as 'Ir

Trudeau wants, provided in present text is modified. Officials from Saskatchewan and British Columbia, from the dissenting side, and from the Ontario, one of the two provinces backing Mr Trudes have worked all week on b tion papers for a comprom. that could gain support from other dissenters.

If they succeed, Nova Scotis and Prince Edward Island may also be swayed to Mr Trudeau side. That outcome-the are optimistic of all scenar being discussed here—w place six of the 10 pr behind constitutional r.

IMF halts Dacca loan

By-election defeat for

ruling Singapore party

BY KATHRYN DAVIES IN SINGAPORE

PRIME MINISTER Lee Kuan

Yew's ruling People's Action

Party (PAP) registered a sur-

prising defeat in a by-election

A well-known local lawyer,

Mr J. B. Jeyaratnam, 55, won

the seat for the Workers' Party

by a narrow margin. PAP officials had expected their

candidate, Mr Pang Kim Hing,

a mechanical engineer, to win

the seat with a comfortable

in Singapore at the weekend.

serious disturbance of the THE International Monetary The issue is bound to be high Fund has suspended payments on a \$912m (£5071a) three-year on the agenda at Herr Schmidt's loan to Bangladesh which was talks with Mr Brezhnev on November 23 and 24. approved at the beginning of • Christopher Bobinski writes

the vear. The suspension followed a finding by the fund that the Bangladesh Government's performance of the terms of the loan had not been satisfactory and that performance criteria were not being adhered to.

modity subsidies. The Government has claimed that some of its spending has been on higher support prices to farmers and that this had been recommended the fund an international agencies.
Suspension of the IMF pay-

ments has forced the Dacca Government to line up several short-term credits from commercial finance companies including American Express, Bangladesh's primary failure Manufacturers Hanover Trust was its inability to keep within and Morg Guaranty for a total agreed ceilings for Government of about \$200m, according to spending, especially on com- reports reaching Delhi.



EEC budget shock for Bonn

BY JOHN WYLES IN BRUSSELS

provided fresh ammunition for West Germany's campaign to hold down its payments to the Commission show that by the end of this year the German net contribution to the budget will be nearly 50 per cent higher than in 1979.

The forecast, which updates estimates produced in the spring of last year, shows a much sharper-than-expected deterioration in the German budget payments position from 1.1bn units of account (£638m) in 1979 to an estimated 1.647bn units (£955m) this year.

France has emerged as a totally unforeseen beneficiary. drawing 423m units (£245.3m) last year and 624m units (£362m) this year instead of the 35m units (£20.3m) for the two years as predicted earlier. Britain would be placed with West Germany as the only large net contributor in Brussels but

THE European Commission has for last year's agreement limiting its payments. This guaranteed rebates for 1980-81 of 2.55bn units (£1.5bn) which, on the Commission's earlier esti-European Community budget, the Commission's earlier esti-New figures prepared by the mates, should have left Britain paying Brussels 609m units (£313m) in 1980, and 730m units (£423m) in 1981.

As reported last month Britain's unadjusted payments are in fact turning out much lower than expected with the result that on the Commission's new estimates Britain's actual contributions look likely to be 346m units (£200m) for 1980 and 95m (£35m) this year.

The Commission argues that the big difference between its new figures and its earlier estimates demonstrate the hazards of even short-term budget forecasting. Bonn will claim, however, that whatever the difficulties its payments are stuck on a sharply-rising curve and that this trend must be halted.

Net EEC budget positions are determined by the extent to which Value Added Tax payments, customs duties and agricultural transfers member-state Brussels are offset by pattern of spending from the Community budget

The UK's unadjusted position has benefited from a number of factors, including a higher-thanexpected share on agricultural spending.

The Commission's figures are unlikely to clarify many of the issues in a budget negotiation. The majority of member-states are opposed in principle to helping West Germany, the largest and most prosperous economy in the

They are also determined to drive a hard bargain on pro posed schemes to limit the UK's payments once last year's May 30 agreement expires, in

Air-conditioning seen as luxury

BY WILLIAM COCHRANE, RECENTLY IN FRANKFURT

WE DO NOT know whether the Frankfurt commercial property market is 10 years ahead of London, or 10 years behind," a German-based English pro-perty specialist said in Frank

furt at the weekend.

Mr Christopher Bull-Diamond, Frankfurt representative of the London-based firm of chartered surveyors and estate agents, Weatherall Green and Smith, was infroducing the firms' new report on the German property

although the economic down-

They add that the limited

turn has affected the market.

larly in retailing locations, remain within the hands of private German investors and a number of them are uneasy about the economic and political situation. These groups, the report says, are looking to other countries, including Switzerland and the market. In short, Weatheralls say that U.S., as a safe haven for their demand for property in Germany is still 'reasonably strong,"

amount of new office building cern about energy supplies and is restricting the supply of the costs which has become evident latter in many towns and cities. Weatheralls note that a signiin the federal republic. Air-conditioning has come to ficant proportion of prime investment properties, particu-

he regarded as an unnecessary luxury in offices, and demand for buildings incorporating this feature comes primarily from international concerns "The average tenant," Mr Bull-Diamond says,

"does not want to pay high rents, so he goes for basic accommodation." Weatheralls predict, that, in investment funds. Where Frankfurt being 10 overall terms, the remainder of 1981 and 1982 is likely to see years ahead or behind London a continuation of stable market comes in. Mr Bull-Diamond says, conditions in most sectors of is the effect of increasing conthe property market.

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They had good reasons, CROWN PLAN covers the whole of an employee's family with just one subscription. Just one. This makes CROWN PLAN not only simpler but really exceptional value for money

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And they're not alone. From small Companies with Groups of only 10 or so, to huge organizations such as British Rail... H.S.A. administers CROWN PLAN to suit the individual, to suit the Company

الما الما الما

Fate of Bandar Khomeini hangs in the balance

BY CHARLES SHITH, FAR EAST EDITOR IN TOKYO

Khomeini in southern Iran Khomeini pending a renegotiawhere work has been stilled tion of the basic contract.

Where the start of the Iran Iran Misul takes the view that it The project was originally war, is expected to be settled by cannot be held responsible for intended to use associated gas negotiations starting in Tokyo

The negotiations will be led, on the Iranian side, by the chair-man of the Iran National Petrochemical Company, Mr Mostafa Tabari and on the Japanese side by a senior executive of Mitsui. They will focus on the the complex, which was 85 per Japanese demand that the joint cent complete when work was venture agreement under which' first interrupted in early 1979 by the Bandar Khomeini project the Iranian revolution. was launched 10 years ago A decision on the future of should be revised to allow all Bandar Khomeini has become future costs to be borne by

likely—the Mitsui group may to the Iran Chemical Develop-decide to abandon the project ment Corporation the If the Iranians reject the and to seek compensation from a Japanese Government investment insurance fund.

Such a claim could cause serious domestic problems for Japan since Mitsui's net losses will almost certainly turn out to exceed the total reserve avail-

group and the Iranians have situation in Iran to return to been deteriorating since last normal they will face losses that be completed in anything like April when Mitsul announced could easily run into hundreds its present form.

THE FATE of the \$3bn (£1.6bn) that it was withholding further of billions of yen. petrochemical project at Bandar disburgements for Bandar

> damage and delays to the by the Iran-Iraq war. Since the war broke out in late 1980 the project site has been bombed repeatedly by the Iraqi air force. naphtha No reliable estimates exist on the amount of damage done to

urgent because repayments are due to begin early next year on the principal of loans made ment Corporation, the consor-tium formed by five Mitsui group companies to participate in Bandar Khomeini.

The Mitsui group has pro-posed rescheduling of the re-payments but has received a non-committal response from the banks. If Mitsui and the able for compensation. other participants in ICDC Relations between the Mitsui simply continue to wait for the

Mitsui doubts whether Bandar from the oil fields of southern Bandar Khomeini project caused Iran, but the supply of this has shrunk drastically owing to a fall in oil production.

An alternative feedstock,

refinery, ceased to be available after the refinery was destroyed by the Iraqis.

There are also doubts whether Iran is in any position to deliver feedstock to Bandar Khomeini even if it is available. Work has halted on a contract originally let to a U.S. company to build supply lines to the

plant. begin with a review of data pro-vided by the Iranian side to prove that the Bandar Khomeini project is still viable. After that the two sides will address the central problem of who is to pay for any future work on

the project. The talks are expected to last about four days and are being described as "final." If they fail it seems unlikely that the Bandar Khomeini project will

Reagan faces imports dilemma

BY DAVID BUCHAN IN WASHINGTON

its call for developing countries to earn their way by exporting,

rather than relying on aid.
This acute dilemma emerged from last week's trade policy hearings on Capitol Hill, and from the Administration's own Mr Bill Brock, the White latest trade forecasts. Sep- House trade negotiator, reiter-tember's trade deficit narrowed ated to Congress President sharply, as the onset of reces-

sion depressed U.S. demand for North-South summit. But the strong dollar, blunt-market access for third world ing use—not only in the third ing the price edge of U.S. exports because this would give world — of "trade-distorting" exports, will probably push the money to buy U.S. goods. investment policies by foreign 1981 trade deficit above the 1980 shortfall of \$36.36bn

"We should not be alarmed in if the trade deficit increases as of protectionism was tellingly minimum volume or percentage

Gibbons, the subcommittee's chairman, believed Congress was already taking alarm and cited recent efforts to limit year. meat, textiles and dairy imports

Reagan's theme at the Cancun stressed the need for better "The more we encourage their governments. In particular, it development, the more they will dislikes local content rules and (£19.5bn); the Commerce De encourage ours." Mr Brock told partment has predicted. the House panel.

the House panel. Final pour economic policies begin to pointed up in a speech on Fri- of their output.

THE REAGAN Administration revitalise the U.S. economy," day by Mr A. W. Clausen, faces the prospect of rising Mr Murray Weidenbaum, the President of the World Bank. protectionist pressures at home, top Reagan economic adviser, He cited studies showing that owing to a widening trade told the House trade subcomsteel trigger prices cost steel deficit, just as it has stepped up mittee. But Representative Sam users in the U.S. 86bn a year, and the cost of each U.S. textile job protected by the Multi Fibre Arrangement was \$80,000 a

> The Reagan policy towards developing countries also put great stress on the need for bigger flows of private investment to the third world.

But the Adminstration is

most unhappy about the growthe requirement placed on foreign investors by a host The costs to U.S. consumers government to export a certain

£18m paper machine order for **Beloit**

Financial Times Reporter

BELOIT WALMSLEY, the Lancashire paper machinery manufacturer, has won an £18m export order from India, the biggest single order in the history of the com-pany, founded 113 years ago. The company is part of the Walmsley (Bury) Group, itself a subsidiary of Beloit Corporation of the U.S.

The machine will be built at the three Beloit Walmsley

factories, in Bury, Bolton and Wigan, where 1,200 are employed.

Mr Brian Barlow, Beloit Walmsley sales director, led a sales team in two years of negotiations to win the order over the opposition of German and Finnish

machinery manufacturers.

Announcing the order, Mr
Barlow said: "Our equipment will play an important part in a plan to produce more newsprint, writing and printing papers to improve educa-

The new contract comes only five weeks after the company announced export orders worth £13m to supply papermaking equipment to South Africa, Scandinavia

Montedison protest on prices

MONTEDISON, the leading Italian chemical group, said that Montepolineri, its plastics subsidiary, is temporarily to stop seiling low density poly-ethylene, one of its major pro-

The step has been taken in the hope that other chemical producers will follow suit and end what it calls the "foolish waste of resources" entailed in selling the product far below levels which ensure even a minimum profit,

Montedison, which normally sells about 430,000 tonnes of low density polyethylene (LDPE) a year both in Italy and on the European market, said that while raw material costs have risen 30 per cent since 1980, the price of LDPE has remained substantially

DAVY'S £334M. MEXICAN CONTRACT

partment, was also the best;

needed, thus responding to the

desire to foster the joint ven-

Davy's bid was £234.7m less

than that submitted by the

Japanese consortium headed by

Mitsubishi, £82.6m less than the

Franco-West German consor-

tium comprising Creusot Loire

and Schloemann and Sachs, and

£36.9m less than the U.S.-Italian

consortium of Mesta and

win the contract. Japan has the greatest experience in build-

ing platemills around the world.

Japanese Government is

ture principle.

Finance package proves seductive

BY WILLIAM CHISLETT IN MEXICO CITY

WHEN HE was the UK Minister a £195m loan covered by the for Trade Mr Cccil Parkinson Export Credits Guarantee Defor Trade Mr Cecil Parkinson used to have the occasional round of golf with Sr Arturo Garcia Torres, the financial director of Sidermex, the Mexican state steel holding

Those games were a small part of the web of personal relationships built up in the two and a half years of negotiations which led to Davy Loewy, part of the Davy Corporation in London, winning a £334m contract to build a steel platemill in Mexico.

Such personal relationships were important. Foreigners often overlook the point that Mexicans tend to judge the degree of commitment from a company or a country on how well they know the people involved.

Clearly Sr Garcia Torres was a key figure in the negotiations, since it was the financial arrangements which finally won the deal for Davy, particularly a UK Government grant of f34.9m. The financing was arranged by Lloyds Bank International.

factors which led to Davy winning the largest contract put out to tender by the Mexican the Davy bid was by far the @ the financial package which,

were three main

well known for coming up with cheap credit to push private sector interests. And two Japanese steel giants, Sumitomo and Mobe Steel, already have a close relationship with the Mexican Government through two joint ventures. Given this situation, Davy decided to pursue the contract for the mill, to produce 1.5m tonnes of steel plate a year,

even more vigorously.

• Davy had the wisdom, unlike dominated by the Japanese. The Mexican negotiators planned to its competitors, to form a joint widest steel plate that Davy has award a letter of intent, or venture with Desarrollo Tec- so far built is 3.6 metres and October 19, was tense. nico, a leading Mexican conthe Mexican project is for 4.3 struction company, for the local metres. content of the equipment

At least one top Davy execuresentative in Mexico City made a point of keeping in touch with key Mexican steel officials every

At the same time a significant diplomatic flag-waving exercise was mounted in Mexico. This included two visits by Mr Parkinson.

Davy submitted its rock bottom bid on September 17, well aware that the new Mexi-Italimpianti.
Ironically, everybody, including the Mexicans, assumed that allow any price negotiations once the bid is placed.

judged this point and later, to Mexican annoyance, offered to but the price difference was

On the bid day, Davy played the grant card, which it had been holding up its sleeve, anxious to ensure that no competitor would use the same tactic. The Mexicans had suspected there might be a grant, once this was relayed to the but not on the scale of £34.9m. Mexicans, the matter was Despite the low bid, the con-clinched for Davy.

It regarded the contract as its tract was not sewn up. Indeed entry ticket to the big league the month between the opening of platemill deals, traditionally of the bids and the day the

President Mitterrand France had a state visit to Mexico on October 19. As the needed, thus responding to the tive visited Mexico once a French consortium also offerer Mexican Government's keen month. The company's rep to lower its price and to offer to lower its price and to offe: financing for the whole price o. its bid, Davy executives feared that if the award of the letter of intent was postponed. Presi dent Mitterrand might influence the Mexican decision.

The Mexican negotiators came back to Davy. Unless two points in the financial package were improved, then the chances of winning the contract would be diminished. These were ar extension of the grace period or the ECGD-backed loan from five to seven years and more exports credits to cover a portion of the Mexican content.

There were frantic calls to Davy bid. Technically speaking, the Department of Trade ir the Japanese offer was the best, London, Lloyds had already reduced costs on the ECGL financing to an absolute mini mum but were anxious, having bent over backwards to meet the Mexicans, not to lose at the final post.

The British Government agreed to meet both points and

SHIPPING REPORT

apart from the grant, included

China enters the market

THE CHINESE injected a spark of interest into the shipping market last week by chartering a vessel to carry grain
from the U.S. Gulf.

This was the first such

the tanker chartering market
was dull. "London especially
has been very drab," noted Galbraith Wrightson. It saw no
likelihood that the latest Opec This was the first such

chartering to China for some time, with a rate of \$31 a ton paid for a 33,000 deadweight tonne ship to go in the first half

Elsewhere in the grain market, the \$2,500 tonnes Tiberius was chartered for up to 16 months of trading across the Atlantic to Europe at between \$10.50 and \$11.50 a tonne. Reports from the U.S. that

the Soviet Union intended to hip about 1m tonnes of grain under the Soviet flag.

As usual in recent months. meeting on oil prices in Geneva would aid the depressed market.

"There is more than an ample supply of crude oil on the water and in store, and any increase in prices will surely only force the consuming countries' governments in these days of high interest and inflation levels to impose even more energy-saving programmes."

Galbraith considers that a further cut in oil output could not be ruled out at this stage. from the U.S. this month drew the comment that the market in the Gulf, rates are around would only benefit if much of Worldscale 23 for cargoes to the it was shipped in vessels not west and Worldscale 29 to the

Saudi contract demands

BAHRAIN-Foreign companies on their financial standing from seeking Saudio Government con-tracts must fulfil three fresh con-Arabian Monetary Agency:

listed the conditions as:

ditions, according to Mr Abdel & the provision of financial Rahman Al-Zamel, Saudi Under statements for the two years Secretary of Commerce, Reuter previous to their invitation to

Speaking on the telephone, he submission of reports the provision of a full report carried out in Saudi Arai

jobs done similar to those

WORLD ECONOMIC INDICATORS

RETAIL PRICES (1975=100)

	Sept. '81	Aug. '61	[uly '81	Sept. '80	
(223.3	<u> 222.</u> 0	220.4	200.4	ŧ
S.	173.0	. 171.5	170.2	156.7	To.
ance	191.6	189.5	187.1	168.3	73.
. Germany	, 130.8	130.1	129.7	122.7	6.5
ly	261.6	257.7	255.3	220.3	18.7
therlands	146.9	145.3	144.5	136,8	7,4
lgium	149.0	147.7	146.9	137.5	8.4
•	Aug. '81	ז8' עונון	June *81	Aug. '80	
Pan	143.6	144.2	144.8	139.9	4.1
			Source: E	urosta: (cxcept	U.S.)

Digital's computers are changing the way the WOILD thinks.

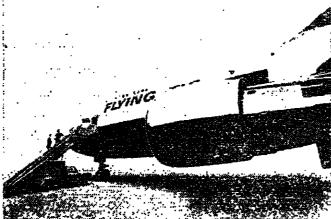
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put information exactly where it's needed, in the hands of the people who actually use it in their work.



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These changes have allowed us to bring computer technology to whole new fields, changing them in turn.

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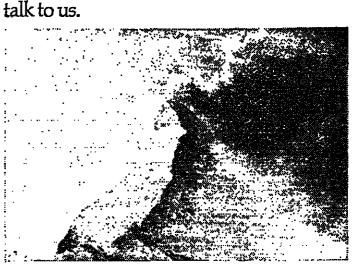
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Decline in openings

for apprentices

Board, it is estimated that there

should have been 20,000 new apprentices this year to meet

the industry's future manpower

A similar picture is emerging

in other sectors of industry as

training organisations assess their autumn apprentice intake.

In road transport, the number

of apprentices recruited in 1980-

1981 was 6.859 little more than

half the 1979-80 total of 12,098.

The Road Transport Industry

Training Board estimates that

there will be another dramatic

drop to around 3,500 young

Apprentice intake in the con-

struction industry, which has highly-developed training ar-

rangements, has held up rela-

tively well in view of the impact

of the recession in the sector.

But even here the 1981-82

intake of building apprentices-

6,283-falls short of the 7.530

In the printing industry,

where unions are mounting a

campaign to save the sector's

statutory training arrangements,

1981 apprentice intake is ex-

pected to be around 1,000, com-

pared with 1,400 in 1980 and

people in the 1981-82 intake.

requirements.

TSBs allowed to raise lending

permission by the Treasury to increase their lending by a quarter, or some £250m, in their new financial year which begins later this month.

The agreement, which was finalised a fortnight ago, is the latest stage in the transition of TSEs into fully-fledged

At present, they are tightly controlled by the Government but the intention is that over the next few years the controls will be dismantled and the banks will be put on the same competitive footing as the other High Street banks.

As part of the process, the TSBs — which have 8m customers and more than £6bn in assets-were permitted to move into personal lending in August 1977. In May 1979, they moved into small-scale compercial lending and in Novemher launched a national home

In July of this year, following the agreement of the Treasury and the Bank of England, they announced they were entering the medium-term wholesale commercial lending field and had been given permission to lend up to £300m between now and the end of 1983.

The latest agreement with the There are also questions Treasury outlines the permit- over the status and ownership ted growth in the TSB's con- of the regional banks which are sumer lending and mortgage unincorporated societies.

BRITAIN'S 16 Trustee Savings lending for the 12 months to Banks (TSBs) have been given mid-November, 1982.

TSBs are permitted to increase their outstanding mortgage lending from its current level of around £270m to £450m, implying an increase of £180n of new lending during the forthcoming year. As the TSBs have been lending just under £1m every working day recently, the permitted increase in new mortgage lending implies a cut in the rate of

new lending.
The TSB's ceiling for consumer lending generallyexcluding mortgages but including Trustcard, the creditcard operation—is being increased to about £450m, while the small-scale commercial lending limit is being raised from the present £25m to £75m by end 1982—implying an increase of about £50m.

Aside from negotiating the increase in their permitted lending over their next financial year, the TSBs are also debating the kind of structure they will need when they achieve full banking status, and complete the current transi-

tionary period. The present federal structure ensures that TSBs do not lose their regional individuality, but presents problems when national policy decisions have to be approved.

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ched over the weekend by

£700.000 national television bank has been observing to vertising campaign was comply with the Treasury's request to restrict card solicitateard, the credit card sub- tions to in-branch activities and

of the Trustee Savings direct mail advertising. Mr Ken Cherrett, general three-week campaign to manager of Trustcard, said yescard-nolders, is the first terday that more than 1.5m trust "rustcard was launched cards had been issued since ears ago. It marks the 1978. This represented a 12 per a voluntary moratorium cent share of the UK personal th advertising which the credit card market he said.

SWITZERLAND

British shipbuilders merchant orders up

By Andrew Fisher,

TOTAL SALES of merchant ships by British Shipbuilders could total between £450m and £500m this year, with orders worth £240m already announced in the Arst cight

The nationalised corporatine nationalised corpora-tion now has a merchant order book of nearly 2680m, well up on recent years. Major orders in the past few months have come from Hong Kong, Greece and Canada.

After last week's trade memorandum, talks are under way over possible orders from Brazil, as well as from several developed Commonwealth countries and other potential customers in South America

The group reckons it can keep its workforce at current levels after the sharp reductions of past years. It revised its corporate plan after the defence cuts announced in June. These will start to hit its £2bn warship order book in about a year.

It will continue to need government Intervention Fund money to make up the difference between building costs and world market prices. But the amount has already come down from £85m in the financial year 1978-79 to £45m in 1981-82 and is being reduced further. The labour force on the merchant side has fallen from

over 34,000 four years ago to around 24,500. Despite recent labour disruption over the closure of the small Robb Caledon yard in Dundee, BS s bopeful that customers have not been deterred. In the warship division, employing nearly 25,000 people, talks are going on with the Ministry of Defence.

British Shipbuilders, which expects further reductions in its losses after last year's fail from £110m to £41m, reckons there is an export market for over 170 warships over the next five years.

Inquiry may prompt budgetary reform

BY PETER RIDDELL, POLITICAL EDITOR

PROPOSALS to reform the hudgetary system by presenting expenditure and revenue plans at the same time are to be considered by an all-party committee of MPs.

The Treasury and Civil Ser-

vice Committee, chaired by Mr Edward du Cann, will conduct an inquiry during the next two

Coincidentally, a number of senior ministers have been pressing for a Cabinet say in the broad shape of the Budget, notably about tax decisions, in addition to its traditional involvement in spending issues. In practice this would mean that spending and revenue issues would be decided alongside each other.

The Treasury committee will earry out its budgetary inquiry simultaneously with a review of at the start of each financial the economy, updating report produced after the Budget last March.

advisers will be starting work recommendations for the presoon, though the main public hearings will probably not be Budget. Treasury Ministers are until after the Government's cool to this idea, though they economic statement and the Treasury's half-yearly forecasts for the simultaneous publicaare published around the end of this month.

The main witnesses are likely to be Sir Geoffrey Howe, the Chancellor, and Mr Gordon Richardson, the Governor of the Bank of England.

Some MPs on the committee are keen that the economic inquiry should focus on interest rate and exchange rate policy.

The inquiry will take the report published last year by an Institute for Fiscal Studies committee chaired by the late Lord Armstrong of Sanderstead. as its starting point. This recommended both the publication of revenue and spending proposals alongside each other and a provisional Budget in December each year.

This would allow time for full public debate before the announcement of revised plans its year.

When the Armstrong report came out, the Treasury com-The committee's specialist mittee welcomed the main sentation of a provisional are sympathetic to suggestions tion of revenue and spending

Air UK now flying Stansted-Amsterdam

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

Airport, Essex and Amsterdam. Using Fokker F-27 twin turbo-

Amsterdam, starting what the airline hopes will become a major network of Continental services from London's "third major airport.

Mr Peter Villa, managing director of Air UK, said that whatever the outcome of the present public inquiry into further extensive development of Stansted, "we are convinced that the airport as it exists now will attract a lot of passengers. given the right kind of services from it. Air Coach, a daily coach ser-

vice linking Southern England and South Wales with Heathrow and Gatwick, was launched yesterday by National Express in association with British Airways at fares substantially below British Rail's.

Shuttle services to Heathrow will continue, the company said. for Heathrow at two-hourly intervals from Cardiff. Newport For Gatwick a direct service runs from Bris-

Bournemouth and Southampton there will be a that an improved traffic corridor direct three-hourly service to both airports.

O The fares war between air-

AIR UK, an independent air- Hong Kong is intensifying, with line, starts regular scheduled plans by Cathay Pacific Airways flight today between Stansted to offer free stop-overs at Bahrain.

Cathay Pacific, which operates prop engined airliners. Air UK daily from London to Hong will make 12 return flights Kong via Bahrain, has introweekly between Stansted and duced two-night stop-overs for passengers who wish to break the 15-hour journey.

Passengers now can pay a discount hotel rate, but the airthe Bahrain Government will be made to allow free accommoda-

British Airways and British Caledonian, Cathay's competitors on the route, offer no stopovers there.

Fionn Holford-Walker. national secretary of the Coun-cil for the Protection of Rural England, said at the week-end: The official campaign to persuade the British public that heavier lorries are good for them has failed.

The Government should now resist the EEC's appalling pro-posal to raise Britain's maxi-mum lorry weight by 25 per National Express's hourly cent to 40 tonnes with all its

Speaking at the annual meet-The Air Coach services leave ing of the Hertfordshire Association of Local Councils at Hertingfordbury, near Hertford, Mr Holford-Walker said: "While Hertfordsbire might consider tol with connections from South itself relatively well-off with a well-developed network of primary roads, we must not forget is planned to service industry and its heavy freight from Swindon, past Oxford and Luton

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Channel ferry fares may rise by un to 15%

By Andrew Fisher, Shipping Correspondent

BRITAIN'S loss-making ferry companies are expected to decide fare increases of up to 15 per cent on their cross-Channel services in the next few weeks.

For some time, the companies have been saying that passenger and freight rates are too low. But none has yet been willing to take the lead in putting them up after the price war of the past two years.
P and O Ferries, which lost

£5.2m in the first half of 1981, said it was imperative to achieve a good investment return. "Prices must rise by at least 15 per cent," the company said.

Scalink, which is owned by British Rail, is considering similar increases. It hopes to have its 1982 passenger and car fare brochure ready by early December after talks with its European partners.
P and O wants to close the Liverpool to Belfast service, which is losing more than £1m a year, to stem its ferry losses. European Ferries, which owns Townsend Thoresen, lost more than £9m on shipping in the first half. Around the end of November, it will know whether it can go ahead with a bid for Sealink.

The Government is this week due to receive the report on European Ferries' bid intention after a sixmonth study by the Monopolies and Mergers Com-mission. Publication will be a few weeks later.

Sealink is opposed to the hid, or to being sold off piecemeal as suggested by and O. The Government intends to sell it to the private sector once it becomes profit-

Apprenticeship Panel for the Printing Industry points out that IMMINENT Government decisions about the future of industrial training will be unless this trend is reversed announced against a background during the next two years, the dustrial training will be of alarming evidence that number of apprentices in the apprenticeship opportunities industry will fall dramatically are continuing to decline. are continuing to decline. 1978 and 1979 complete their In the engineering industry

training. where some of the most acute "Any dramatic reduction in skill shortages have been exthe number of apprentices perienced at the end of previous could have a consequential effect on the availability of recessions - craft and technician intake this autumn is the skilled manpower within the inlowest ever recorded. Contdustry in subsequent years, and will have a serious effect on panies have taken on fewer than 12,000 apprentices and. the ability of some colleges to maintain printing courses for are being funded through the apprentices." Engineering Industry Training

Evidence of the continuing decline in apprenticeships will help ensure that the argument over whether future industrial training arrangements should on a statutory or voluntary basis is unlikely to end when Mr Norman Tebbit, the Employment Secretary, makes a state-

ment on the subject shortly. The Manpower Services Commission, which runs the employment and training service. has recommended that, at a minimum, statutory industrial in the engineering, construction, ceramics, clothing, hotel and catering, road transport and rubber and plastics sectors.

It is expected that Mr Tebbit will decide that statutory boards must be retained in some sectors. But trade union leaders in areas where the Government opts for voluntary arrangements will keep up the argument for statutory boards, believing that this is the only way of achieving wider objectives of reforming industrial training. Government decisions on how to approach these objectives-changes in apprentice, adult and vocational training—are likely by the end A report by the Joint of the year.

Biotechnology research project gets wider investment backing

MORE THAN a dozen disparate David Fishlock reports companies with and development associated with biotechnology are putting their names to a new Government initiative to support the research base for this emerging technology.

They include drug companies (Glaxo, Beecham, Wellcome), (Unilever. RHM, Tate and Lyle), engineering companies (Davey, Dunlop), oil companies (BP, companies Shell) and assorted others such as APV. Allied Breweries and

They are supporting the creation by the Science and Engineering Research Council of a directorate to the support of devoted research and development in biotechnology. Biotechnology is the fashionable name for industrial microbiology, the harnessing of living organisms to industrial processes,

on a Government initiative to support work on industrial microbiology

The technology has been given a big fillip by the discovery of "genetic engineering," the techniqe of tinkering with the genetic make-up of living matter. It opens up boundless possibilities for putting living organisms to work. People knowledgeable about biotechnology are worried, how-

ever, that a lot of the investors supporting biotechnology with enthusiasm today "may not be patient enough," to quote Dr Duncan Davies, chief scientist and engineer at the Department of Industry.

He added: "What we want in

this field perhaps more than any other is cash flywheels."

The new biotechnology directorate will help to sustain support through the decline and fall of enthusiasm he foresees in the next few years, as its problems move into the more costly development phase.

It has taken three years to get two of SERC's research funding boards—those for and engineering—to science agree on the basis for SERC's support.

The new directorate—the fourth such special directorate set up for a new technology by SERC—will be based in Swindon, at SERC's headquarters, and headed by Dr Geoffrey Potter, head of the engineering board. It is guaranteed initially by SERC

for five years.

SERC is already providing about £1m a year of specific support for biotechnology research projects. Dr Potter estimates that its total commitment may already amount to as much as £5m. He expects to raise its annual funding to £2.25m by

Projects funded by the directorate, however, will still be subject to the same exacting scrutiny for quality of the pro-posal as SERC's projects generally, but the way is open for industry as well as the academic world to put up proposals.

The industrial companies associated with the scheme are all groups with research programmes and an established interest in biotechnology. Waiting in the wings is the Depart-ment of Industry, whose re-search requirements boards are expected to come in at the development stage, when costs per project can run into six figures.

From industry the biotech nology directorate will be wanting proposals for joint ventures, in which industry itself will put up part of the cash. Similarly it hopes that local authorities might be drawn into joint ventures, for example in waste treatment, using the new techniques.

Dr Potter said that above all the directorate will be depending on academics to come forward with good proposals. Currently, all the biotechnology ventures supported by SERC are in universities, polytechnics, etc. It has no biotechnology

research in its own laboratories. The Government has been criticised for failing to respond to the proposals of the Spinks report on biotechnology last year, which urged the creation of another 20 chairs of biotechnology in British universi-

Those behind the directorate -both from industry and academe - see the problem differently. Sir Geoffrey Allen, recently retired as chairman of SERC, believes that in this emerging technology with so

emerging technology with so many possibilities there are still big problems in getting industry itself to define what it wants from biotechnology.

Another big problem is that—like control engineering two decades ago—it is a field that must bring together two previously very disparate subjects. viously very disparate subjects. in this case biology and engin-In this case motogy and engin-cering. He reflects wryly on the problems he had to bring the two research funding boards together within SERC. Dr Potter said: "We shall

have to work hard to encourage more process engineers to get into the game."

Government laboratory to expand its programme

MAJOR CHANGES are foreshadowed for the Department of Industry's Laboratory of the Government Chemist Waterloo Station, London. Chemist near The biggest Government laboratory in London, it will

remain the most important national centre for chemical assays, but its duties will be expanded to include the development of instrumentation and the control for biotechno-

logy processes.

The laboratory is to move from London to Teddington where it will share the site of Industry's the Department of Industry's National Physical Laboratory.
The changes are to take place under the direction of Dr Ronald Coleman, now deputy director of the National Physical Laboratory who takes up his microbiology.

appointment as Government Chemist next month. Dr Harold Egan, the present

Government Chemist, is retiring.
In the past the laboratory has been best known to the public for compiling the table" of cigarette brands based on their tar and nicotine con-tent and for the "smoking machines" used to produce thése tables.

With the laboratory's move to Teddington, biotechnology will have moved a full cycle in about two decades. The National Chemical Laboratory there, which had been closed by a previous government, had included a research programme in biotechnology among its duties. It was then called industrial

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THE UNTERSTED OF JORDAN

Flourishing Exco likely to prove big draw

Ian Rodger looks at the background to an offer by top money broker of a third of its shares

PXCO INTERNATIONAL, one and Allen, which owns Harlow, directors arranged a managefor the big four London money Meyer. Savage, the other major ment buy-out when Gerrard and brokers, is offering about a broker, said profit of its finanharden which owns Harlow, directors arranged a management buy-out when Gerrard and broker, said profit of its finanharden which owns Harlow, directors arranged a management buy-out when Gerrard and broker, said profit of its finanharden which owns Harlow, directors arranged a management buy-out when Gerrard and brokers, is offering about a third of its shares to the public cial services division was up 22 per cent to £8.6m in the year third of its shares to the public later this week. This opporto June.

Series arakting from con
Exco, the holding company and Pearce and

reial industry in the past few momentum from last year, when years. Rapid movements in profits were up about 50 per international interest and exchange rates brought a rush filter inne-month contribution for the Codesh of business as banks sought the from the Godsell acquisition.
best terms for transactions. Formed in 1931, Astley an

company in the sector, were up and National bought out its more than 2.5 times to £5.5m partner in 1975. in its second half to April 1981 while profits of R. P. Martin, the other quoted money broker, more than doubled to £1.4m in trail-blazing Tokyo venture. In its second half to June. Mills August 1979, its executive

instability seems likely to appeal to a lot of investors.

Money broking has been one of the fastest growing and most profitable sectors of the financial industry in the financial industry in the financial industry in the past of the financial industry in the financial financial financial for Assey and Pearce and Godsell and Co, is keeping quiet about its progress pending publication of the offer prospectus on Thursday. But there is unlikely to have been any loss of the financial financial for Assey and Pearce and Godsell and Co, is keeping quiet about its progress pending publication of the offer prospectus on Thursday. But there is unlikely to have been any loss of the financial for a size of the financial for a size of the financial for a size of the financial financial for a size of the financial for a size of the financial financial financial for a size of the financial fina

Formed in 1931, Astley and London based companies Pearce had become the largest dominate the sector worldwide and last year their profits rose when it was acquired by P. an average 30 per cent. Recent reports from quoted companies indicate that this year profits are growing even faster.

Buttoned the sector worldwide London money broker by 1967 when it was acquired by P. Murray Jones, backed by another broker. Gerrard and National, the discount house. Murray Jones used Astley as Pre-tax profits of Mercantile a base for diversification with House Holdings, the largest indifferent results, and Gerrard

The company rapidly regained ground, consolidating its foreign New York acquisition and a

discount houses, decided it no longer wanted to be in the money broking business. The £4.2m deal was financed

largely by St Mary Axe, the investment company 69.2 per cent owned by British and Commonwealth Shipping, and which is changing its name this week to Cayzer. Gartmore.

Astley executives ended up with 70 per cent of their com-pany and St Mary Axe 30 per cent in convertible loan stock. £2.9m from unit trust funds managed by Save and Prosper to finance the Godsell acquisition, in return for an 11 per cent stake, diluting St Mary Axe to 25 per cent and the ex-ecutives stake to 64 per cent. Astley and Pearce's main

over of £27.6m. including £3.4m from the 36 per cent-owned New York associate. At the trading aiming at a prospective fully level, Astley contributed £6.07m taxed p/e of about 9, halfway and Godsell £1.1m in nine between the ratings of Mercan-

areas of specialisation are doller-

After the offer, which is being made by N. M. Rothschild. Exco about £8.5m—and there will not will have 30m 10p shares in be a forecast in the prospectus issue. About half the offer will —a launch pr be existing shares sold by seems likely.



executives and half will be new shares. The company is raising yen and dollar-Swiss franc deals money to pay off loans incurred while Godsell is the market in previous acquisitions and to leader in spot dollar-sterling. Profits of the sterling. Profits of the whole group last year were \$15.9m before tax on turn-10 days ago. The price of the offer is yet

to be fixed, but the group is income to fall back on, tile House and R. P. Martin, Assuming profits this year of

Exco's growth prospects are difficult to assess. It is in a volatile business and if the volume of foreign currency transactions were suddenly to drop significantly for any reason, all money brokers all money brokers would be stuck with high over-

Another risk is that foreign exchange controls could return to Britain, stifling local money markets. However, less than a third of Exco's business is now UK related and Mr Gunn said he was not interested in acquir--a launch price of around 150p ing other London money brok-

EEC steel users condemn plans for up to 15% price increases

PROPOSALS FOR steel price Members of Eurofer initially the British Iron and Steel Conincreases of up to 15 per cent decided that the increase should sumers' Council, warned at the in January were roundly con- be 15 per cent although present consultative committee meeting demned by representatives of indications are that it is likely that if the threatened renewal

Representatives of British Representatives of British, Viscount Etienne Davignon, American market to Europe—German, French. Danish and the EEC Industry Commissioner, as happened the last time anti-Coal and Steel Community.
They stressed that any further

to stability and profitability, and the impact of its actions on other the New Year price rises are sections of industry. first quarter the latest steps to this objective. Mr John Safford, director of request.

Dutch steel consumers all is expected to announce the dumping suits were filed—there argued forcefully against the Commission's view on the in-would again be a big surplus proposed increases at a meet- creases shortly—possibly later of steel in Europe, ing of the markets and prices this week. This will be followed
Krupp-Stahl, the German subcommittee of the European by the publication of some form steel company, won a partial

rises in steel prices would have dissatisfied with the commissaccepted that Krupp's capacity a severe impact on the competision's decision they intend to had increased by 15 per cent tiveness of manufacturing in- try to change it before it comes in 1980 after a new preheating dustry. into effect. Some manufacturers plant was opened and not by Eurofer, the European steel-fear that the commission has the EEC Commission's estimakers' club, and the EEC Com- become so passionately involved mated 9.5 per cent. Krupps mission are jointly committed in resolving the steel crisis that was therefore given a higher to restoring the steel industry it is in danger of neglecting production quota for the last to stability and profitability, and the impact of its actions on other quarter of 1980, but not for the

leading European steel using to range from 12 to 15 per of anti-dumping actions by U.S. industries at the weekend. cent. steel producers closed off the steel producers closed off the

of EEC target prices. victory on Friday in the Euro-But if the steel users are pean Court of Justice, which first quarter of 1981, despite its

Brokers' rate review breaks precedents

BY CHRISTINE MOIR

THE FIRST review of Stock Exchange commission rates for importance because it comes in five years will be tabled at the the middle of the lead up to the Council meeting tomorrow. The half-inch thick document will then be the subject of a full council dehate on November 17 before seeing the public light of day as a Green Paper at the end of the month.

tangs— the entire principle of maintaining fixed commission rates instead of allowing firms to negotiate rates with clients.

In several ways the latest 1970s — represents a significant departure from its predecessors.
In the first place, it does not simply adjust current commisresult of deep investigations into the profitability of broking

gations and the background is fully explained.
For the first time, therefore,

vate affair to be vetted by the council alone before being published as the dictat of the Stock

The exchange is taking the annortunity significantly widen its consultation systems intends to publish the document that London rates must be as a discussion paper early in December and to distribute it mission which has made the widely to all users of the market very uncompetitive for market.

London-based brokers.

This review takes on further Stock Exchange's appearance

before the Restrictive Practices

Court to defend - among other things - the entire principle of

to negotiate rates with clients. The reference to the RPC held review - there were two in the up work on the review which was initially commissioned in April 1978. It also means that the committee, now chaired by Mr George Nissen, has steered sion rates in line with demands clear of the question of whether from member firms, but is the rates should be fixed or freely negotiated.

However, the committee has firms. The decisions arrived at are the result of those investideals in the gilt-edged market.

Institutions have argued for the financial health and prospects of broking firms will be published displaced. In the second place, the compared with the actual work review is not intended as a private affair to be restrict to the property of the broker in the property of the property

Another major problem are: involves the double charging created under present rules when brokers carry out deals in U.S. securities through an users of the market. It American broker. The rule says charged on top of the U.S. com-

Boost in carpets trade forecast

FINANCIAL TIMES REPORTER

WORLD production of carpettype wools would be about 10 per cent greater in 1986-1987 than in the 1979-80 season. But since the total market in carpets is expected to grow even faster, wool's relative share will decline.

These forecasts were made at a Textile Institute confer-ence in Droitwich by Dr Richard Janes, carpets director of the International Wool Secretariat

Dr Janes also predicted that there would almost certainly be an increase in international trade in carpets, with Africa, the Middle and Far East and Eastern Europe growing in importance.

Reviewing seven of the leading markets, Dr Janes said wool consumption in woven carpets had fallen by 8 per cent in 1980, but as fibre consumption fell 12 per cent, wool continued its upward movement in market share, now accounting for 51 per cent of offstake.

In the newer tufted carpets field, total fibre consumption in the seven markets in 1980 was 88 per cent of the previous year's total. But wool consumption rose to 106 per

CONTRACTS

BARCOCK BRISTOL LIMITED (a member of the Babcock Industrial and Electrical Products group) has completed in record time a crash 17m instrumentation and control contract to reequio a burnt-out power station equip a burnt-out power station for the Government of Kuwait. It required, in the words of manufacturing director John Forward, "Two years' work in nine months." On July 3, 1980, fire-destroyed the control room of Shuaiha South power station. This 720 MW station provides much of Kuwait's generating generating and it was imperative nuch of Kuwati's generating capacity, and it was imperative to restore supply before summer 1961. Un August 7, 1980, the Kuwait Ministry of Electricity and Water issued a letter of intent, and on September 10 a final contract to Babcock-Bristol, tor new sequence and modulating for new sequence and modulating control equipment, transmitters. and control-room panels for the horier turbines on all six units.

The company's Power and Water Division at Croydon established a special team to handle the project headed by staff seconded from the Contract Management Division, and also including analogue and digital systems engineers, and ontract Lovell (Holdings) Limited. Selta-hard Holdings Limited and a group of 36 medical consultants. Additional long-term finance is being provided by the Midland and drawing office staff. The first leliveries of equipment were made in late October 1980, with main deliveries in January and February 1989. main deliveries in January and will be almost identical to one February 1981. The Babcock- being built by the same company Bristol Field Services Division of Solitull, on the outskirts of commenced installation on Rirmingham. A third hospital is November I, finishing the work by mid-February. Some 66 km at Clare Park, on the Surrey, of cable were laid and terminated

in this time; and some 400 plant items erected, including control gear housings and the main gear housings and the main control-room panels. Commissioning began in early January 1981. Units one and two were precommissioned by end-February and handed over by April 1. A 30-day reliability run was-successfully completed on May 1. Units three and four were accepted four weeks later, precisely to programme, ready for summer demand. Field Services summer demand. Field Services assembled a site team of 22 - environment and management staff to meet the installation and management staff to meet the installation and services assembly the staff to meet the installation and services as the staff to meet the installation and services as the staff to meet the installation and services as the staff to meet the installation and services as the staff to meet the services as the staff to meet the installation and services as the staff to meet the services as t commissioning commitment, which accounted for some £2m of the total contract value.

A new 32-bed private medical and surgical hospital is being built at Southend under a £1.46m design and build contract awarded to Y. J. LOVELL (MID-LAND). It is the third such contract to be won by a Lovell Con-struction company. The Southend Clinic is being developed by a consortium comprising Y. J. Lovell (Holdings) Limited. Selta-

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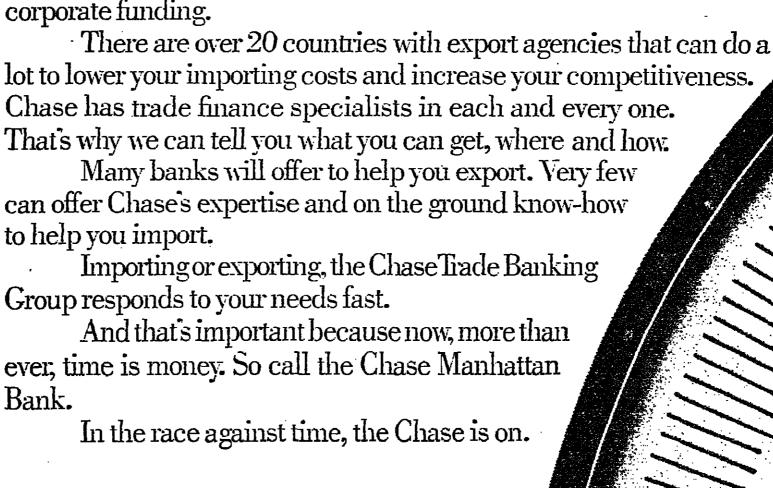
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GENERAL SHOPPING

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will be paid for the business year 1980/81.
This dividend is payable with effect from 2nd November 1981 against presentation of Coupon No. 12.
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Williams & Glyn's Bank Limited, London and by all banks assuming the financial service for the company in other countries.

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Merting, the dallar boing converted at the current For the Board of Directors: W. WIRTH, Chairman

Luxemburg, November 1981.

Slower recovery from recession expected

A SUBSTANTIAL recovery of the UK economy during the next two years is still being predicted by the London Business School's Centre for Economic Forecasting in its latest Economic Outlook published this

However, its latest projections suggest that the recovery will be more delayed and will be accompanied by higher inflation than it expected in its last forecast at the end of June. The centre is also consider

ably more pessimistic than it was in June about the prospects for the remainder of this year. It is now expecting total output to fall by nearly 3 per cent compared with output last year and it thinks exports will be down by 7.3 per cent compared with its earlier prediction of a fall of 16 per cent.

It is also slightly more pessimistic about inflation with a projected increase of 11.2 per cent in consumer prices for this it is now predicting that infla-tion will not fall to single figures before the next election, although it suggests a figure of just under 9 per cent

The centre says its gloomier view of the immediate prospects for the UK economy reflects the continuing high real interest rates worldwide and the 4 per cent increase in UK rates which occurred after its last forecast.

It believes the rise of interest rates will in the short term boost the broadly defined money supply as measured by sterling It says the Government will almost certainly fail to meet its target for sterling M3 in the current financial year and adds: "We are sceptical about the Government's ability to squeezed incomes and partly be counterbalanced by a faster achieve its targets in later

the centre now believes that inflation will stabilise in the expected to have stopped falling will grow relatively slowly for 10 to 11 per cent range up to in 1982, consumer spending is because the UK is still uncomscheduler. School 1984.

economy next year, followed by

strong growth in output during 1983 is predicted today by Cam-

bridge Econometrics, the com-

mercial arm of the Cambridge

The Cambridge group's fore-

cast shows the same general pattern as that of the London Business School (LBS), but it

in 1983, with an increase in out-

put of nearly 4 per cent slowing down to an increase of 1.7

By the end of this year the

group says manufacturing out-

expecting a sharper and higher peak to economic activity

University Growth Project.

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

Max Wilkinson looks at London Business School's public spending will fall as a forecast of double figure inflation up to 1984

LONDON BUSINESS SCHOOL FORECASTS (June projections in brackets) Percentage annual increase								
	1987	1982		1983		1984		1985
Consumer spending	0.4 (0.8)	0.5	(1.3)	1.3	(2.2)	0.7	(8.1)	1.8
Exports	-7.3 (-4.6)	3.5	(2.6)	6.0	(43)	5.4	(3.7)	2,6
Imports	-6.1 (-4.1)	7.9	(6.6)	5.6	(5.5)	2.8	(3.4)	1.5
Gross domestic product	-2.9 (-1.7)	1.7	(28)	2.8	(2.0)	7.8	(7.4)	1,7
Consumer prices	11.2 (10.5)	10.8	(8.9)	10.5	(8.1)	10.9	(8.8)	3.9
Money supply (sterling M3)	15.6 (13.1)	11.2	(9.5)	71.1	(8.4)	10.0	(8.1)	9.5
Current account balance of								
payments £bn	5.2 (3.8)	1.6	(1.7)	1.5	(1.7)	2.8	(1.7)	4.0
Adult Unemployment (m UK)	26 (25)	2.8	(2.7)	2.7	(2.7)	2.7	(2.7)	2.7
Public sector borrowing financial						•		
years (£bn)	11.5 (10.6)	9.7	(7.3)	7.4	(6.1)	6.5	(6.0)	5.5

The LBS has, in the past, been high interest rates to an despite the fall in the exchange at the optimistic end of the increase of only a half per cent. rate. it previously predicted.

It says destocking will prob private investment is running at ably continue until the second a higher level than previously half of next year because of the rise in real interest rates. In the current year, consump- offset by low levels of public

tion is expected to remain steady investment in spite of a fall in the real value of disposable incomes because people have been using their savings to protect living standards. Savings, as a proportion of income are expected to fall from a peak of 17 per cent in 1980 to 11.5 per cent in 1982. partly because people will draw on savings to supplement their because they will cut savings as lower inflation reduces the need This is the main reason that to restore their assets.

The group is, however, rather

about the prospects for unforecasts employment, which it believes One of

esulting from the lower level £5.6bn by 1985.

more pessimistic than the LBS

will be 3.3m including school

leavers by 1983 and still rising.

It expects total unemployment to remain at about 3.4m until

to result from the ending of de-

what it was in 1979.

spectrum amongst the major Total fixed investment is also forecasting units. It continues expected to remain at about to expect a steady recovery in current levels in spite of a conoutput from the middle of this tinued fall in the manufacturing year but at a slower rate than sector. Successive revisions of official figures have shown that thought. Continuing private investment will. however, be

> Most of the extra stimulus to the economy is therefore expected to come from the ending of the period of destocking, and the LBS estimates this by itself could provide an increase of about 3 per cent in total demand.

This stimulus, however, will fact that a high proportion of Although real incomes are stocks are imported. Exports

Cambridge group predicts strong growth during 1983

per cent for 1982, accords

closely with the predication of

the LBS and most other recent

One of the main differences

The Cambridge group expects £4bn by 1985. The Cambridge November issue of their Econo-

SLOW recovery of the put will be 14 per cent below cast of inflation at about 10.5 policy "lies in ruins" and it ex- wages of 8.4 per cent.

These adverse factors have led to a downward revision of expected growth in output for 1982 from 2.8 per cent to Although con-1.7 per cent. sumer spending is expected to increase only slowly throughout the forecasting period. output is expected to increase by just under 3 per cent in 1983, with exports growing than imports increasing balance of payments surplus on the current account right up until 1985.

However, the outlook for unemployment remains very bleak, with an increase in the adult total next year to 2.8m and only a small fall expected in the following three years to 27m. This implies that in the increase in imports compared absence of special measures, with exports, resulting from the Government could have to face the next General Election with "headline" for unemployment (including school-leavers) of more than

pects the targets for public

tially exceeded during the next

between the Cambridge and the Drew are also predicting a £3bn quarter of this year " as rapidly

LBS forecast is that LBS expects overshooting of Government as it collapsed " with a boun in

the recovery from 1983 to be spending targets for the current output reaching a 6 per cent accompanied by a rising balance year, including £1bn for addirate of increase in 1983, but of payments surplus reaching tional debt interest. The slowing down thereafter.

forecasts that prices will in-

three years.

the slow recovery during 1982 group, on the other hand, ex- mic Forecasts also suggests a be accompanied, as some fear.

stocking and the improved combalance to move into a deficit year by about 1 per cent after although the rate could icrease
petitiveness of UK exports in 1983 which would reach a fall of 3 per cent in 1981. It again after 1984.

of sterling.

The Cambridge group says crease by about 9.6 per cent in Chase is not optimistic about The Cambridge group's fore-that the Government's financial 1982 against an increase in the prospects for the UK

the current account mild recovery in output next

sector borrowing to be substan- forecasts for the next few years

Stockbrokers, Phillips and will recover after the third

As a consequence, the tax increases in the 1981 Budget will procure a fall in the Public Sector Borrowing Requirement from £13bn last year to £11 5bn in the current financial year and £9.5bn next year.

As long as public expendias long as phone expending requirement will go on falling in the medium-term and the authorities will have some scope for cutting taxes." One consequence will be that

monetary growth will be brought broadly under control, although it is not expected that the Government will be able to hit the targets set out in the Medium Term Financial

Strategy.
Against this background, the forecasters expect wage settle-ments to remain moderate. However, the very fast rate of increase in wages during 1980 has left most firms with reduced international competitiveness in spite of the fact that sterling has fallen hack to the same low

level as at the end of 1978.

A further fall in sterling is expected next year but not by enough to restore industrial competitiveness to the level indicated by past trends. The centre estimates that sterling is still valued at about 20 per cent above its long-term trend and predicts a corresponding fall in the exchange rate over the next

Profit margins are expected to improve substantially, partly because firms will be able to put up prices more readily and partly because unit costs will cets under way. Price increases in the next year are expected he a once-for-all adjustment by companies with only a temporary effect on the rate of inflation.

Economic Outlank Vol. 6 No. 1 andon Eusiness School, Gover Pub shing, Grait Road, Aldershot

The most optimistic of recent

comes from Chase Econometrics

which says the British economy

Chase says the boom will not

In the long run, however,

"The boom will not last. It will end in tears, in much the same way as Mr Callaghan's did in 1978. The monetarist experiment has done too much to damage the underlying fabric of Britain's economy for growth to become self-sustaining. Thus our forecast of a strong boom is merely a reflection of the depth of the pit into which

Britain has tumbled," it says. Chase, like the Cambridge group, expects the balance of payments current account to move into deficit as output in-

In another forecast out today. Staniland Hall, the economic consultants, follow the general trend with a prediction that outout will rise by 1 per cent next year and about 3.5 per cent in

BNOC will

raise North

THE BRITISH National Oil

Corporation intends to increase the price of its North Sea oil on either Tuesday or Wednesday. By how much was still

uncertain vesterday. Saudi Arabia's decision at the Geneva meeting of the Organisation of Petroleum Exporting Countries last week to increase the price of light crude oil from \$32 a barrel to \$34 should have

led to a proportionate increase in the price of North Sea crude from \$35 to between \$36.50 and BNOC is the main trader in North Sea oil and had hoped

Saudi prices would be higher. It intends to telex the oil com-

Sea price

By Gareth Griffiths

creases.

1983 and 1984.

by a surge in the inflation rate

Joseph looks at new ways of financing London education

sidering other ways of financing the Inner London Education Authority, including one which would make more funding fall on the borough in which most of the schoolchildren live.

A joint deputation from the City of London and the Torycontrolled borough of West-minster, which together have to fund 50 per cent of the ILEA's spending, have asked Sir Keith Joseph, Education Secretary, to cut the authority's spending and the proportion falling on the two boroughs. They were supported the Westminster Chamber of Commerce and the London Chamber of Commerce and

Sir Keith is seeking a solution which would control expenditure while retaining the authority as part of London's local government. The ILEA's budget for the current year is about £700m.

The Government has come close to abolishing the ILEA

as they spent more would act as a restraint on the highest spending education authority in

England.
But this year, with expenditure about £250m above the Government's estimate of the amount which the authority should be spending, all the grant has already been with drawn, leaving the Government with no weapon.

The ILEA obtains its income by setting its own rate (or precept) level for the year—63p in the pound for 1981-52 and then collecting that amount from each inner-London borough as well as the City.

The problem with this method is that the amount payable by each borough is based only on rateable values, leaving councils with a high resource base such as Camden, Westminster and the City shouldering most of the burden.

The City would like the basis on several occasions but has changed to a calculation relat-always pulled back, usually ing to population. If it were with regret. It had hoped that based on school population, population, found.

THE GOVERNMENT is considering other ways of financing grant to councils progressively
the Inner London Education as they spent more would act would benefit but the effect on areas with a low rateable value and many children, such as Greenwich and Lewishem, would

The deputation suggested the census figures for daytine populations might be used. This would lessen the impact on the poorer boroughs but would still reduce the joint City and Westminster contribution to about 30 per cent of the total.

But the Government unlikely to accept a statistical base like daytime population figures for finance, grapt and rating calculations. likely compromise might be to calculate the amount payable both school populations and rateable values, giving equal weight to each.

Whatever' happens. Cabinet is now adamant that the situation cannot go on indefinitely and a new ILEA financing method must be

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BUSINESSMAN'S DIARY

UK TRADE FAIRS AND **EXHIBITIONS**

Date Current	Title Model Engineering and Hobbies Exhibition (0455)
Current	637173) (until November 8)
Nov 3-6	Health & Safety at Work Exhibition (01-688 7785)
Nov 5-10	Kensington Antiques Fair (04868 22562)
Nov 8-12	International Domestic and Contract Textiles Exhibition—DACTEX (01-572 2121)
Nov 10-11	Vending Equipment. Refreshment Services and Supplies Exhibition (0732 356444)
Nov 10-15	International Furniture Show (01-724 0851)
Nov 12-22	Caravan Camping Holiday Show and Mobile Homes (01-222 9341)
Nov 15-18	Exhibition (01-729 0677)
Nov 17-20	Computer Peripheral and Small Computer Systems Exhibition and Conference (01-643 8040)
Nov 23-29	International Food Wine and Kitchen Exhibition (06284 2442)
Nov 25-27	Life Insurance Congress and Exhibition (01-580 8881)
Nov 29-Dec 5	International Building and Construction Exhibition and Kitchen International — INTERBUILD (01-486 1951)
Nov 30-Dec 4	

OVERSEAS TRADE FAIRS A

	TO TIMETALL TATABLE TATAL
Current	Tokyn Motor Shew (until November 10)
Current	International and Gastronomic Fair (0271 812968)
i	(until November 11)
Nov 3-7	International Engineering Exhibition (01-681 7688)
Nov 4-5	Resins and Pigments Exhibition (0737 68611)
Nov 4-8	International Ideas, Inventions and New Products
{	Exhibition—IENA (01-930 7251)
Nov 4-7	International Hardware Exhibition (0483 38085)
Nov 10-14	International Exhibition for Electronics Produc-
i	tion-PRODUCTRONICA (01-486 1951)
Nov 13-22	Automobile Show (01-486 8686)
Nov 16-20	International Market of Subcontracting-MIDEST
1	(0271 812968)
Nov 18-21	Medical and Technical Exhibition and Congress-
ſ	MEDICA (01-409 0956)
Nov 22-27	Arab Home and Leisure Show (01-486 1951)
Nov 23-27	International Mining Exhibition and Conference
	for South East Asia (021705 6707)
Nov 24-28	International Technical Fair (01-486 1951)
Nov 26-Dec 5	UAE Autumn Fair (01-935 8200)
Dec 1-4	European Plant Engineering and Maintenance
	Exhibition and Conference-FABRIK (021-
	384 3384)
Dec 2-6	South East Asia's Gift Fair (01-681 7688)
Dec 6-10	Furniture. Shopfitting, Decorative Lighting,
l	Furnishings Exhibition - SAUDI DESIGN

Wembley Conference Centre

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AND	EXHIBITION
1 812968)	Tokyo
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	Cologne
	Singapore
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BUSINESS AND MANAGEMENT CONFERENCES

NOV 4-6	U.SEuropean Taxation (Paris (1) 256 3370)	Carlton Hotel, Cannes
Nov 5	London Export: Nigeria — Future Programmes	
l	(0822 3577)	Churchill Hotel, W1
Nov 9		
1	International Finance (01-583 9855)	Hilton Hotel, W1
Nov 12 Nov 13		Tower Hotel, E1
NOV 13	Bath Chamber of Commerce: The New Industrial	Beaufort Hotel, Bath
Nov 16-17	Challenge (0225 60655) FT Conference World Telecommunications (01-621	peamour Hoter Patti
	1355)	Inter Confinental, W1
Nov 17-18	Gower: International Treasury Management (01-240	Obtimedally 172
	5931)	Waldorf Hotel: WC3
Nov 17-18	Oyez: Implications of change in the London Gilts	-
.	and Money Markets (01-242 2481)	Royal Garden Hotel, WS
Nov 17-20		
Nov 18-20	cial Institutions (Luxembourg 2 09 31)	Luxembourg
1404 19-50	ment (0234 48338)	Mark Lane, EC1
Nov 19		Mark Datte, Exci
	(0990 23711)	Metropole Hotel, W3
Nov 19-20	Gower: Offshore Workshop '81-Construction and	
	Supply Contracts (01-240 5931)	Café Royal, W1
Nov 23-24		
N7 04	(0903 34755)	Worthing
Nov 24	Oyez Purchase of Own Shares and Accounting	Charles of Care
Nov 24	Problems (01-242 2481) Wm. Mercer: Employee Benefits in the U.S. (01-405	Carlton Tower, SW1
1.0. 21	4343)	Royal Garden Hotel, W8
Nov 24-26	Seatrade Academy Ship Finance (0223 353451)	Hous Kone
Nov 25-27	The Economist: Satellite Broadcasting—the next	
	opportunity (01-839 7000)	Viénna
Nov 26	Brazilian Chamber of Commerce: Today's Business	
Dec 3	Opportunity (01-499 0186) American Chamber of Commerce: Investing in the	Café Royal, W1
200 V	United States—a top management perspective	
	(01-493 0381)	Hyde Park Hotel SW1
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Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published

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Let low Hay

Plaid Cymru chooses moderate for president

BY ROBIN REEVES, WELSH CORRESPONDENT

MR DAFYDD WIGLEY. Plaid to make the party's constitu- them." Cymru MP for Caernarfon, was tional aim the formation of a He dismissed suggestions that elected to succeed the veteran decentralist Welsh socialist the party's more left stance. Welsh Nationalist leader, Mr state in place of simply self-Gwynfor Evans, as Plaid's new government. President at the Party's conference in Carmarthen at the Wigley said he accepted the

He beat his left-wing rival and fellow Plaid MP. Mr Dafydd Elis Thomas, by 273 delegates votes to 212, in a straight fight. The backing for his "moderate" stance came at the and of Plaid's policies have always a straight for the membership card. stance came at the end of a conference which otherwise produced a decisive shift to the left in Plaid's policies.

changes, the conference agreed spelt out, people will accept

On his election, however, Mr constitutional changes, although

"Plaid's policies have always been socialist in character," Mr Wigley said. "What is important is to know what we mean by a decentralist socialist Among a number of radical state. If the implications are

Owen decries two-party system in Commons

BY OUR POLITICAL EDITOR

PRESENT Parliamentary pro- Democrats are not prepared to cedures based on the two-party play this two-party game. system were challenged at the week-end by Dr David Owen. arisen to match the extra-chairman of the Social Democratic Party committee in the

Reflecting SDP frustration after last Wednesday's no-confidence debate, when the party's amendment was not called, Dr Owen said that "Parliament had missed an opportunity to become the forum for

the nation because it was encased by its own rituals." When the Queen's Speech was Opposition put amendments to What needs to be

"We are a new party that has ordinary political situation which now faces this country."

"We need Parliamentary reform, along with proportional representation, supply-day debates and voting rights for all

parties. "It always used to be the boast of British politicians that the House of Commons was so flexible, our unwritten constitution so adaptable, that Parliadebated present procedures ment would always reflect all meant that only the official political opinion within the nation.

"The present Parliament is understood is that the Social totally failing to do so."

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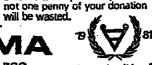
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By Our Labour Correspondent

the spring. Alliance to make major inroads

He argued that the Alliance was trying to capture the centre right ground of English politics with policies that were irrelevant to Welsh needs. On the other hand, if the Alliance merger. produced a break-up of British politics, he was convinced Plaid could break through electorally

Mr Thomas attributed his defeat to a "geographical block vote" from the rural counties of Dyfed and Gwynedd, although he had drawn support from all parts of Wales.

He said the crucial decision had been the changes in Plaid's aims and organisation, which would now be much more democratic. The debate in the party over the past few months now had to be taken outside. Mr Wigley, who is 38, has been Plaid Cymru MP for Caer-

narfon since 1974. He is a different mould from bis veteran predecessor, but is widely respected both inside and outside the nationalist movement for his hard work and

expected to merge in spring

A MERGER between two big print unions is thought likely by The Society of Graphical and

Allied Trades, the largest print union, and the National Society of Operative Printers Graphical and Media Personnel will hold a week to complete details of the Both unions expect to ballot

their memoers, a combined total of about 250,000, early next If the memberships accept the

merger terms by a simple

majority in both cases, vesting

day for the new union could be as early as April or May.

The plan is for the unions to merge at the top first, with more gradual amalgamation at regional and branch levels. Mr Bill Keys and Mr Owen O'Brien, the Sogat and Natsopa general secretaries, will remain as joint general secretaries. On the retirement of one, the other

will continue unutil a successor is elected by a ballot It is expected that provincial

branches, where Sogat is numerically dominant, will merge fairly rapidly.

In Fleet Street, where Natsopa is the major union and about 50 per cent of its 54;000 mempolitical and organisational bers work, it may take much longer.

Print unions | Private sector pay deals ignore 4% target

BY JOHN LLOYD, LABOUR CORRESPONDENT

down to the Government's 4 per the private sector, that com- to its unions' claim for a rise established earlier in the year.

Data from some 72 large and medium sized companies, most of them in manufacturing, collected in the three months August October by Income Data Services, shows that the settlements made in that quarter ran at the same, or even slightly higher, levels as those prevailing in the first seven months of

Some exceptions are considerably above, such as the police, at 13.2 per cent in September. A number are at zero. However. since August, none have been

The next test of public sector panies are continuing to settle in line with inflation for their in the 5 to 11 per cent range 32,000 members. Union officials expect an offer on or slightly

above the 4 per cent norm. and

have made it clear they want that considerably bettered. Last year, the water workers secured a 12.3 per cent settlement, more than double the Government's public sector guideline of 6 per cent. The unions then argued that the water workers had arrived in the same pay league as the

way in the future. expect an improvement at

ATTEMPTS by public sector recorded at between 1 and 4 per further talks. The firemen— would appear that the companies managements to keep wage rises—cent. held to be a special case—have—which are attempting to held cent target figure will be resolve—BL apart—comes this cent, while the 1m council and CBI norm—for low single rendered more difficult by week when the National Water manual workers still await a figure increases—are the open inflation-level rise tabled last this two-level bargaining."

worker resistance to rises below Save.

Already, the miners have half of 1981 where basic rate up with 4 per cent in productbeen offered between 6 and 8 rises were made conditional on vity; and Simon Rosedown in per cent on basic rates, and productivity improvements. Hull, in the middle with 6 The survey says that "it per cent.

been promised just over 10 per most closely to the Government manual workers still await a figure increases-one the ones response to their claim for an moving towards the return of

Among those companies set-The latest settlement figures tling at relatively high levels show, says IDS, that a low in the last quarter are manual single-figure norm has not yet workers at Reckitt and Colman's been achieved, that unemploy- food division in Norwich, at 12 ment and the Government's per cent; Spillers at between attitude to the public sector are and 9 per cent; workers at having less effect on settle-various drinks companies at S ments than had been expected and 9 per cent; and 9 per cent and that there is considerable for manual workers at Kwis-

Settlements at lower levels The IDS survey also shows have been concluded by No 1981.

The bulk of the settlements energy industries, and that they top of basic rates has rerun between 7 and 10 per cent. expected to be treated in this emerged, after a period at the

time same pay league as the later that productivity bargaining on Cranes, Alfred Herbert and Platt, all at 5 per run between 7 and 10 per cent. expected to be treated in this emerged, after a period at the cent; Rolls-Royce Motors in end of 1980 and in the first Crewe at 4.5-5 per cent topped

Mersey dockers accept pay and productivity deal

THE CONTROVERSIAL pay Boxing Stadium.

This ended six months of negotiation, the most pre- man of the Mersey Docks shop and reduced manning levels dockside dispute to ensure it tracted in the history of the stewards. He said it gave equal will continue to operate at the does not escalate.

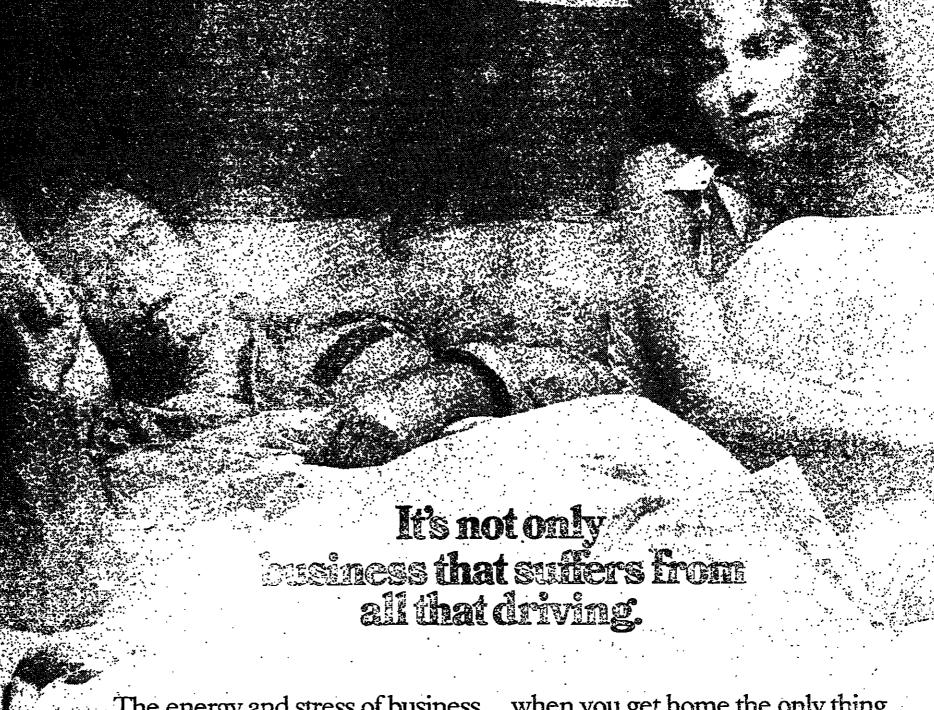
and productivity package deal. The chairman of the Port for the 3,500 dockers on the Employers' Association. Mr The chairman of the Port earn the same rate. Mersey was finally approved James Fitzpatrick, who is also yesterday when the men voted managing director of the largest by 4-to-1 to accept the details employer, the Mersey Docks at a mass meeting in Liverpool and Harbour Company, wel-

opportunities to all dockers to Liverpool Groin Statutes There will be no extra pay- river. ment for night-shift work at the

There will be no rotation of a fair proportion of the avail-Birkenhead dockers into the able work. Joint talks will be So did Mr Denis Kelly, chair- Royal Seaforth grain terminal held within two hours of any

terminals on both banks of the However, shipping move-

Royal Seaforth container com- ments will be monitored to plex nor at the North Docks, ensure the Birkenhead men set



The energy and stress of business driving inevitably takes its toll. Consider a typical journey by car:

A snarled up crawl through city traffic. A long cross-country motorway journey in which the nicest view is likely to be the back of a lorry. Constant hold ups (as we go to press some 25 miles of the M1 are unusable because of road repairs). And the ever-present danger of some fool driving into you (road accidents are the biggest single cause of death in men under 44).

Is it any wonder that business meetings are a strain and your powers of decision-making impaired? Is it any wonder that

when you get home the only thing you want to do is go to sleep?

Now, consider the alternative: A smart air-conditioned 'office' that can whisk you to your destination at speeds of up to 125 mph.

Ergonomically designed seats so your back as well as your mind can function properly.

Room to stretch your legs and table space to give you a chance to catch up on your work.

The train gets you to your destination relaxed and refreshed so you're in a better frame of mind to do business. And it's not only your company that will benefit.

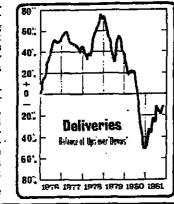
Your home life could start to improve too.

This is the age of the train ==

GENERAL BUSINESS

THE GENERAL level of confidence in industry remains low with the October index falling back again compared with last month and few companies expressing optimism about their futures than four months

In the three sectors interviewed for the October survey -engineering (non-electrical), chemical and oil companies, and the shipping and transport sec-tor — only the engineering sector showed any movement from its extreme gloom in June when questioned. Although the general level of



opinion is pessimistic there is more long-term optimism although it is based more or hope than on definite indications One chemical company, for example, expressed the same lack of optimism in October as in June concerning the short-term prospects but added that its feelings were "fairly optimistic because we have been bumping along the bottom for some time. I do not expect an immediate im provement but it wil come."
In the engineering sector many saw no reason to stop being gloomy but others noted an improvement in orders, par-

ticularly from abroad.

	4	4 monthly moving total				October 1981 Eng'g. Shipping		
Are you more or less optimistic about your company's prospects than you were four months ago?	July- Oct.	June- Sept. %	May- Aug. %	Apr July %		Chemicals & Oils %		
More optimistic	21	26	37	36	35	3		
Neutral	58	50	44	43	51	83	68	
Less optimistic	22	24	19	21	14	14	32	
No answer								
TYRORT BROOMFOTO (Wainland	1 has an				-		•	
, ,		ports) monthly	moving	total	Eng'g.	October 1	81 Shipping	
EXPORT PROSPECTS (Weighter			moving May- Aug.	total Apr July	Eng'g.	October 19 Chemicals & Oils	Shipping and	
	july-	I monthly June-	May-	Apr	Eng'g. (non-	Chemicals	Shipping and	
	july- Oct.	June- Sept.	May- Aug.	Apr July	Eng'g. (non- elect.)	Chemicals & Oils	Shipping and Transpor	
Over the next 12 months exports will be:	July- Oct.	June- Sept.	May- Aug.	Apr July	Eng'g. (non- elect.)	Chemicals & Oils	Shipping and Transpor %	

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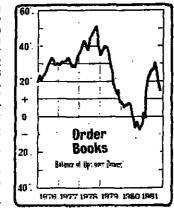
October 1981

ORDERS AND OUTPUT

Small recovery in orders

THERE APPEARS to have been a small improvement in the orders received last wonth. The new orders index shows the recovery of ground lost last month with both engineering and chemical and oil sectors reporting increased order levels. But the general drift of the index for the order books continues downwards although the rate of decline may be slowing. Again, only the chemical and oil sector showed any optimism about order books.

The pattern is repeated in the index for recent deliveries with chemical and oil reporting good and the European market in better shape than that in the UK.



The engineering sector continues to be depressed by the cut in nationalised industry's investment in both the private and nationalised industry sectors. Competition from subsidised European companies, the downturn in the motor industry and the low level of housing starts are also blamed, although the fall in the exchange rate has been useful.

Exports prospects continue to improve, helped further by the exchange rate. Overseas earnings in shipping and transport were apparently helped by better prospects in the ti.S. and West Germany where the automobile industry was said to have ended its destocking.

- Contract						_	-
NEW ORDERS		monthly	moving	total	Eng'g.	October 1	981 Shipping
The trend of new orders in the last four months was:	July- Oct. %	June- Sept. %	May- Aug.	Apr july %		Chemicals & Oils %	
Up	24	22	27	24	20	17	35
Same	41	34	30	34	66	68	
Down	23	28	25	28	14	14	65
No answer	11	15	17	14			

PRODUCTION/SALES TURNOVER	4	monthly	movine	total		October 1	981
Those expecting production/sales turn- over in the next 12 months:	July- Oct. %	June- Sept.	May- Aug.	Apr July	Eng'g-	Chemicals & Oils %	Shipping and
Rise over 20%		2	2	2	10	3	
Rise 15-19%	1	1					
Rise 10-14%	9	7	10	7		13	
Rise 5-9%	26	26	24	25	7	33	
Rise 2.5-4%	21	25	31	25	2	4	35
Remain the same	28	22	18	29	66	33	32
Fall 2.5-4%	7	6	3	3		13	32
Fall 5-9%	3	5	5	2			
Fall 10-14%				2			
Fall 15% or more			7	7			
No specialis		7	7	4	14		

CAPACITY AND STOCKS

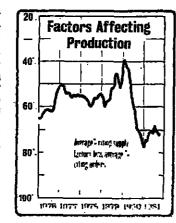
Stocks not expected to rise

ONLY ABOUT a quarter of conpanies interviewed are expecting stock levels to increase and none thought that their present stock levels were 100 low. The proportion of companies which expect an increase in their of manufactures has has been declining since the

However, the chemical and oil sector tended to be more inclined than it had been last June to expect raw materials stocks to increase. However the other two sectors were, if anything, more pessionable about the prospect of restocking.

CAPACITY WORKING

Are you working at your planned output level for this time of year?



The proportion of companies working at or near planned capacity increased after a fall last month. The trend for better capacity utilisation which started at the beginning of the year appears to have been resumed after a setback between April and June.

This slight upward trend must, however, be related to output targets which in some cases appear to be lower than pre viously. In all three sectors and in the sample as a whole there is an increasing tendency to say that assets were lying idle.

October 1981

STOCKS							
	4	menthly	moving	total		October 1	
Raw materials and components over the next 12 months will:	july- Oct. %	June- Sept. %	May- Aug. %	Apr.~ July %	Eng'g. (non- elect.) %	Chemicals	Shipping and Transpor %
Increase	27	25	35	36	9	50	
Remain the same	55	59	45	49	40	22	32
Decrease	14	14	16	12	41	13	65
No answer Manufactured goods over the next 12 months will:	- 4	3	3	3	10	14	3
. Increase .	26	28	34	34	10	28	
Remain the same	41	41	32	36	17	17	32
Decrease	16	14	16	13	21.	39	65
No answer	5	3	4	<u> </u>		13	

29	FACTORS	CURRENTLY	AFFECTING	PRODUCTION
ε-				4 monthly movi

No factors

LABOUR REQUIREMENTS (Weighted by employment)

	-	· monding	HIOTHIE	LULAI	Eng'g.	ACTORE! !	Shipping
Are any of the following factors limiting your output at present?	July- Oct. %	june- Sept. %	May- Aug. %	Apr July %		Chemicals	and Transport %
Home orders	91	90	87	87	100	97	68
Export orders	62	63	64	58	95	81	34
Executive staff	1	2	4	3			
Skilled factory staff	3	3	_				
Manual labour	0	1	7	1	_	_	
Components	ī		1	ī	_		32
Raw materials	3	3	6	· 6			
Production capacity (plant)		4	5	5			
. Finance	<u>7</u>	1	1		_		_
Labour disputes	3	3	5	11			32
Others	16	16	16	15	21	41	

No answer INVESTMENT AND LABOUR More jobs will be lost

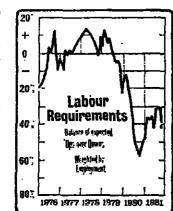
Above target capacity

Below target capacity

COMPANIES ARE expecting to reduce their workforces still further in the months ahead, taking the labour requirements index sharply downwards again to about the same very depressed level recorded in May.

In spite of its optimism in some other indices the chemical and oil sector was the most gloomy about jobs with more than three-quarters expecting to have to shed more people during the next year and not one expecting to take on more wor-

There was a slight overall increase in those expecting capital



41

investment to increase during the next 12 months but only in volume terms. The number of those expecting an improvement in value terms slipped marginally. The shipping and transport sector remained wholly depressed about capital with a full 100 per cent of companies expecting a decrease in the next

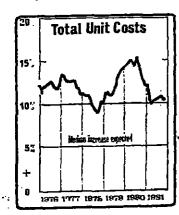
On capital requirements both chemical and oil and shipping and transport sectors thought their liquidity levels were too high, the opposite view of the engineering companies.

) M	2 out	iel ian	,			
	4	4 monthly moving total			October 1981		
hose expecting their labour force over	july- Oct. %	June- Sept. %	May- Aug. %	Apr July %	Eng'g. (non- elect.) %	Chemicals	
(ncrease	7	12	13	13			
Stay about the same	44	45	43	43	37	21	34
Decrease	49	43	44	44	61	78	66
APITAL INVESTMENT (Weighte			expen moving			October 1	981 Shipping

COST: AND PROFIT MARGINS

Wage pressures are easing

THE GENERAL consensus of the companies interviewed was that wage inflation would stabilise at about its present rate margins would improve a little.



The overall index of expected wage increases continues to fall, interviews with top executives, cal engineering is surveyed and only two of the firms igand only two of the firms igterviewed this month expected companies are covered in turn Complete tables can be purwages to rise by 10 per cent or every month. They are drawn chased from Taylor Nelson and more.

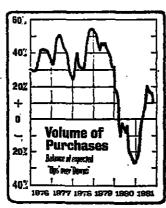
increases appear to be harden- of all public companies ing, and companies indicated a demands for shorter hours.

Both the engineering and the shipping and transport sectors tended to be more optimistic about improving their profit margins over the next 12 months compared with their attitudes last June, but the chemical and oil sectors were more cautious.

Engineering companies, particularly, are more optimistic about profits because the large burden of redundancy costs in 1980-81 is now mainly behind them. In the next year, they are expecting to reap some of the benefits from this slimming

These surveys, which are carried out for the Financial Times by the Taylor Nelson Group, are based upon extensive

Attitudes towards any union FT Actuaries Index, which demands for "excessive" wage accounts for about 60 per cent The all-industry figures are willingness to put up fairly four month moving totals cover-strong resistance against ing some 120 companies in the



11 industrial sectors (mechani-Those expecting profit margins over the

	•	12	13	12		_	_
Stay about the same	44	45	43	43	37	21	34
Decrease	49	43	44	44	61	78	66
CAPITAL INVESTMENT (Weighted	by	capital	expen	diture)		
		4 monthly	moving	total	1	October 1	
Those expecting capital expenditure over the next 12 months to:	July- Oct. %		May- Aug. %	Apr July %	Eng'g. (non- elect.) %	Chemicals & Oils %	Shipping and Transport %
Increase in volume	23	20	22	22	21	46	
Increase in value but not in volume	13	14	12	30		11	
Stay about the same	19	25	27	29	35		
Decrease	41	35	33	34	32	43	700
No answer	4	-6	6	5	12		_
COSTS		4 monthly		4043		D-4-b 1	ha.
		- moreniy	HANDE	Wild	Eng'g.	October 19	Shipping
	july- Oct.	june- Sept.	May- Aug.	Apr July		Chemicals	and Transport

	July-	Miller	יישנייו	Apr			ana
	Oct.	Sept.	Aug.	July	elect.)	& Oils	Transport
	%	% _	%	%	%	%	%`
Wage rise by:	3	2		_	7	7	
8.4%	71	66	57	53	63	76	100
5-9%	16	. 23	35	40	21	13	
10-14%	_						
15-19%							
20-24%		_					
25-29%							
Remain the same	·2						
Decrease							
No answer	9	. 7	8	4	10	10	
Unit cost rise by :	7	6	5	6			32
6.4%	28	29	27	32	16	34	35
5-9%	35	37	36	43	77	14	32
10-14%	9	5	6	3	2	26	
15-19%			1	<u> </u>			
20-24%							
25-29%							
Remain the same	1					7	
Decrease		2				<u> </u>	
No answer	18	21	24	16	12	17	
PROFIT MARGINS					_		
		monthly	moving	total		October 19	981
					Eng'g.		Shipping
	42			_	,		

11

Remain the same

Contract

Financial Times Monday November 2 1981 **APPOINTMENTS**

Finance director for John Swire

Mr A. D. Moore has been appointed to the board of JOHN SWIRE AND SONS, the London-SWIRE AND SONS, the London-based parent company of the Swire Group, and from December 1 will take over from Mr David Thomson, who is retiring, as finance director. Mr Moore has been with the Swire Group in the Far East for the past 21 years. Mr Thomson will remain on the board of John Swire and Sons as a non-executive director.

INTERNATIONAL COMPUTERS has made four management appointments, two of which are new positions. Mr Stanley W. Frith is appointed director of corporate communication. He joins ICL from Texas Instruments His most recent appoint. ments. His most recent appointment was as European corporate personnel director. Mr Olaf B. on Bülow becomes director ICL 380 Range, a new position. He joins from Sperry Univac, where has was most recently vice - president and general manager of the international

Mr Roger Childs is appointed director of major countries divi-sion, succeeding Mr Les Cole who is retiring on December 5. His main industrial experience has been gained where his last appointment was as regional director responsible for all Rank Xerox operations in five European countries. Mr Christopher S. A. Cook is appointed business manager, office systems. He joins after a short period at Philips Business Systems, where he had product management and com-mercial accountability for Philips facsimile equipment.

sonnel director, has been appointed to the board of SMITH KLINE AND FRENCH LABS.

Mr Robert G. Laidlaw has been appointed to the board of COATS PATONS. He is in charge of the company's interests in U.S. and Canada and is resident in the U.S.

Mr A. C. Collins, who has been controller of management services with SOUTH EASTERN GAS for five years has been appointed director of corporate planning and management ser-

of American Express and a semor vice-president of American Express International Banking Corporation.

AIRBORNE FREIGHT CORPORATION has appointed Mr
Larry Woelk as regional
manager Europe. He succeeds
Mr Tom Rooney who has returned to Airborne's U.S. headquarters in Seattle to become vice-president marketing.

Mr A. J. Glock has been appointed managing director of DD LAMSON, a subsidiary of Crest Nicholson. He was previously a director of Hirst and Malinson, and succeeds Mr D. L. Lewis, who has been appointed deputy chairman

Mr Colin M. Herridge has been apopinted managing direc-tor of TREMCO from his pretor of TREMCO from his pre-vious position as deputy manag-ing director. Mr Kurt Reiser is appointed vice chairman of Tremco, from managing director. Tremco is the British subsidiary of the Toronto-based Tremco (Canada), part of the B. F. Goodrich Corporation.

The Lord Chancellor has decided to appoint Mr Peter T. Hurst to be TAXING MASTER of the Supreme Court from December 1.

Mr E. S. Brazington has taken a new appointment as chief executive of carbonless papers operations, responsible for WIGGINS TEAPE'S carbonless papers business worldwide. Mr E. J. Chumrow takes on a new assignment as chief executive of European paper and print, responsible for the direction Mr Derrick H. Dorken, per- and further development of all connel director, has been the company's activities in Europe outside the carbonless papers business. He will retain responsibility for group development and technical services.

Mr G. Eryl Morris has been appointed an executive director of COURTAULDS. He is currently group managing currently group managing director of International Paint.

Mr A. R. G. McGibbon has been appointed a non-executive director of BRONX ENGINEER-ING HOLDINGS. He is the chairman of Minster Assets.

An item was published in the Mr Richard Fenhalls will join GUINNESS MAHON as deputy chairman and chief executive on November 1. The post of chief executive has remained vacant since July 1979. Mr Fenhalls was the chief executive of the London merchant banking arm

INSURANCE

Life assurance market report lacking in detail

major industry is still not easy to come by, making it difficult for an in-depth analysis of the progress of life companies.

The Life Offices Association, on behalf of the UK life assurance industry, manages to publish each January preliminary figures of the preceding year's new business, but this information, though provided quickly, is rather scanty, just showing total new annual and single premiums on both life and pension business combined, together with new sums assured and new annuities, with com-parisons for the previous year. These figures, which cover

non-member companies as well as members of the LOA, give an overall picture of the progress of the industry during the year, but do not show the performance of the different sectors that make up the life assurance industry.

There is no indication at the preliminary stage about the progress during the year of pensions business, individual savings, industrial life business or unit-linked business.

Such important information is necessary to assess the man-ner in which the UK life assurance industry is developing.
This comes much later when the LOA publishes its annual

review of the industry and it takes at least eight or nine months for the review to The tables taken from the review show that almost all main sectors of the industry had

good new business growth in 1980, despite the recession. Sales of regular premium contract were steady, with linked life business forging ahead. Industrial life business, i.e., business where premiums are paid weekly or four-weekly and collected by agents at the homes of policy owners, still continues to attract a steady

THE ULTIMATE well-being of contracts through life assurance the British life assurance in- but the non-linked ordinary life dustry depends on its success business is a mixture of protecin selling new business. Yet tion policies, mortgage repayinformation on this important ment plans, savings contracts, aspect of the operations of a and various other types of life assurance.

It will be useful if the LOA could get life companies to break down their non-linked business into these various classes. For instance, the mortgage market was dull in 1980 and it would have been interesting to see how this impinged on life company business.

Many life companies rely heavily on mortgage business for their growth. Single premium sales on the

ordinary life side were mixed last year. Linked-life bond sales barely moved ahead, but nonlinked business nearly doubled. Company life and pensions business showed steady growth in 1980, well in line with the rise in earnings over the year. Life companies would appear to be still holding their share

of the pensions market. Personal pensions business, sold mainly to the self-employed, had a very good year following the 1980 Finance Act, which granted further substantial tax concessions to this type of busi-

The one duli spot last year was sales of individual annuity business, the only sector to show a decline in business. This type of business is extremely volatile, the record for the past five years shows sales rising and

falling in successive years.

The booklet from the LOA contains much useful information, yet its format rarely changes from year to year despite the development taking place within the UK life assurance industry.

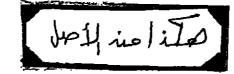
It would be interesting to see

how far it is replacing with grofits business as a savings wehicle. The LOA could provide much more new business information that would give a deeper insight to the way the

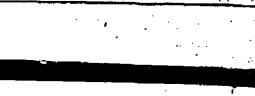
nd collected by agents at the industry is moving in the ontinues of policy owners, still "Life Assurance in the ontinues to attract a steady United Kingdom 1976-80, from the Life Offices' Association.

Link life and industrial life Aldermary: "House, Queen wistimes recognitions. business represents savings Sireet, London EC4N ITP.

Annual premiums	;	1980 £m	1979 £m	Change %
Ordinary life non-linked	7.	357	318	∓12
Ordinary life linked	•	142	120	+18
Industrial, Hie		210	179	+27
Personal pension		92	76	+21
Group life and pensions."	·	975	817	+19
Individual annuities		2	1	+100
PHI .	٠,٠	12	<u> </u>	+33
Total		1,790	1,520	+18
	-	1980	1979	Change
Single premlums		£m	£m.	96
Ordinary life non-linked		206	113	+82
Ordinary life linked		325	309	+5
Personal pension		92	81	+13
Individual annuities		162	182	-11
Total		785	685	+15







en transportunation (1995). The Police and the Control of States of States of the States of the States of States of States of the States of States

LONDON

9.30 am Schools Programmes.

12.00 Cockleshell Bay, 12.10 pm Rambow, 12.30 Doctor, 1.00

Thames News with Robin Houston, 1.30 Farmhouse Kitchen, 2.00 Money-Go-Round.

Joan Shenton and Tony Bastaine

investigate more consumer complaints. 2.30 CBI Conference.

3.45 The Andy Williams Show,

4.15 Bigs Bunny, 4.20 The Sonty Show, 4.45 Theatre Box, 5.15

Andrew Gardner and Rita

Episode 5: A Setback for

6.25 Help!: "The Seven Set-backs of the Sethacks."

6.00 Thames News.

7.30 Coronation Street.

8.30 World in Action.

Carter.

Саггу.

6.35 Crossroads.

8.00 Astronauts.

7.00 Bullseye.

9.00 Outney.

10.00 News.

Diff rent Strokes.

5.45 News.

News, plus F.T. Index.

TOMORROW the Financial Times will embark on a new venture: the publication of law reports of court cases of particular interest to businessmen and commercial and company lawyers. Here Dr Rachel Davies, a barrister, who will write the law reports. explains their purpose, while Raymond Hughes looks at the history and work of the Commercial Court, which will be ... the principal source of the reports.

FROM TOMORROW law reports will appear in the Financial Times every Tuesday, Wednesday and Friday during the legal ferms. Readers may notice the is any. If there is not or if intruder on this page and legislation requires interpretawonder what it is, for a law report has a specific form of of precedent and cite previous its own.

a record of the law created in . In order for a law report to High Court, Court of be citable as legal authority in

Appeal. House of Lords or the court, it must have been written wide a valuable service to on a new point of law become and listened to the judgment. legal precedent, to be followed.

English law is composed of statute is a record of the law as created by Parliament, whereas a law report is a record of the law as developed in the courts. Counsel, when in court, must establish the facts of his case by means of evidence, but if he wishes to establish a point of law, then he will base his case on relevant legislation if there is any. If there is not, or if tion, he will apply the doctrine cases to support him in his What is a law report? It is argument as to what is the law.

applied or considered in future various forms, but as far as overall picture of decisions in cases by courts of the same level newspaper law reporting is the Commercial Court during concerned, a particularly appro- the preceding period. priate form, in that it is econostatute law and case law. A mical of space, is one whereby the point of law is set out in one brief paragraph, followed by the relevant parts of the judge's reasoning in as nearly his own words as possible, but in reported speech.

The Financial Times law reports will be in that form. The first paragraph will encapsulate the point of law held, and will be followed by as much of the judgment, in reported speech, as may be permitted by space.

The subject matter of the reports will be commercial, being of particular interest to Financial Times readers, and it is hoped that they will pro-

Privy Council. These are "courts by a barrister-preferably a lawyers and businessmen. When of record" and their decisions barrister who has sat in court appropriate, articles will be published in place of the law Reports can be written in reports, or digests giving an BBC1

9.08 am For Schools, Colleges,

10.00 You and Me. 10.15-12.07

pm For Schools, Colleges. 12.30

News After Noon. 12.57 Regional

News for England (except London), London and S.E. only:

Financial Report, and News Headlines. 1.00 Pebble Mill At One. 1.45 Chock-a Block. 2.01

For Schools, Colleges. 3.00 See

Hear! 3.25 Dealia Smith's

Cookery Course. 3:53 Regional News for England (except

London). 3.55 Play School. 4.20

Laurel and Hardy cartoon, 4.25 Jackanory, 4.40 Jigsaw, 5.05 John Craven's Newsround, 5.10

Blue Peter with Simon Groom, Sarah Greene and Peter Duncan.

6.00 Nationwide (London and

7.20 Blake's Seven.
8.10 Panorama: On the day nominations close in the

on the coming contest. 9.00 News,

Norman. 11.33 News Headlines. for Yourself.

Appointment."

All IBA Regions as London

except at the following times:

ANGLIA

1.20 pm Anglia News. 3.45 The Electric Theatre Show 5.15 University Challenge 6.00 About Anglia 6.30 Survival. 10.30 Anglia Reports 11.00 A New Kind of Family 11.30 The Monte Carlo Show. 12.30 am Reflec-

ATV

1.20 pm ATV News 2.00 Domestic Incident 3.45 Money-Go-Round, 5.15 Joe 90 6.00 ATV Today, 10.30 Left. Right and Centre, 17.10 ATV News, 11.15 The New Avengers

BORDER

RADIO 1

(S) Stereophonic broadcast # Medium Wave

5.00 am As Radio 2 7.00 Mile Read 9 00 Simon Bates. 11 30 Dave Lee Travis 2 00 pm Paul Burnett 3.30 Steve Wright 5.00 Peter Powell 7.00 Stavin Alive 8.00 David Jensen.

Stayin Alive 8.00 David Jenseii. 10.00-12.00 John Peel (S).

RADIO 2

5.00 am Ray Moore (5) 7.30 Terry Vicgan (3) 10.00 Susannah Simons. 12.00 John Dunn (5) 2.00 pm Ed Srewart (5) 4.00 David Hamilton (5). 5.45 News; Sport 6.00 David Symonds with Much More Music (5) 8.00 Folion 2.50 10.00 Sumphies Lettelton

to 2 (S) 9,00 Humphrey Lyttelton vilo the Best of Jazz (S) 9,55 Sports Desi 10,00 Pop Score 10,30 Star

Desi 10.00 Pop Score 10.30 Star Sound: 11.00 Brian Matthew with

election for the miners'

leader. Panorama reports

Monday

"Impasse," starring Burt Reynolds and Anne

rancis. ilm '81 with Barry

Speak for Yourself. Making effective use of

English in everyday situ-ations: "Making an

including

Film:

South East only).

5.40 News.

6.55 Angels.

9.25 The

11.00 Film

6.25 Nationwide,

Watchdog.

In providing this service, the Financial Times will be adding a new dimension to its legal coverage. Every day from Monday to Friday, legal material will appear on this page. Justinian will continue his commentaries on Mondays, and the Courts feature (re named Business Law will appear on Thursdays, and the law reports on Tuesdays, Wednesdays and Fridays, Ray mond Hughes the FT Law Courts Correspondent, will be reporting on news arising out of the courts on the main new:

pages.

Rachel Davies

Court with an international reputation

businessmen tend in avoid litigation in the courts because

"It is most desirable for many reasons, both legal and economic national and inter-

Lord Chancellor Gardiner, speaking in the House of Lords in the debate on the Administration of Justice Act, exclusively with commercial 1970, which, among other things, at last conferred the benefits of statutory parentage on the Commercial Court-75

It was in 1895 that it was first tion of a mercantile document, in the court's activities.

JAMES FRENCH

NEXT SUMMER, more than a

dozen years after conception.

Lambeth Council hopes to open

its sports centre, which towers

over the street market in

riotous, deprived Brixton. So

far the cost is a staggering 120m, making it probably the

most expensive municipal sports

days to save staffing costs.

panicked pattern in the provi-

sion of British sports facilities. Two miles apart, they are a savagely inflated investment

existing facility deliberately

under-utilised to save a few

The Brixton centre, inciden-

tally, was decided on when the

Conservatives ruled Lambeth.

Building started in March, 1974,

with Labour in charge and the

pounds in wages.

"THERE is no doubt . . . that appreciated that the particular the export or import of merproblems and needs of the chandise affreightment, insur- and its appeal to the inter-business community required ance, banking, mercantile national business community, is the hiving-off of commercial agency and mercantile usage."

However, it was not until 1970 that the Commercial Court was recognised as a separate entity within the Queen's Bench national, that we should do Since then. Lord Gardiner's whatever we can ... to attract desire has been amply achieved. commercial litigation into our In 1971-72 about 450 summonses were issued and 90 cases fixed for trial. In 1979-80 the figures

were 2,536 and 416. Five judges sit daily to dealmatters. Their brief is to try "any cause arising out of the ordinary transactions of merchants and traders and . . . any claim a considerable measure of

vinced, under an Alliance

It will include a sports hall

that could accommodate two

tennis courts plus spectators or

1.300 at a dance, a bowls hall,

eight squash courts, weight-

training room, two gyms, a

shooting range, a creche, two pools (one 25m, one practice).

projectile room "

Take away the pools, and it does

dogged with industrial problems,

Tarmac-withdrew. The council

has carried on with direct labour, and they say that things have worked satisfactorily.

Meanwhile the ratepayers (of

whom I am one) have been hav-

ing to foot interest charges which have reached £2m a

So I visited the Sports Coun-

cil, convinced that big was not

administration.

visited last year.

The Lambeth

Last year, the adjoining archery cricket nets etc), two

borough of Wandsworth decided saunas, a caretaker's flat, social

to shut the Tooting. Bec open-rooms, offices, two bars, two

air swimming pool on certain cafe areas, and a restaurant.

This cracy juxtaposition illus-trates the stop-go, slump-panished active constraints of the stop-go.

that is unlikely to give a fair and in 1979 the contractors—return in human benefit and an Tarmac—withdrew. The council

international reputation unique among English courts. This is because an enormous amount of international trade is conducted under contracts governed by English law, with the result that in about 90 per cent of commercial cases at least one party is a foreigner.

court's work comes from London arbitrations, especially those dealing with commodity and shipping disputes. The interpretation of the 1979 Arbitration Act, for the enactment of which the commercial judges can

Obtaining good value for £20m

my own heavily-rated pocket,

centres were the best thing, and

sports under one roof could staff

which has been a sport played

by car-owning members of the

professional classes, has always

been higher priced; generally.

in municipal facilities, golf and

catering are the only areas that

centres. The urge for economy

expedited this; formerly

authorities preferred to go it Lambeth's alone, believing that their local productive.

wondering whether

single-sport facilities.

bounds.

beautiful, and, bruised through requirements

whether it would not be wiser Ayrshire, taps the heat surplus to spread around cheaper, created in freezing the ice rink

Two keen young administra- water. But is it not a crying

tors convinced me that economy shame that in the whole of

of scale was the thing, that Britain there are only 22 ice

wages were the biggest element rinks-two fewer than in Paris

in running public sports facili- alone? Did you know there

ties, and that only by providing were fewer than 100 indoor

a dozen or more different tennis courts in the country,

costs be kept within tolerable in five years, and the United

Pricing policies tend to be The Sports Council, our local liciated by tradition. Squash, authorities, and, surely, the

pay their way. under £20m, from which, among the Sports Council is working other things, it runs six national

on pilot projects with profes- centres, maintains headquarters

sionally expert committees to and regional offices, with a mass

design the most cost-effective of advice research and informa-

and medium sports tion, makes grants of £4.6m to

One of the court's strengths ance, banking, mercantile national business community, is the speed with which it deals The Commercial Court has an with pre-trial procedural matters, enabling a case to come on for trial much more quickly than in any other area of the High Court.

differs from other courts in its close relations with the community it serves. Its activities are kept under review by a committee of judges, lawyers and representatives of City arbitrators, banking, commodities, insurance and other areas with which the court becomes involved, to ensure that the service it provides is as efficient

Raymond Hughes The Justinian column will appear as usual next Monday.

New thinking embodied in

the Magnum Centre at Irvine.

whereas France has built 1.500

Government, have a lot to do.

Given Britain's backwardness

in facilities it is amozing that

our athletes win so many inter-

Council's annual income is just

sporting bodies, etc. I only wish

Lambeth's £20m could prove as

States has 5,000.

from everyone else's.

TELEVISION

Chris Dunkley: Tonight's Choice

- If you have a video recorder or can wheedle an early train home there is a rare treat on BBC-2 at 5.40: a repeat of the firstever episode of Dr Who, starring William Hartnell. The trouble is that the other three episodes of the story (from 1963) go out on successive evenings at the same time. Slightly later BBC 2 starts repeating another series which I found peculiarly addictive: Living In The Past. A group of young people contrived to live in the west of England for a year in pre-historic conditions, and though you may discover little about the iron age

you learn quite a lot about today's human relationships.
Still in BBC2, Horizon has been to Russia to try to discover how successful Soviet scientists really are, and tonight's programme shows the first of their two-part investigation. They visited "Academic City" which was built in Siberia 20 years ago and lured many of Russia's best scientific brains to set up research institutes. Horizon shows the laboratories, libraries and classrooms and interviews some of the teachers and students, The conundrum is this: Russia has the highest infant mortality rate in Europe and imports chemical processing plants from Britain and computers from the U.S.; if their science isn't giving the Russians a lead in technology what are we so worried about?

BBC 2

9.15 am Write Away. 9.30 CBI Conference. 11,00 Play School. 11.25 CBI Conference.

12.30 pm Speak for Yourself.
1.55 A Woman's Place?
2.20 Let's Go.
2.35 Inside Japan.

3.05 Television World.
3.30 Languages For Life.

3.55 Star Movie: "A Stolen Life." starring Bette Davis, Glenn Ford and Dane Clark

\$5.40 The Five Faces of Doctor 6.05 The Adventure Game. 6.50 Carteon Two. 6.55 Living in the Past.

Records. 10.45 Newsnight. 11.30 Heute Direkt.

7.25 News Summary. 7.30 Tales of Twelve Cities. 8.10 Des O'Connor Tonight. 9.00 Kelly Montieth. 9.30 Horizon. 10.20 The Innes Book of

5001. HTV Cqmru/Wales—As HTV West except. 12.00-12.10 pm Flalabalam 4.45-5.15 Ser. 6.00 Y Dydd 6.25-7.00 Report Wales 8.30-9 00 Yr Wythnos.

SCOTTISH

1.20 pm News and Road and Weather, 2.00 Survival 3.45 Money-Go-Round 5.15 Emmerdale Farm. 6.00 Socilland Today 6.40 Crimedesk. 10.30 About Gaelic. 11.00 Masterclass, 11.30 Late Call. 11.35 Hammer House of

SOUTHERN

1.20 pm Southern News 2.00 House-certy 2.25 Cartoon 3.45 Money-Go-Round 5.15 Happy Days 6.00 Day By Day. 6.30 Diff rent Strokes 10.38 Thriller. 12.00 Superstar Profile

TYNE TEES

West 10 28 HTV News 10.30 "The 630 Northern Life introduced by Tom New Centurians," starring George C Coyne 10 30 North East News 10.32 Scott.

Briefing 11 15 Lou Grant 12.15 am

ULSTER

1.20 pm Lunchtime 3.45 Sters on Ice 4.13 Uister News 5.15 Joe 93 6.00 Good Evening Uister 10.29 Uister Weather 10.30 Uister Languages. 11.00 Conor, 11.30 Bedtimu

WESTWARD

12.27 pm Gos Honeybun's Bartidays
1.20 Westward News Hearlines 2.00
Hands (Dublin Work Horses), 3.45
Money-Go-Round 5.15 Hippy Days,
6.00 Westward Drary 10.32 Westward
Late News 10.34 Lade 8 Min. 11.00
That's Hollywood 11.30 Facts, 107 Life
13.25 West Constitutions 11.35

YORKSHIRE

Honeycombe.

÷Indicates programme in

12.20 am Close: Sit Up and

10.30 "The Dam Curse." Part

One: with James Copurn, Hector Elizando, Jason

Miller and Jean Simmons.

black and white

they dislike the formality and publicity of legal proceedings, cases from the general court So they often take their dis- lists. putes to arbitration, instead of going to the courts.

years after its birth.

FACILITIES

cause relating to the construc- credit, has lately figured largely

A significant part of the

The Commercial Court also

as is humanly possible.

CHANNEL

1.20 pm Channel Lunchtime News,
What's On Where and Weather. 2 00
Hands (Dublin Work Horses). 3.45
Money-Go-Round 5 15 Happy Days.
8.00 Channel Report. 6.25 School
Report 6.35 Encore 10.28 Channel
Lete News 10.34 Ladies Man. 11.00
That's Hollywood 11.30 News and
Weather in French

GRAMPIAN 1.20 pm North News 3.45 Survival., 5.15 Mork and Mindy. 6.00 North Tonight 6.30 Out of Town 10.30 Cover to Cover. 11.00 The New Avengers 12.00 Going Out. 12.30 am North Headlings.

GRANADA

1.20 pm Granda Reports 3.45 Play It Again 5.15 Finistenes. 6.00 Granda Reports. 10.30 Ladies' Man 11.00 RL Action. 11.45 Hagen

1.20 pm Border News 2.00 Untamed World 3.45 Money-Go-Round 5.15 Survival 6.00 Lookaround Monday 6.15 Brain of the Border 6.45 The Black and White Picture Show 10.30 RL Action 11.45 Border News Summary 1.20 pm HTV News. 3.45 Survival. 5.15 The Flintstones. 6.00 Report

9 20 am The Good Word 9.25 North East News. 1.20 pm North East News and Lookeround. 3.45 Father Dear Fether 5.15 Happy Days. 6.00 North East News 6.02 Ladies Man **RADIO**

Round Midnight 100 am Truckers' Hour (S). 2.00-5.00 You and the Night and the Music (S).

RADIO 3

RADIO 3
6.55 am Weather. 7.00 News 7.05
Morning Concert (5) 8.00 News. 8.05
Morning Concert (continued) 9.00
News. 9.05 This Vicek's Composer:
Darius Milhaud (5). 10.00 Boyce and
his Contemporaries (5). 11.00 Scottish
National Orchestra (5). 1.00 pm News.
1.05 BBC Lunchtime Concert from St
John's. Smith Square London. 2.05
Matinee Missicale (5). 3.00 New
Records (5). 4.55 News. 5.00 Mainly
for Pleasure (5). 7.00 Politenc's Flute

1 20 pm Calendar News 3.45 Make Mine Music 5 15 Surviva: 5.00 Calen-dar (Emley Moor and Boimont edi-tions) 6 35 it s a ver's Lito 10 30 Bonson 11.00 RL Action, 11.45 Run Irom the Morning Money Box 10.30 Daily Service, 10.45 Morning Story 11 00 News 11.05 Down Your Way 11.50 Poetry Piease! 12.00 News. 12.02 pm You and Yours. Sonata (5). 7.15 Medium and Message. 8.00 Royal Philharmonic Orchestra concert from the Festival Half, London, part 1: Thoa Musgrave (S) 8.50 Livings. 9.10 Concert, part 2. Elgar, Mendelssohn (S). 10.00 Conversations with Artists 10.30 Jazz in Britain (S). 11.00 News. 11.05-11.15 Sinding (S)

RADIO 4

6.00 am News Briefing 6.10 Farming Week, 6.25 Shipping Forecast 6.30 The Merch Start the Veek with Richard Baker. 8.00 The Moday Play 9.30 Kaleidoscope. 9.59 Weather 10.00 The Vorid Tonight 10.30 Science Now 11.00 A Book at Bedtime 11.15 The Financial World Tonight 11.30 Poetry for Supper 12.00 News

opening will come, I and many other local observers are con-

RUGBY PETER ROBBINS

BESIDES sharing a fundamental preference for playing extensive running rugby, Cardiff and Moselev have one other thing in common. Both are sides. Comparisons with the past are easy and in view of Cardiff's glorious history such a comparison would be damaging at present. Moseley's history is as long as Cardiff's but not perhaps littered with the

sames successes. Nevertheless, in the last decade the Moseley club has become synonymous with success in a gome which is maddeningly cyclical. I watched Moseley lose narrowly to Cardiff 25-26, but their coach John White will be encouraged by the way his youngish side came back his youngish side came back Phillips, the Welsh hooker, and from a 17-point leeway. White Astley and Corless—his props has been rough for three years -make up a very useful front now and will earry on for at row. Astley ought to have least a further two more to made the divisional side, but he complete what must for him be is only just getting fit after. Cardiff as a team did not seem, the ball to him to complete what must for him be is only just getting fit after. Cardiff as a team did not seem, the ball to him to complete what must for him be is only just getting fit after. Cardiff as a team did not seem, the ball to him to complete what must for him be is only just getting fit after. Cardiff as a team did not seem, the ball to him to complete what must for him be is only just getting fit after. Cardiff as a team did not seem, the ball to him to complete what must for him be is only just getting fit after.

Moseley look to fresh start

This season, Moseley have lost duties. He has much potential, the experienced Field and Ayre as has the flanker Ball. from the pack. Field has gone back to that happy club, Walsall.

Ayre has retired completely: and Eric Nutt, the captain, has been injured. Removing that currently reconstructing their experience has created problems which fortunately White foresaw and has tried to cater for. He believes that teams must go through failure to achieve success so this season may be educational for many of his

The problem of good secondrow forwards is not unknown and although Davidson and Tuckwood may not be world beaters, they won plenty line-out balls and like the other members of the pack kept going until the Cardiff pack finally subdued. Cox took two strikes agains! the head from

It is good to see Jeavons now actively trying to impose his considerable presence on the game. His international experience is now showing and is a fillip to the others. Perhaps "mature" is the

nicest way of describing Mose-ley's competent half-backs Gifford and Martin Cooper. But that calm maturity is essential with such young backs. The most determined of them was Goodwin, on the left wing, who ignored reputations and ran strongly at Cardiff causing no is one thing, but he will have to develop ball skills to go any further in the game At least the basic aggression and courage was there. Perry looked those misses rather spoiled a sound performance.

the flankers Lewis and Gelding, who both lent tremendous supreally lacks physical presence

Holmes is obviously not fully fit yet but even so Moseley found him an uncomfortable handful. It was his long pass that put Davies well out of range. Davies individually was subdued in his running but his kicking end of problems. Determination accurate. He did attempt one break but was quickly brought both he and Holmes are saving themselves for greater things. There may be skill outside

happier at centre and ran this but it was very difficult to cleverly off the ball. But it assess because Cardiff frequently was infortunate that Metcalfe over-elaborated Their right-should miss three penalties wing Evans looked quick and decisive but it was frustrating that Cardiff were unable to work Cardiff as a team did not seem the ball to him with a clear

port to their backs. The pack but technically it is well-drilled. Of course, as at Coventry with Rose and Davies, Cardiff depend almost entirely on the genius of their international half-backs, Holmes and Davies.

Vayrann for Laurel

RACING

DOMINIC WIGAN

NINE DAYS ago the strongest field for a Turf Classic assembled at Aqueduct, New York. It now seems certain racegoers are to be treated to tight left-handed circuit. another memorable spectacle as Laurel's most impressive field Beldale Flutter's supporters n years takes shape for the 30th Washington DC International first five home in New York the International has lured Beldele

candidate. French - trained Although Tony Murray has case. proved a highly competent and reliable ally to Chirn Rouge over the past couple of seasons Pigcott takes over on Saturday

Trained by Michael Cunning-

ham, the Champion Stakes winner of 1980 will have her

The Aza Khan's coll looked better than ever in this year's

must also hope that their New morket colt can carry England's colours with distinction. Beidale Flutter, ridden by Par

> LEICESTER 2.15—Danish Express 2.45-French Knot* 3.45-Pale Moon**

Business ravelle

The magazine that shows you how to cut your travel costs...comfortably

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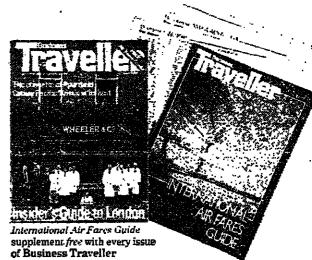
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unusual wines to taste. The Club Class War A look at how some airlines are using the executive cabin

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Flutter from England, Carn Rouge from Ireland and a followers but it is difficult to envisage the switch in jockeys or any other foreseeable factor enabling her to turn the tables on Vayrann.

Champion Stakes and will not be inconvenienced by Laurel's Vayrann seems sure to go well.

Eddery, will go to Marrhind a fresher horse than any in the field and will be netter served than most should the ground some up soft as is usually the

EDITED BY ALAN CANE

Conserving

ALTROUGH the glamour in recent weeks associated with undersea recovery has belonged to the divers lifting gold bars from HMS Edinburgh, another seabed operation is using modern techniques to preserve 400-year-old relics.

The Conservation Depart-

The Conservation Department of the Mary Rose Trust in Portsmouth, charged with

the preservation of items re-

covered from the four-masted

carrack, which sank in the Solent in 1545, has called in

Conair Churchili of Uxbridge

to save the relics from deter-ioration when exposed to the

atmosphere.
President of the Trust is the Prince of Wales, who has made several dives to the

wreck to see the recovery work. The ship is believed to

have been the flagship of Vice Admiral Sir George Carew. The problem is that organic

material such as leather or

wood after prolonged satura-tion in water loses its mech-

anical strength and it is neces

sary to replace the water by a preservative—in this case

polyethylene glycol (PEG).

The Conservation Depart-ent, using a Consir

ment, using a Consir Churchill 1.0 series chiller

2 oil circulating control unit has established two methods

of ensuring that relics are

The thermocirculator is

impregnated with PEG.

the 'Mary

Rose'

thurley &

BIRECT CONTACT

WATER HEATING

104%

EFFICIENCY

connected to a freeze drying unit—a 2.5m stainless steel chamber wrapped in 80m of 15 mm of copper tubing. In the freeze dryer the reclaimed relies are reduced to an overnight temperature of minus 20 deg C and then stabilised at minus 10 deg C for formed

at minus 10 deg C. lee formed is vapourised under vacuum

The preservation process can take several months,

although leather articles may

require only two days treat-ment. The system appears to

be ideal for smaller items but for larger articles the con-servation department has set

up a much larger treatment

In this, a temperature co

trol unit circulates the PEG solution, maintaining its tem-

perature at 45 deg C (higher

temperatures can discolour the objects). Again the pro-cess can last several months

but eventually at least half of

the water saturation will have

been replaced by the preserv-

The work is being under-taken by scientists from Portsmouth's Museum.

Conair Churchill is on Ux-bridge 58181. The freeze

dryer supplied by Edwards High Vacuum (Common

ative.

Ni

TECHNOLOGY

FIAT: now robots for engine assembly

BY JOHN GRIFFITHS

TWELVE MONTHS ago, productivity at Fiat and Lancia was roughly 20 per cent below the standards of the West German and French car makers. Today, according to production director. Cesari Brocca, it is on a par

job cuts to curb over-manning. But another part is due to the company's strong and increasing is completed and moves them on commitment to robotisation and to the next station.

Fiat has just put on show its latest, major venture down this There are path, which extends to engine assembly the principles con-tained in its "robogate" assembly system for car bodies. (The latter became well known campaign at the launch of the Strada in the late 1970s.)
The new system, LAM (stand-

ing for asynchronous engine assembly), has cost Fiat between

Like robogate, the system

the current range of engines being built. The next generation of power units will be designed specifically for the LAM process so that in the next few rears engine assembly also is likely to be handled almost completely by robots.

uses 37 battery-powered trolleys travelling at up to 2.5 mph on magnetic tracks network total-ling five miles. Each trolley, which collects a magnetic card carrying instructions for the precise engine to be built, can carry A substantial part of the gain two engines. It delivers basic is due to last year's extensive engine blocks and crankshafts to the first station, collects them when the first phase of assembly

There are a total of ten work "islands," each of which has 12 work stations, of which one in each island is used for recti-Each island is controlled by a micro-computer. to TV viewers of its advertising which in turn receives its instructions from one of three computers which control the entire system.

Because the work stations at each island carry out the same tasks, workers can proceed at their own pace and even take a decends on computer-controlled break without disrupting the frolleys moving components for overall process, as would happen assembly to work station. Un- on a conventional transfer line. like robocate, where hodies are Engines can also be "parked" put together almost entirely by at either side of the work station welding robots, the assembly is so that there is no delay between mostly carried out by workers, a trolley removing finished.
That, however, applies only to units and bringing new ores.

Currently, because engines being built were not designed for the process, the system marries both the trolley feeding system and transfer lines. The latter - of which there are four —are used for certain simple with the introduction of yet and identical operations such as more robots in other parts of

The LAM system at present the tightening of cylinder head

Introducing the system has improved efficiency in three specific areas: rejection rates Brocca, have been halved, to 73 per cent.

kers now each producing three previously, and the direct labour time per engine has been cut by 25 per cent. Most important, however, out-

put rates are no longer geared to the most complex unit in the family of engines being built. Under the pressure of widely varying emissions and other legislation and differing market demands, manufacturers are required to build a huge numengine. In the case of those going through the LAM system at the main Mirafiori plant in Turin, there are 110 different detailed specifications for the engines which will find their into the Strada/Ritmo. Lancia Delta and X1/9 sports car ranges.

At this level of complexity. Fiat insists, computer control of engine assembly is rapidly becoming not so much desirable as mandatory. And its Comau industrial equipment and product planning subsidiary is already talking to other manufacturers about the sale of the LAM

Meanwhile, Fiat is pressing on with the introduction of yet



parts on the Fiat factory floor with only a few h

the operation. Another 100 will The model in use uses 2 TV be added next year to the 300 system from Fairchild and the already in use. Many of them will go into an extension of the robogate system at the Rivolta plant making Stradas, which from next year — as a result of mounting robots at each gate on sides — will be producing both the Strada and a new. larger car simultaneously. They will also be carrying out 985 per cent of all spotwelds, against 86 per cent now, cutting the direct labour time per body

Early next year, too, will see the introduction of a "seeing" robot, currently proving itself by bolting hinges to Strada doors.

from five hours to 3.5.

robot itself is from ASEA. though the two have been mated by Fiat's research centre and will eventually be built by

Fiat says it is the firs: in Europe and its applications will eventually extend well beyond simple assembly tasks. In its first application, it is designed to install a pair of hinges in 18 seconds, against 46 seconds manually.

Fiat also showed another innovation, a 2.5 kw laser " cold "

welding system, developed by working for only a few weeks but has important implications for the future manufacture of

Its advantage is that it can join components, even of different materials, without heating and distorting them. It means, says Fiat, that many components — of a gearbox, for example — currently machined as one piece and which are relatively bulky because of the maching process, can be made in smaller sections and then joined. The prospects for both weightspace-saving are thus considerable, Fiat says.

Harwell in £280,000 project to join composites to metal

THE COMPLE technology of and design engineering. joining composite materials to metals is the subject of an important new research and development programme at the UK Atomic Energy Authority's Harwell laboratory. The objective is to save energy in transport by reducing vehicle

One half of the project, worth £280,000, is funded by the European Communities Energy Conservation and Research Programme to encourage inter-national co-operation. The other halt is funded by the UK Department of Industry, a consortium of British and Continental vehicle manufacturers and materials suppliers, and British aerospace com-

panies. The project led by Dr Peter McGeehin, will be carried out at Harwell Materials Engineering Centre (HMEC), drawing on its wide experience and skills in fibre composites, metals technology, adhesive bonding

Materials and joint seo-metries selected for investigation will reflect the potential uses of composite materials in

vehicles and aircraft. The participating companies include BL, British Petroleum. Ciba-Geigy Fiat, Ford Renault, Rolls-Royce, Shell, Volkswagen, Volvo, and Westland Heli-



Temperature measuring and control system

A TEMPERATURE measuring cisely controlled quantity of and control system has been liquid hydrogen at minus 196 developed by the Netherlands deg C atomises around the keted in Britain by Cryotech (0865 391208). With only one moving and the temperature is sensed by a moving part, it is a digital, resistance thermometer which solid-state system claimed to be sends a signal to an electronic A WORD-PROCESSING softcapable of controlling temperatures from minus 199.9 deg C to plus 30 deg C and to be temperature stable to within 0.1

The system, known as the refrigeration capacity through enough to compensate for a rise the injection of liquid hydrogen into the cooling chamber by Both the set temperature and means of a solenoid valve. No the actual temperature of the

charge.

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system processing...

controller. This, in turn, controls the solenoid valve. The valve is normally closed but is opened by the controller to emit the required pulse of obtains an unlimited liquid coolant of a quantity just

in temperature. Both the set temperature and

Chile to China?

commentaries from recent NZZ issues.

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of world affairs as seen from the neutral Swiss viewpoint, we

Software for word

ware system claimed to provide full screen editing, arithmetic capacity and potential integra- formating features — such as been introduced by Wootton. Jeffreys and Partners (04867

Known as S.Word, the system runs on two mini-computer compressors are required, says cooling chamber are displayed ranges. Prime and DEC, and, by digital indicators on the con- therefore, offers greater pro-

What is it that's based on

German-language material,

written in English, edited in

Switzerland and read from

It's an English-language magazine published by one of the world's finest newspapers-

Published monthly, it brings you English translations of the chief reports, analyses and

the Swiss Review of World Affairs, a by-product of the Neue Zürcher Zeitung.

alone systems, it is claimed. It also permits word processing . . to be combined with accounting or management information

Apart from arithmetic, the

facilities include full screen editing through cursor control. skipping to page number or THE latest addition to the heading section, global searches, and the incorporation of subscripts and superscripts software packages for the Series for scientific or engineering

Besides standard on-screen

tion with other applications has margin justification, centring and underlining, tabulation. indenting, proportional and variable line spacing, and elimination of widow lines-S.Word is claimed to offer a wide variety of text manipulation facilities such as A3 page cessing capacity than stand- display by horizontal scrolling

.and for management information

Datasaab range of fully-integrated standard applications 16 family of minicomputers contains routines for product data management requirements planning. materials control, production control. product costing and cost control.

Named Mimer, the software is modular in design and claimed to be easily adaptable

to particular duties. It can be fully integrated with the other Datasab Series 16 software packages for order processing. invoicing and stock control (Odin), sales (Frey), purchase (Loki) and nominal ledgers At the centre of the Mimer

package is a management sys-tem containing the functions for the rapid and simple updating of the product data on which materials requirements and workload calculations are

Mimer's requirements planning function is designed to take most of the guesswork out of the planning, scheduling and execution of production pro-grammes, says Datasaab. More from 021-707 3050.

SYRIAN ARAB REPUBLIC Syrian Petroleum Co.

The Syrian Petroleum Company announces about calling for offers to achieve the Project of Gas Treatment and Transmission from the Syrian Oil-field to the Ammonia UREA Plant in Homs, on Turn-Key Basis in the following conditions:

1. Offers can be accepted from especialized companies which have previously executed similar Projects. 2. Preliminary Guarantee, 1% (one per cent) out of the offer

Performance Guarantee, 10% (ten per cent) out of Total

4. Delay Penalty: 1/1000th (one per thousand) for every delaying day out of the total amount.

Prices and delivery: CIF the work site.

6. Performance Period: Shortest time possible. 7. Last date of accepting offers: end of the working day of

8. The offer validity: Two Months.

9. The Contractor with whom an order is placed has to bear all local taxes and duties imposed on him in the S.A.R.

10. The Provisions of Administrative Decree No. 195 of 1974 and the Provisions of the General Tender Book issued by the Oil Minister's Decision No. 349 dated 24.4.1980 published in the Official Gazette, issue No. 23 date 11.9.1980 shall apply on the offer and the Contract, in such a way which does not contradict the provisions of the Special Tender Book.

He who wants to submit an offer has to contact the Syrian Petroleum Company, Mutanabbi Street, P.O. Box 3378, Damascus. Telex No. Sypco 11031 SY, to obtain the Tender Book in the return of Syrian Pounds 8000, or equivalent, to be paid Cash at the Cashier, taking into consideration that accepting the offer will not be accepted unless the Tender Book is purchased.



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COMPANY NOTICES

Notice to Holders of BANCA SERFIN S.A.

U.S. \$25,000,000 Floating Rate Notes Due 1986

Notice Is Hereby Given that pursuant to paragraph 6(b) of the Notes, BANCA SERFIN S.A. has purchased U.S. \$4,000,000 aggregate principal amount of the subject Notes during the period beginning 3rd October, 1980 and ending 5th October, 1981 in satisfaction of the end of such period is U.S. \$21,000,000.

Credit Seisse First Boston Limiter

2ndNovember, 1981.

GENERAL PROCUREMENT NOTICE

INVITATION FOR PREQUALIFICATION

Electricidade de Portugal, Empresa Publica, has applied to the wontd bank for a loan in various currencies equivalent to US\$ 25 million to help finance the construction of the main civil works of two hydroelectric plants, the supply of construction equipment for civil works, the supply of trensmission and distribution exerginent and materials, and the execution of studies relating to the design of themas plants.

Civil works to be tendered are estimated at US\$ 135 milhon and would include the construction of intake and pressure, tunnels, surge chamber, valves top chamber, pressure shefts and gallerias, spidlways, dams, powerhouses, transforming substations and switchyards. Construction equipment is estimated at US\$10 million and would include cranes, concrete making installations, ice maker and water cooling units, and automate drilling systems. The transmission and claribution equipment estimated at US\$14 million would include HV cables, lightning, arrestors, capacitors, metering equipment, alkaline batteries, protection relays, remote control and telecommunication equipment. Electricidade de Portugal is presently prequalifying for: Construction contractors for the execution of civil works of the hydroelectric plant of AIro Lindoso (600 Mw., on the River Lina m Northern Portugal) and Torrao (140 Mw. on the River Lina m Northern Portugal) and Torrao (140 Mw. on the River Lina monthern Portugal) and Torrao (150 Mw. on the River Lina monthern Portugal) and action of surface rock exercation, 30,000 cs. m. of concrete, and 3,500 conc of surface rock exercation, 30,000 cs. m. of undestround excavation of surface rock exercation, 30,000 cs. m. of undestround excavation, 28,200 cs. m. of undestround excavation, 30,000 cs. m. of undestround excavation, 28,000 cs. m. of undestround excavation of surface rock excepted on later than January 14, 1982, at the sam

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Further to Notice of September 17, 1983
The Crase Manhattan Bank, N.A. announce
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per share has been converted to U.S.
Dollary and announce to U.S. \$12.81 great
to deduction of Javanese without publicit
(if any) at the appropriate rates, and
representative payments will be U.S.\$10.25
net after deduction of 20% Japhnese
withholding tax or \$10.80 eet after deduction
(if any) at the appropriate rates, and
representative payments will be U.S.\$10.25
net after deduction of 20% Japhnese
withholding tax or \$10.80 eet after deduction of 15% Japanese withholding tax
desenting upon the residential strus of
Double Tax. Tax. Test per per per per per per
Double Tax. Tax. Test per per per per per
Double Tax. Tax. Test per per per per per
Aftdavits will be required in all cash
20°s is to be used.
Accordingly. EDR holders may present
curpon No. a forthwith at The Chaic
Manhattan Bank Luxembourd
or at Morgan Guaranty Trust Company
or at Morgan Guaranty Trust Company
of Now York, Avenue des arty 15, 1640

THE CHASE MANHATTAN
BANK, N.A.
London, as Depositary. NATIONAL BANK OF HUNGARY U.\$.\$50,000.000 81:% BONDS 1987

NOTICE IS HEREBY GIVEN that holders U.S.1.550.000 nominal of the Bonds we electrised their right for the rederment of their holdings of such Bonds at a on 2nd November. 1981. Following the redemption the nominal amount of onds outstanding will be U.S.53.918.000. The control of the control o

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to build a new office building at

Brighton for National Mutual

Life Assurance Society which

has already concluded negotia-

tions for a lease of the building

to British Telecom, Brighton

Gross floor area, designed on

four sides around a central light

well, is 10,509 square metres of

BUILDING AND CIVIL ENGINEERING

Taywood's £57m in West Africa

TWO CONTRACTS with a The entire project, which struction of a new brewery to combined value of £57m have forms a significant part of the be situated at Eku, Bendel been awarded to companies Ghanalan Government's scheme within the Taylor Woodrow to upgrade the country's road group to carry out projects in network, will involve the laying

in Ghana has a \$53m project various parts of the country. from the Ghana Highway Authority for road surfacing to plant is to be set up near five years.

Phase one of this is valued at £12m and involves the major roads in Accra, scheduled to take about 18 months.

of some 500,000 tonnes of Taysec Construction of Acera asphaltic concrete surfacing in

A quarry and asphalt mixing he carried out over a period of Accra to facilitate the work by providing the necessary crushed stone and asphalt

Worth £4m, the second conasphaltic concrete surfacing tract has gone to Taylor Wood-and remedial works to 70 km of row of Nigeria by Edewor row of Nigeria by Edewor Brewery for the civil and build-

be situated at Eku, Bendel

Project managers and design engineers are Whitbread Technical Services with design drawings prepared by Taywood. Engineering.

Work has already started on site with completion scheduled for early 1983 so that the first brew will be ready for distribution by June of that year. When working at full capacity, the brewery promises to produce 300,000 hectolitres a year-or ing works required in the con- about 20,000 gallons a day.

Safeguarding the energy

mental Engineers (IDHE) says sometimes, quite useless control that, although consumers are systems. more aware of the need to con-

With the Department of paign, the IDHE has been put- boxes with flashing lights. ting across its own message in the shape of the Energy Efficient Equipment exhibition, held last week at the Building

were on hand to deal with inquiries, and design and conservices available were discussed with members of the IDHE's Consultancy Group (which provides regular professional services at the Centre).

tion for Heating Installations) and 13 exhibitors displayed a comprehensive range of con- lic started to appreciate this trols, heat pumps, insulation, fact boilers and solar equipment. Ti

pounds already spent on cam- Institute, however, is the grow- stat can be bought at most paigns to exhort the public to ing number of doorsten the Institute of mavericks who press purchasers Domestic Heating and Environ- into buying expensive and,

serve energy, they appear slow have been persuading customers to practise what has been to part with between £400 and preached. is nothing more than good sales Energy now embarking on an-other £3m conservation cam-technology built into small technology built into small

The concept of controlling input of energy into any heating system has never made more sense, and even the shady operators might be unwittingly aiding the energy conservation programme by at least alerting consumers to the fact that they are wasting money on unnecessarily high heating bills.

Control essential

Of all the improvements that Copies of the Institute's can be made to heating installa-publications were available (in-tions, good control is the most cluding the Standard Specifica- essential, says the Institute. But it seems that only in the last few months has the pub-

The Institute wants people

The main concern of the to know that a simple thermomerchants for about £10, a very sophisticated time control for around £30, and £8 could buy a thermostatic radiator valve.

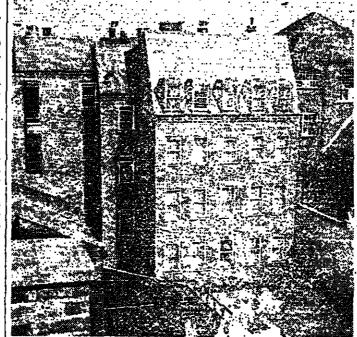
The complete installation of weather sensing controls starts at about £200; a zoned ground floor/first floor heating/hot water control at a little over

In fact, were a consumer to spend £300-£400, this would include almost everything possible for an average-sized property, and the payback period makes it an attractive proposi-

Last week's exhibition included items which were particularly relevant to the subject of energy efficiency, all made by established and well-respected names in the controls industry.

It is up to the customer to resist the high-pressure merchants and bother to take a trip to their local Builders Merchants Federation member's showroom where most traders recognised makers' equipment and refuse to deal with manufacturers who don't provide a good back-up.

DEBORAH PICKERING



The Historic Building Council's first-ever grant, for £130,000, has been allocated to an inner-city conservation project at Elder Street, Spitalfields, described as the last remaining eighteenth century street in London. Bricks used are Ibstock Hudsons Laybrook Storrington Multi Stocks chosen because they are said to be indistinguishable in size, colour and texture from the

tough polycarbonate housing,

and an inner moulding of a high-temperature polyamide

with exceptionally good track-

ing resistance and resistivity.

sockets made from other engi-

neering plastics caupot offer

the same combination of

mechanical and electrical pro-

perties, and the rigidity of the

polycarbonate housing in the

new range rules out the possi-

bility of making an unsafe

electrical connection.

says that plugs and

hand-made bricks in the surrounding buildings. MK Electric switches into a wider market

CLAIMING TO be the world's

accessories, MK Electric has

now launched a range of

industrial plugs and sockets

Branded "Commando" these

also meet BS 4343 and the

European standard CEE 17.

and comprise 424 plug and

The body of each unit is

composite moulding of a

highly rigid and mechanically

socket devices.

conforming to the international standard IEC 309.

manufacturer of Standard wiring

Motorway section start

Cementation Construction has gained the £12.5m award.

worth section of the M27, the plementing the Chilworth Link, may be held.

WORK SHOULD start soon on will connect the M27 to the east the M27 motorway Chilworth- with the Otterbourne and Stoneham section for which Chandlers Ford bypass (A33). The decision to go ahead Starting where the Chilworth of a southerly link between the

with proposals for construction Link joins the Cadnam-Chil-proposed M27 interchange at worth section of the M27, the Stoneham and Swaythling was new section will continue in a announced on May 13 last. Draft south easterly direction through proposals are expected to be Chilworth, under the A33 at published shortly and, the Bassett to Stoneham Lane. Ministry of Transport says, they Work includes the construction will be open to objection in the of the Bassett Link which, com- usual way and a public inquiry

Artificial islands offshore

Middle East has won a U.S. \$11m contract to construct two artificial islands offshore Abu Dhabi for exploration drilling by Abu Dhabi company Onshore Oil Operations (ADCO).

These will be in shallow water 56 and 100 km from Abu Dhabi and each island will measure 190 by 380 metres and incorporate a work harbour.

The first island will undergo construction this month (with

a finishing date next February). and the other is expected to be completed some three months

Further advantage is the

socket assembly design where

the female conductor surfaces

inside the polyamide mould-

ings are presented to the

opposite metal surface by a

natented stainless steel spring

device which ensures a firm

metal-to-metai contact even

when the unit has undergone

thousands of make/break

Applications will include

general power supplies, motor

connections, welding plant,

fans, pumps, portable tools,

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ing of two access channels. 1.5 and 1.7 km long. The dredged spoils from the channels and harbours will be used to form islands in a continuous dredge and reclaim operation.

Prime mover will be the

cutter suction dredger W. D.

Enterprise which will be supported by self-contained, floating accommodation units and workshops. The islands

Zubaya and Halat Hail, and final works there will be the placement of sand bags to protect them from sea erosion.

tors, transformers, lighting,

supply extensions, traffic

signs, studio applications,

and any form of temporary

Unlike other suppliers of

industrial plugs and sockets.

the company will deal solely through wholesalers and has

already selected 80 major dis-

tributors throughout the UK.

(01-803 3355).

More from MK. Shrubbery

Road, Edmonton, London N9

wiring.

office accommodation. This comprises a ground and three storeys in the podium, and a tower rising to nine storeys containing offices, communications equipment, staff canteen, and staff leisure facilities. There are to be four passenger lifts and another for goods. refrigeration plant, genera-

Two basement floors and some of the open space at ground floor level give parking for up to 25 vehicles. excavations for the basement are into ground which varies from soft to hard chalk, and a diaphgram wall on three of the sides and a reinforced concrete retaining wall on the fourth side will support the surrounding ground structure.

This is an orthodox re frame clad in brick and with metal window frames and panels

Roadworks in Scotland

TWO MAJOR construction contracts with a total value of £4.5m have gone to Tractor Shovels (Contracts), the Fifebased public works contractor of London and Northern Group, which will provide two sections of dual carriageway in Scotland.

West of Perth, the company will construct the six kilometre Bruxden to Burnside section of the A9 for the Tayside region-Scottish Development Further south, near Dunbar.

will be the fourth phase of realignment of the Al London to trunk road for the Development Departnorth-west England,

London and Northern's subsidiary, Border Engineering, has a £im job for carrying out alteration work for Mitchells Brewery of Lancaster.

Cheaper shuttering

NOW AVAILABLE to the building, construction and civil engineering industries is a range of formwork panels, called Agepan developed by a West German timber

products company. Made from resin-bonded chipboard, the panels are formed from five layers of varying density, with the highest density in the outside tayers (stated to be twice as hard as softwood veneers).

Produced in panel sizes up to 5,510 mm (18 ft) x 2,000 mm (6 ft 6 in) and in thicknesses up to 22 mm, the panels can be easily cut to a carbide tipped circular saw.

Many advantages are claimed for the panels when used to construct shuttering for concrete. The large panel sizes reduce the number of joints, and less cutting both in the factory and on site. The concrete surface requires

no further treatment, and the panels have much higher than usual re-use potential-some panels have been used 36

Perhaps the most important saving is in the price. The manufacturer says that, taking the price of an Agepan panel (RS Special specifica-tion) as 100, then Donglas Fir plywood panels are 106, untreated face birch panel are 210, phenol faced birch panels are 248. RS Special film faced is more expensive at 128. Actual cost of an Agepan panel is around £4.50

a sq metre. Agepan Holzwerkstoffe KG, Eiweiler, West Germany, a member of the Glunz Group. Marketing in the UK and Eire is by Thomas Simpson and Co., Oxted, Surrey (08833 7551).

TONY FRANCE



Bahamas project

THE INTERNATIONAL division of Rush and Tompkins Group, Reed and Mallik, has been awarded a £2m project for a fish landing complex at Potters Cay, Nassau.

This involves new offices, general purpose buildings and the erection and fitting out of a cold store together with dredging and filling works with additional new docking face in 12 and 15 feet of water.

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Due to their even weights, it's even easier for you to determine their value by checking the gold ownce

price in your daily newspaper.

And, because they re part of the world's best-selfing series of gold bullion coins—over 75,000,000 sold worldwide—and minted for Mexicos Federal Reserve Bank, Banco de Mexico, they enjoy a long tradition of international acceptability and liquidity. So you'll find them easy to trade wherever you go.

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As with our 50-Peso gold piece, our 1 oz., 1/2 oz. and 1/4 oz. coins are easy to buy and resell around the world or around the corner. So you needn't ever look far to find precisely what you want in gold.

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Liability for the Final Call

At the close of business on 30 October 1981, payment of the Final Call of HK\$6 per partly paid Rights Share which was due on 22 October 1981 had been received in respect of approximately 164.6 million Rights Shares (98.5%).

Under the terms of issue of the Rights Shares, failure to pay the Final Call when due renders the relevant partly paid Rights Shares liable to forfeiture for the benefit of the Bank and the holder liable to pay the amount unpaid, together with interest thereon at a rate determined by the Directors.

In order, however, to assist holders of partly paid Rights Shares who have overlooked their obligation to make payment by 22 October 1981, the Directors of the Bank have decided not to implement the right to forfeit the Rights Shares, provided that payment of HKS6 per Rights Share, together with interest at the rate of 20 per cent per annum on the amount overdue from 22 October 1981 until the date of payment, is made not later than 3.00 p.m. (Hong Kong time) on 15 December 1981.

To make payment of the Final Call, shareholders should send their partly paid certificate(s) to the office of The Hongkong and Shanghai Banking Corporation at China Building, 29 Queen's Road Central, Hong Kong, together with a remittance for the full amount of the Final Call plus an amount representing interest at the rate of HKS0.33 per day for every 100 Rights Shares. For the purposes of calculating the amount of interest due, both 22 October 1981 and the date of payment should be included. All remittances must be in Hong Kong dollars and cheques should be made payable to "The Hongkong and Shanghai Banking Corporation".

By Order of the Board

F R Frame Secretar v

Hong Kong, 2 November 1981

Barclays says goodby to the generalist banker

William Hall on why the UK's biggest bank is undergoing a fundamental re-structuring

WHEN YOU are the most successful clearing bank in the UK and one of the most profitable banks in the world, there must be a temptation not to meddle with a winning formula. But that is just what Barclays Bank is doing in a fundamental reorganisation of its UK head office structure.

The days when the bank's top management "did a bit of everything," as UK chairman, Deryk Weyer, puts it, are over. For the first time the bank has begun to impose clear lines of responsibility for its senior management team, splitting management team, splitting them into line banking and support roles.

The reorganisation has been initiated by Weyer, who took over as chairman of Barclays Bank UK, on October 1 1980. Having spent 12 years in the bank's too management team. first as general manager, then senior general manager and finally as group vice-chairman in charge of finance and planning. Weyer has fairly strong views on how a clearing bank should be organised to cope with the incre-singly competitive environment.

He believes that the era of high electing book profits has lulled serior clearing bank management into a sense of false security. "It has rarely been absolutely essential to do very difficult things and only too easy to dodge unpopulat

"Paradoxically, for one dealing in other people's finance, the financial criteria for some banking decisions has been. over the years, insufficiently

BY ALL accounts Bartlesville,

Oklahoma, is something of a

backwater. With a population

of less than 50,000 it is, accord-

Twelve years ago the com-

on North Sea oil. For most of

the American mid-West.

rigour creeps in when an industry is going through a prosperous period."

Weyer is widely regarded as one of the more thoughtful spokesmen in the UK banking industry and has long argued the need for more professional management at the top of Britain's clearing banks. A former president of the Institute of Bankers, the industry's training body, he believes that "the day of the generalist could soon be over. Special skills for particular products will be needed."

One of his first tasks on taking over as chairman of Barclays Bank UK from Tim Bevan. moved into the group chairman's seat, was to take another look at the bank's UK head office structure.

Weyer aims to retain the "collegiate" approach—whereby a group of trusted colleagues thrach out a common policy for the UK operations—but he wants to make his senior managers more individually account-

he transformation has not been without its problems. Weyer has tried to smooth the path by susbtantially increas-ing the discretionary lending authority of local managers. He admits that some of his general managers liked the variety of the old system but stresses that the changes have been made only after slow and careful consideration.

into three distinct markets: the large corporate market; the

rigorous. Lack of financial middle market of medium and cult of any as the clearing banks rigour creeps in when an small businesses, the profes-face up to the more militant industry is going through a sions and the traditional perprosperous period."

The first of the new faces to electronic banking for the mass

consumer market He argues that the trend is towards handling corporate and personal services quite separately and this means that the traditional training and career development of the bank's managers needs over-

hauling: "Some people will still need to understand the intricacies of payment instruments, such as the cheque; others will have to understand the procedure for taking collateral security but far fewer than before," says

Militant

Under the new organisation. which comes into operation on January 1 1982, when John Quinton, one of the general managers, takes over as senior general manager, each of the six general managers is being given a portfolio of specific responsibilities.

Only Stuart Errington, the managing director of Mercan-tile Credit, the finance house subsidiary, and Bob Sale, general manager (staff), remain unaffected by the changes. Weyer argues that Mercantile Credit does not split into easy areas, and on the staff side, Barclays, in common with the The management reorganisa- other banks, has traditionally tion owes much to Weyer's had a general manager (albeit belief that banking is evolving a banker) specialising in staff as the bank's capital hungry affairs. Weyer admits that Sale's automation programme and the job is probably the most diffi-huge property portfolio.

The first of the new faces to

'emerge as a result of the reorganisation is that of Owen manager at the start of next year, and assumes responsibility for the bank's 3,000-odd UK branches.

He will be personally responsible for running the network and achieving specific targets as savings account and home loan volumes: he will be the line banker and most of the bank's lending will come under

The key man on the retail banking side is Brian Pearse, an ex-Martins banker (Martins merged with Barclays in 1968). who has been given responsihility for retail services. This is primarily a policy and support role but will include line responsibility for Barclaycard for which the bank has high hopes over the long term.

Among other things it will be Pearse's job to work out the speed with which the bank "goes plastic" and assess how this will affect other products, Humphrey Norrington, who takes over the new job of

general manager (resources), is one of the younger generation of general managers now surfacing at the top of Barclays. Unlike most of his predecessors he is university educated (Oxford) and has been given the task of looking after such things



t to take account of market changes, such as the switch to technology-based turing is John Quinton (right), who takes over as senior general manager in systems like Barclaybank (centre). A key figure in the re-struc

complexity of bank automation and the high capital investment the "only way to serve the mass personal market is through the development of systems rather than a proliferation of people."

He regards the labour intensiveness of the present money transmission system as a major constraint on the UK banking industry and it will be Norrington's job to see that Barrlays makes the most efficient use of the new technology.

Probably the most interesting part of the reorganisation is Barclays' first tentative steps into the field of segregating its corporate and personal customers. Andrew Buxton, like Norrington, an old Wykehamist and Oxford educated, has been given charge of servicing the

bank's large corporate clients. McKinsey and Co., the consultants brought in to help advise on the reorganisation, had suggested that Barclays take their clients in The Times Top 1,000 Companies in the UK and transfer

We'ver stresses the extreme responsibility for servicing headed by Buxton, thus remove planning conference in Sussex, emplexity of bank automation them from the local level and ing responsibility from the The last change in the organization into a new head office division. branch level. In the event, Barolays has been considerably more cautious. It is sensitive to the impact any such move would have on the morale of its branch managers,

Local branch

their large customers.

many of whom enjoy building

up business relationships with

Over the last 18 months the bank has looked at each of the Top 1,000 companies to whether their needs could be served any more effectively and whether it would be in the bank's interest to increase decrease) its share of their customer's business.

To this end the bank has appointed eight corporate finance directors who are engaged full-time and exclusively on looking after Barclays relationship with a few (between 15 and 20) important customers. and 20) important customers. ing business should be segre-Se far 120 companies have been gated was high on the agenda put into this new division, at the bank's recent annual

. The bank has been very selective about breaking the links between clients and local branch managers, alike the Midland Bank which has gone much further down this route—the wisdom of this strategy has yet to

Only three have been transferred to Buxton's division, the a highly sophisticated affair.

rest are felt to be best served while he does not want by the branch managers or local directors.

Barclays has still to decide how best to service the big multinational companies and it is possible that Buxton's new division, if a success, could be the forerunner of a group-wide large corporate division. deed the whole area of how far personal and corporate bank-

the equivalent of a finance director for the UK operations in the form of Ted Bagley, the eldest member of a generally young management team.

"In the old days," says Weyer, "the bank's balance sheet consisted of current accounts and seven day deposits In the West Riding of York- on one side, and overdrafts and shire, for example, Barclays' 80 loans on the other side." It is branches service 15 companies now much more complicated in The Times 1,000 companies. and the problem of managing now much more complicated the balance sheet has become

> While he does not want to overplay the extent of the changes in the top management structure of Barciays Bank UK. Weyer is convinced that the salad days are over for UK

> "Management must steel itself to get the fat of palmier days out of its organisation. The whole industry has been too relaxed about costs and it will not be easy to change—but change we must," says Weyer.

Why Phillips adjusted its timing in dash for oil

ing to its residents, typical of London office, headquarters of obviously with Bartlesville in system of variable working similar-sized towns throughout It does have at least one morale was low-all because the claim to fame, however. It is U.S. managers would not adapt their strict timekeeping habits the headquarters of Phillips Petroleum, which ranks among to local London conditions. the top 12 U.S. oil companies.

The problem, predictably enough, had its origins back in Bartlesville, where most pany came to Britain to get in employees live within a 20that period the UK company's minute drive of their offices. 1,200 employees were working Timekeeping in Oklahoma, it at a frenetic pace to get the oil ashore from the company's seems, is not a problem.

Ekofisk investment-and basic In London, however, it is a different story. Most employees have to wrestle with the personnel issues were largely untimely behaviour of London While all this activity was taking place the company's top executives—all U.S. nationals—and strict adherence to a fixed clocking in time is investigated.

had been overlooking a poten-

the group's Europe/Africa mind—disagreed and showed division. Unknown to them, their unspoken disapproval. This often took the form of pering round doors and glancing at their watches when an employee arrived late.

> To harassed London commuters this was harsh treatment. To them, a change of attitude was warranted.

Unfortunately, management was too busy getting oil out of the ground to worry about what the workforce thought—until recently that is, when the company decided to conduct a communications audit and attitude

The grievance was identified

According to David Turtin of Binder Hamlyn Fry, the man-

agement consultants, commissioned to undertake the attitude survey. Phillips' UK executives " had no idea of the distress being caused by management popping heads round doors and looking at watches," John Pearson, Phillips' indus-

trial relations director, explains: "During the rapid growth of the company in the UK, the high degree of pressure placed on employees to get the oil ashore focussed management attention on the job

"The personnel department quickly-and almost immedi- felt that once the pressure

Phillips had to offer as a longterm employer.

"Valuable assets in terms of technological skills had built up during the early years and it was considered that to keep these teams intact, Phillips had to be seen as a good employer. It was necessary therefore for all aspects of Phillips personnel policies to be in line with what was recognised as good practice in the UK."

To improve the position it was necessary to establish a list of priority areas and tackle the problems that needed solving, he added. He believed that the best people to advise on those and a survey was commissioned.

ployees would turn to what part exercise which took about Phillips had to offer as a long- 15 months. Firstly, a questionnaire was

seat to all employees. It c wered issues like working conditions, communications, mannities and job satisfaction.

Following this 25 per cent the employees were asked to volunteer more information on the kay issues,

The results, says Pearson, were highly interesting. While some findings confirmed what had previously been well known, others opened up new considerations."

Basically, he says, the company. was well regarded by its employees, who gained a high degree of job satisfaction from

female staff, who were less directly involved with the exciting North Sea developments, were less impressed.

Employees were also critical of the lack of canteen facilities, an omission which has now been Pearson notes: "It is interest-

ing that the detailed interviews changed the emphasis placed on the canteen and timekeeping questions. In the case of canteen facilities (the term used in the questionnaire) the real problem was the lack of, say, a restroom or lounge, where employees could escape from their desks at midday. Neither was Flexitime seen as the main need but rather a change of attitude on the part of some:

little used to the vagaries of British Rail's Southern Region." Other areas of concern included a lack of face-to-face

communication and career potential within the company.
"It was clear that the opportunities, brought about by the rapid growth in the company, were either not being appreci ated by employees or had stimulated an expectation of progression that a more stable situation could not hope to mintain."

Employees also criticised the way the company's applaisal system was conducted; this too was improved.

For the future Phillips does not intend to be caught out again. Supervisors are being trained to "keep the dialogue going" through regular departmental meetings.

Arnold Kransdorff

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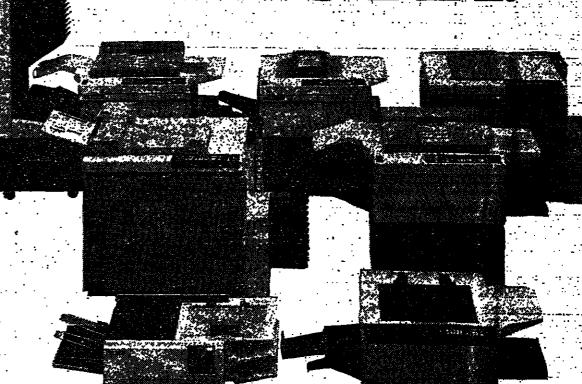
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West Square Ensemble

by DOMINIC GILL

Five out of the seven pieces might be a finely ironical (including two premieres) which made up the programme presented by the West Square Electronic Music Ensemble on Saturday night made use of the technique of tape-delay that mechanical arrangement whereby-a portion (or in the case of multiple-delay system, portions) of the live performance can be recorded and played back after a desired interval during the performance, thus forming part of the whole poly-

A great deal of mystique has surrounded the technique since its birth, which occurred soon after the birth itself, and as a natural by-product, of the tape-recorder. Like the equally unpleasant and notably unfruitful technique of ring-modulation, tape-delay has proved a largely arid and essentially not very musical aid to composition heloved chiefly (with one or two notable exceptions) of laborafory technicians. There's every hope that both techniques will be consigned in good time to

the same oblivion. Or there is every hope, rather, that the use of tapedelay will be confined at least to those composers who feel that the technique belongs integrally to their work in hand. All too often the effect is used as an end to itself, as an excuse for empty sound-spinning and most especially as a splendid hi-tech smokescreen-for secondrate material. It also gives composers providing their own programme notes a notable opportunity to indulge unhelpful and pretentious jargon: what polyphonic music of any period and of any culture, for heaven's sake, does not "concentrate on change in one or a different combination of the parameters: pitch, dynamics. linear density, ver-ical density?" This is hi-tech ebfuscation run riot, the only conceivable excuse for which

Elizabeth Hall

by RICHARD JOSEPH

festival the Taverner Choir and Players performed Bach's St. Matthew Passion at the Elizainformed and practical. Though his small orchestra boasted many of London's best players baroque instruments, both soloists and choir included sopranos and altos instead of boys. Parrott's speeds were casy going, naturally swift. A good deal of drama was found in the crowd charuses, even in the charales. without undue over-emphasis.

In a few instances, for example, the concluding chorus of the first part and the alto aria Sehet Jesu Hat die Hand." the pace slightly outstripped the abilities of his wind players and Bach's phrasing suffered. Otherwise, the instrumental contribution was exceptionally good. The soloists all fitted well within this conception. Neil Jenkins sang the Evangelist with the forthright tone, good

diction and variety of pace this long parrative part requires.
The usually excellent David Thomas rang Jesus; he started poorly, with toneless and badly supported soft singing, but warmed up in the second half.

(though fairly devious) sense of humour.

That said, the author of the words above was also the composer of what was perhaps the evening's most effective piece and dramatic purpose — a Harrison's new Monodies for the same combination, which generated some real and surprising rhythmic complexities during its rather overlong span, it was not merely a "piece for raging behind him. It was a tape-delay" but one which genuinely appeared to use the visual clarity: burning images. technique for its own imaginative ends.

Both performances were powerfully sided by the energy and virtuosity of the Dutch bass-clarinettist Harry Sparnaay a new central quartet of Briorny
—as was Simon Emmerson's Brind and Julian Hosking. Time Past I, an agreeable Jennifer Penney and Michael ephemeral study for double-bass Batchelor. It was a triumph of and electronics, by the vitality and charm of Barry Guy. Hubert Stuppner's Ausdrucke for Clown and double-bass lasted 13 minutes but ceased to be funny after five. William O. Smith's Solo for clarinet and analogue delay sounded like an unusually simple-minded lab experiment without hypothesis, proof or disproof. And a new realisation for bass and doublebass clarinets of Stockausen's Solo for melody instrument and feedback—significantly perhaps the composer's only essay in the genre, characteristically claborated — I found musically disappointing, lacking in much of the tough sinew I associate with past realisations; although Harry-Sparnaay's extraordinary rumblings on the double-bass instrument at the very lowest limits of perceptible pitch did have a certain subterranean

presence that was undeniably

Bach

gripping.

At the conclusion of the only septano Emma Kirkby Early Music Centre's annual offered phrasing and tone production to rival the best of the instrumental obbligati. As a result, one listened more to leader John Holloway's imagibeth Hall on Saturday. Con-ductor Andrew Parrott's musico-sensitive to detail and full of Andrew Parrott's musico- sensitive to detail and full of examine their consciences at the old days to be called tout- agents, or of contractors, sub- the responsibility for the approach was both forward momentum, instead of their annual conference. This ing. alto Catherine Denley's singing of "Er barme dich, mein Gott." This promising young singer dissipated the impact of her warm voice with plummy diction and "expressive" flattening. Both Rogers Covey-Crump and Peter Savidge sang decently in the tenor and bass arias, but without any marked

> The Taverner Choir was well-prepared. Though the crisp diction and open textures of a crack German-speaking boy's chorus are not within their range the consistency of attack and of tuning was ample compensation.

makes to brighten the pace, the and instrumental textures, the Matthew Passion obstinantly refuses to inhabit the confines of a modern concert hall. Andrew Parrott conducted with intelligence and care, but this intractable problem meant that the performance lacked the exploratory Of all the singers of solo arias,

Covent Garden

Hamlet

by CLEMENT CRISP

The current quadruple bill at coached, for the grandest the Opera House received some demands of her calling. illuminating cast changes on Saturday afternoon. With David frantic yet brilliantly controlled of music. In his Polymorph for dance drama received an ideal bass clarinet and tape-delay, the interpretation; not since Helptechnique was used to real point | mann's own appearances have we been told so clearly that her amorphous role vivacious sound-canvas, alive what we see takes place in with a shimmer of voices, deftly Hamlet's mind. The wild and firmly shaped. It was no changes of mood, the brief chef d'oeuvre: but like Jonty moments which remind us of relationships, seemed to originate in the distraught figure of Wall's Hamlet placed far forward on the stage with his last, fierce dreamings but no rodomontade, no eyerollina—the piece came vividly alive.

> So, in different fashion, did Tetley's Dances of Albion, with classic style over the sinuous and wormy coils of the choreography. Mr Hosking as the leading man had neither Stephen Jefferies' speed, nor much distinction about the feet. but there was a generosity of plastique, his body opening out to the dance manner, which provided its own intensity.

> Briorny Brind was welcome if curious casting in Lesley Collier's role. Not for her the bright attack which is Miss Collier's; she is most beautiful in her arrow-slim body and extravagant long line, and she dances with a womanly seriousness that mercifully has nothing girlish about it. Like Dr Johnson's correspondent who tried to be a philosopher "but cheerfulness was always breaking in. Miss Brind convolutes her body in Tetley's language, but somehow classicism always breaks in, and we see instead the shining clarity and true shapes of academism than inform her dancing. Here is a ballerina in embryo: please Heaven she will not be spoiled by carly adulation, and will be reged

onward, and most carefully

As the second female lead. Jennifer Penney was exquisite. Wall as Hamlet, Helpmann's Here again, classic distinction brought much to the dence: her movement there seemed currents of feeling which gave emotional identity - whether Tetley's or her own I cannot judge-of elegiac resignation. As her companion, Michael Batchelor cut through the curlicues of Wayne Eagling's created role because his physique will not admit of the wild extensions and eel-like turns and swerves that give its highly individual and admirable quality. He seemed thereby to match Briony Brind. Batchelor is the Royal Ballet's purest male stylist; he appears a weak partner, but his elegance of means, his purity of utterance, are an abiding

> And Dances of Albion, whatever its inconsistencies and repetitions, invites and receives thrilling dancing from its cast. Stephen Beagley and Ashley Page are tireless and excellent in Sinfonia da requiem; among the supporting group I though Philip Broomhead remarkable in control and harmony of placing. There is great promise

The week's end also brought another new work: a three act A Midsummer Night's Dream abstract fashion.

choreography to minimise the rhubarb, rhubarb." abilities of its interpreters (just as good choreography enhances. Northern Ballet Theatre from them). Prokovsky's Nuteracher an uncertain future to box office



Sui Kan Chiang and Serge Lavoie in "A Midsummer Night's Dream" at Sadler's Wells Theatre

Mr de Warren has guided

earlier showed off the NBT success by providing reduced staged by Robert de Warren for dancers to some advantage. A versions of the classics and Northern Ballet Theatre, seen Midsummer Night's Dream re-novelties with instantly recogat the Wells on Friday night. I weals an immaturity and a lack nisable titles for the new thought it frightful. There is, as of theatrical and technical force public whom his policies have, audience was enjoyable; and for we know to our cost, a dread in the troupe, which has its I infer, encouraged to sample shortage of choreographers in darkest moment in the first act ballet. But there is a greater the traditional classic manner in when Alexandra Worral, an responsibility than merely fillthis country, and Mr de War-attractive dancer, must trip ing seats: the dance fare must ren's catalogue of pedestrian through a solo to Mendelssohn's be worth-while. The bland steps amounts to little more "Spring Song" while six girls activities of A Midsummer than class-room enchainements, and two men form conversa- Night's Dream-with a yardage a fact stressed by his decision tional groups of mindless of orchestrated Mendelssohn to interpret the play in almost banality, the men in particular piano pieces to plump out the bstract fashion. tending to diminutive posturing, evisting incidental music, and It is the nature of weak as who should say "Rhubarb, clever design by Clive Lavagna -make the company look amateur-and the regional the opera was no doubt sacripublic deserves for better than fired to the illness of the

Assembly Hall, Tunbridge Wells

Figaro & Onegin

by MAX LOPPERT

corner of that home territory must be reckoned as thoroughly alien to the performance of auditorium updoubtedly is, performances last Thursday and Friday of the new Morriage of Figure (supported by National Vestminster Bank) and the Onegin revival (not seen since the 77-78 season) gave genuine pleasure; one sensed opera-doing for large audiences what it can and should but so often doesn't. The ensemble ideals. and the way touring has forced on the Kent productions a mastery of such inhospitable stages as the Assembly Hall, have often been remarked upon. Two successive encounters with the company suggest that the adventure continues.

Figuro, given, as is the Kent practice, in a specially commissioned new translation by lichrel Irwin, is notable above all for the brilliantly imagined and achieved sets of David Fielding - a lucently shaded vision of neo-classical harmony turned back to front (as is the drama) in the last act, and realised with captivating wit upon a pocket-handkerchief stage space. The visual style, complemented by the costumes if not by slapdash wigs, implies a production of no less orderly harmonisation that is in fuct contradicted at almost every turn by Nicholas Hytner's breakneck staging, full of bustle. crowd jokes, and briskly turned set-nieces. The laughter of the some while it proved very refreshing to witness an alert young producer putting received ideas of recent date about the underlying pathos and pain of Progre to such a test. By the lest act one began in erave a wider range of dramatic expres sion encommessing stillness and portional distress as well as energetic farce.

The emotional substance of scheduled Countess, Jennifer

To catch Kent Opera on home Smith; for her last-minute subterritory can be an exhilarating stitute, Phyllis Thorburn, experience. Even when one offered in truth no more than a brave faint sketch of the steat part. But when players of known quantity like Meryl opera as the Tunbridge Wells Drower (Susanna). Alan Watt (Figaro), and Gordon Sandison (the Count) keep their characters tripping across a brightly buffed surface, the insignia of the producer must be deduced thereupon. Eirian James' Cherubino, a tangled skein of skinny limbs, angular adolescent passions, and warm, unforced voicing, regularly brought onto the stace a cust of fresh air. an intimation of the "something more" that properly helones to this of all operatic comedies.

The Kent orchestra for Figaro is of chamber size and excellent quality; it was a particular pleasure, after a summer of "big house" Mozart, to hear the textures rendered lcan and clear, well-ventilated by wind and horn. The music was delivered as though staleness in Figaro is a distant absurdity. Recer Norrington's text is elegantly graced, the decorations almost always aptly chosen and placed: the conductor has also examined the detail of Mozartian phrasing with unwavering commitment to stylistic good souse. In these matters Mr Norrington is usually to be pelied upon; yet once again I seemed to detect in his propensity for hurtling, hasty speeds a hint of the doctrinaire, and, in more than one emicial passage, a want of that sixth sense " that distinguishes the elect among opera conductors-that of breathing in amonathe with notice pressing hard against, the vocal capacition of his singers.

Such a want on the conductor's part could also be complained of next evening in Onegin, though from an enlarged band a like orchestral freshness had again to be admired. . Freshness of response is the keynote of the Jonathan Miller production, staged by Amanda Knott: the scenic reduction to a few props (not, on this occasion, always very precisely lit) goes hard against the great Russian tradition of playing and setting Charkovsky, yet finds in him the intimate, succestive interplay, the deep feelings hinted at and only gradually admitted, that the grander performances with ramous heavyweight singers so often miss. The revival intro-duces new principals. Teresa Cahill's first Tatyana was an odd compound of very beautiful and Shuart Harling's Onegin had less than its due share of tonal artist and hustler architects is grace. Both players command hest seen in the largest the subdued intensity of address American practices where an required by the production; subarchitect like I. M. Per or the sequent stations on the Kent

Architecture

The gentlemanly charade by COLIN AMERY

year they assembled for three The conference symbol, and it wouldn't be a concept as an evenue for turning from the Monopoly board with its red arrow indicating some honeful new direction.

insight or variety of expression. Monopoly is appropriate at this time for the profession development in a way that transforms their professional status. Under the recent revi-Whatever attempts Owen Luder, says that architects have now defined a convocal cent of professionalism more

spited to modern needs. What this means in a less woolly way is that the profestects has decided they can become directors of building bility design companies. In the

enjoy gathering together once a can now approach clients buildings, or of property of eccentric pieces of know known by Banham's name "the year to search their souls, and directly for work—what used in developers auctioneers or estate ledge. Professor Banham lays architect-as-hustler." Mr Luder is one of those

and using this rather indistinct

conference without a logo, took problems into businessmen. The drawn between the profession the form of the "Go" square RIEA is at present also looking and the construction industry at ways to introduce a recommended rather than a commulsory fee scale. This in effect means that architects will be able to tender for inhe-is it architect is involved in the which has decided that archi- likely that the lowest tender will tects should be free to move into produce the best architecture? The title of the conference was "New Opportunities" and the keynote address was given sions of the Code of Conduct by that old futurologist Pro-the President of the RIBA. Mr fessor Reyner Banham. He gave a long paper to the delegates of the architect - not as a man which was of great importance moving in the world of real to architects and architecture in the new climate. Professor Banham's synoptic abilities enabled him to give a clear view

sional body that governs archi- of the state of professionalism. In a profession that practices what is also undoubtedly an art companies, estate agents, and his words bear reporting on this Professor Banham defined the can own and run limited lia- page. He pointed out that it is two kinds of architect as "the no longer reprehensible for an

Like politicians, architects for the profession architects business of trading in land or suppliers to the construction indays at their newly-cleaned people who are constantly referdustry. As this is now the case headquarters in Portland Place ring to the "modern world" then "the profession has been

> The lines that were once have been rubbed out. However, the professor pointed out that perhaps this is simple "operational realism." After all, the world of real estate. The late I and I lewellym-Davies defined architecture as being the one thing "that changes land use." The growth of the architec-

> tural profession has happened because there is another image estate - but as a gentleman and consultant. He is the man who mediates between his client and the sharks of the building industry. It was this kind of architect who was buried when the RIBA changed its rules. architect-as-genticman" and the " architect-as-hustler."

hetween types at the feet of a French poet, Paul Velery, In Eupolinos, ou l'Architecte Socrates is made to dehate with one Phaedmis the hilman need to leave behind physical monuments more durable than themselves. The architect figure Eupolinos is the centleman architect with a vision who

assumes almost Divine powers.

How wonderful were his in-

structions to the workmen. They retained no trace of his difficult meditations of the night hefore. He have them nothing but commands and figures." Socrates reply is crucial. "That is the very way of God." Here we have the Humanist Renaissance view of the architect, a map who is an inspired

get his hands dirty. Valery invents character in the dialogue. a man called Tridon, the prag-matic realist who "viewed all things in the light of practice and process." He is very much not the artist: nearer to the kind of architect the RIBA are try-

With his flair for the pursuit ing to invent - now for ever

In the recent past it has been possible to see within the archi tectural profession a fusion of these two types. The fusion of giant 5rm of Skidmore Owings, Opera tour should find them and Merrill form teams of lever more fully addressed to experts, craftsmen and bureau- roles to which they already offer crats under a benevolent Architect hoss. In England ton this can be seen in the vast public offices where architects worked en masse to change the shape of our towns and cities so often for the worse.

The real problem for architects is one that was hardly 'musical One Mo' Time! from the touched on at the conference ! Cambridge to the Phoenix on and that is the quality of their design. With all the historical insight of Professor Banham who certainly clarified the conflict that exists in the profession—there remains the crucial issue, will the result of the changes in the codes of practice make for better buildings: Architects becoming generalists to Thursday at 8.00 pm; Friday will not help to produce better

'One Mo' Time!' extended

Apollo Leisure has announced the transfer of the American

November 24. One Ho! Time! will end its run at the Cambridge on November 22 to make way for Worzel Gummidge which opens

there on December 18. Performance times at the Phoenix will remain the same as at the Cambridge: Monday and Saturday at 6.00 pm and

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12 Think a leek could envelop another vegetable (4) 13 Club door-opener (5)

14 Is pure about heat (8) 16 Small room that is to intimate connection (5.3) 18 Earlier politician (5)

20 Continue to clown (4) 21 Scene of beastly revolution in novel form (6.4)

23 Unfortunate one Conservative gets it forbidden (7) 17 Shadowy time-keeper (7) turn back within mile (7)

25 Party left soldiers in old tomb (6) 26 Way out African beheaded

DOWN 1 In favour of having leave to give up (5)

2 Handled awkwardly when hitched (7) 3 Beginning to become nice in

pit (9)

5 Successful stroke gets early start in car (5) 6 Hothead taken in by army discharge in trees (7)

7 Draw producer (3) 10 Throw doubt on record before revolutionary gets it

13 Things go smoothly when drunk 3 lot (4,5) 15 Pop up before making rings

attractive (9)

is no mean judge (5)

21 Quick article not recorded The solution to last Saturday's prize puzzle will be published 24 Wonder vehicle needs to 19 Strange final note to pump 22 Confectionery whose master with names of winners next Saturday

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Monday November 2 1981

A CAP reform opportunity

proposals for changing the Common Agricultural Policy which were sent to member assume that the political will governments last week would make a great deal of sense if their introduction were left to a rational and enlightened hureaucracy. For better or hand which would at least en-worse, however, Europe is ruled sure that there are limits to by political leaders whose con-cerns include a keen sensitivity to the needs of their agricultural industries. This sensitivity is the reason why most of the ideas in the Commission's memorandum have been dis-cussed and rejected by EEC governments in recent years.

The majority of governments have already recoiled from the idea of tackling surplus production by putting a tight squeeze on agriculture) incomes. Why after all provoke the farmer into joining the ranks of the politically discontented which are always too large for any government's peace of mind? Mrs Margaret Thatcher and Chancellor Schmidt say that this time the issue cannot be ducked because the Community cannot go on supporting a policy which swallows 60-70 per cent of EEC spending and whose appetite for funds has tended to grow, until this year

fises still have to satisfy the substantial than the larger producer, the food processor and, enough, indeed, the food exporter. When But we question whether the it set out its principles for CAP Commission has really grasped reform in June, the Commission gave the impression that a strict pricing policy would create casualties among small farmers who would have to be

THE EUROPEAN Commission's prices will not be relieved by

the Commission's proposals.
The Commission seems to can be mustered to resist these pressures. But it could have helped the politicians by demanding a commitment beforethe growth in CAP costs. Its document talks of keeping the growth of spending down below the annual increase in budget revenues (averaging about 12 per cent) without ever insisting on their restraint

If the proposals offer no disciplinary framework for price increases—beyond the constraints of the budget - neither do they supply any detailed criteria for determining annual production targets. The Commission's assumption seme to be that surpluses will be frozen at present levels, which means they must be exported at whatever cost and that production will only increase in line with EEC consumption. Cereals consumption, it is hoped, will be given an important boost through a tight pricing policy designed to eliminate the competitive advantages of low-priced imports of cerea

Targets

Will not Agriculture Minisat least, at a faster rate than ters, ever mindful of the the Community's hudget re- farmer's problem, be sorely tempted to take an optimistic · The danger of the Commis- view about future consumption sion's approach is that it offers or even trade opportunities the politicians a further opportunity to evade the issue. The targets? The Commission will reasons are several. In the first say that if is not in the business place, the Commission leaves of manufacturing the political the guaranteed price system will which oils the wheels of carrying too large a burden. In decision-making. It will add other words, the annual price that this Community advances by small steps; if the Ten apply income requirements of the the principle of production tar-smaller, often marginal farmer gets and limited price guaranwhose needs are always more tees to the necessary products; then that will be progress

the exportunity offered by the European Council in London this month. With Mrs Thatcher in the chair and Chancellor Schmidt counting every EEC taken care of through a system (and almost by definition Ger-of income aids. Its detailed man pency, the circumstances memorandum largely retreats could not be more propitious from this position.

The Commission's ideas for production targets could increase farmers' demands for tiation at summit level, the still higher prices to compen- Council must try to establish sate them for special levies de- disciplinary principles which signed to recoup the export sub-sidy cost of disposing of any the Commission's proposals, or surplus. The political pressures something like them, would on politicians to raise farm attain their objectives.

Public spending framework

WHILE MOST of the noise on allow for recession. In that case public spending in the last few some explanation must be given weeks has been made by the of the size of the permitted over-"more means better" school of run and its relation to the thought, the really critical monetary side of government questions ought to be asked by financial strategy. The £101bn those who support the principle and £9bn figures were calculated of some strategic expenditure on the basis of activity rates control. The first question is different from those expected simply: why has the presenta-tion of the issues by the Treasury and Cabinet machine output and employment probbeen quite so bad? Information still depends far too much on leaks—many of them false— the centre of a very wide range from Ministers who wish either of likely outcomes. The degree minister and the Treasury or however, one on which reasonable people can differ. A small perity. For decades, the increase in the planned PSBR more important to avoid more important to avoid dered into or is clearly the premature disclosure than to result of a Cabinet defeat for win its battles.

Expenditure

Picking up the bits, as best one can, the picture is as-follows. Public spending plans for 1982-83, envisaged under-the last White Paper, are estimated to cost £110bn. Thespending departments have put in bids for £117bn of which the Treasury is prepared to accept nearly £1145n. Originally, there was meant to be a real fell, after allowing for inflation of about 11 per cent. This now looks extremely unlikely.

It is impossible to say anything sensible about the numbers without looking at revenue. Now that expenditure is at last Now that expenditure is at last being measured in actual rather than "funny" money, estimates of it are liable to change each time the Treasury changes its inflation forecast. The Armstrong Report on the Budget envisaged revenue being compared with expenditure at every stage and not just revealed once a year with numerous other rabbits when the Chancellor's much battered Budget Box is

compared with £101bn which poverty trap. is still the estimate for this the robust view of Mr Enoch being either fiscally irrespon-powell that the PSBR is too sible or of leading to dis-high on any likely outcome. appointingly meagre results all Alternatively, one can try to round.

ably justifies a 1982-83 PSBR of £10bn or £11bn—taking this as the-Chancellor than a larger increase if that is seen as part of

a coherent strategy.

The words "coherent strategy" are not just jargon. They refer to there being convincing evidence that any permitted increase is of a temporary or cyclical nature and that there are credible plans for returning to normal as the economy re-covers on a realistic and non-Interpretation

Credibility will depend not merely on grand totals, but on expenditure details and all the tell-tale stories which accompany them. The greatest harm done by the Heath budget of 1973 and the Healey one of 1978 was not the immediately permitted expenditure but the even greater build-up in sub-sequent years which contributed so much to the inflationary over-

Poverty trap

A modest increase in the planned PSBR can go either to meet the bids of the spending departments or can be used in ways which may reduce industrial If the Treasury prevailed, the costs, such as a reduction in the Public Sector Borrowing national insurance surcharge, or Requirement (PSBR) would improve work incentives, probably come next year to 199n for instance by alleviating the

An attempt to relax both the year. Is this 100 much, too little expenditure and revenue sides or just right? One can take simultaneously runs the risk of the robust view of Mr Enoch being either fiscally irrespondent

UK DEFENCE DILEMMA

A time-bomb under Trident

By Bridget Bloom, Defence Correspondent

tain has chosen as its independent deterrent for the 21st century, is potentially in deep trouble. It is assailed by tech-nical, financial and political problems which surround it with uncertainty and threaten to escalate its cost very substantially. Some believe be future may already be in doubt. The Government announced

in July 1980 that the Trident system would ultimately replace Britain's ageing Polaris sub-marines. In the past nine months, as the House of Commons Select Committee on Defence has delved into the issue, it has become evident that Trident is beset by more problems than the Government at first wanted to admit. The new element, however,

was injected just over a month ago, ironically by the \$180bn nuclear rearmament programme of the Reagan Administration. The President's decision to develop a new, bigger and more accurate Trident nuclear missile and to phase out the one Britain had contracted to buy from the 15 months ago.

The question now preoccupy-

ing Mr John Nott, the Defence Secretary, and his officials is how far the Government's original plans have been thrown out out of gear by the U.S. President's decision, and at what

taking place within the Ministry of Defence are on the understanding that Trident, even with the larger missile, will still prove to be the right weapon for Britain. Mr Nott has been consistently strong in his public support for it. In the major Defence Review last June, the fibn Trident (officially priced in July 1980 pounds) emerged unscathed from the cuts. At the Conservative Party

conference in Blackpool earlier this month - after President Reagan's announcement—Mr Nott repeated his belief that Trident is essential to Britain's defences and the most cost effective way of assuring them from the 1990s. He is said now to be looking again at the various options open to the Government in the expectation that this view will be confirmed.

But if Mr Nott intends to proceed with Trident in one form or another, the debate within the Ministry of Defence on how the Government should do this is taking place against an increasingly uncertain political

Party is the only political party in Britain which supports the Trident decision.

The Labour Party is now some 10-12,000 tons dis-

Social Democratic-Liberal Party maston Atomic Weapons to a 5 per cent R and D compared with 3-40 Alliance also opposes Trident, Research Establishment of the (research and development) It is more accurate:

RIDENT, the nuclear sub- if not an independent British marine system which Bri- nuclear deterrent. Conservative decision to opt for Trident could be reversed after the next

election.
It is against this background. as well as against the climate of extreme financial stringency affecting all spending ministries at the present time, that the problems presented by the U.S. decision to opt for the larger Trident must be set. -President Reagan's - decision

to go for the new missile-known as the Trident 2 or D5 -potentially affects four critigramme as originally conceived: the missile itself, the submarines that must be built to launch the missiles, the shipyard where the submarines are to be built and the Atomic Weapons Research Establish. ment at Aldermaston where the to be developed and assembled. In each of these areas, increased costs, or delays, or both, are probable if Britain were to opt for the new D5 missile.

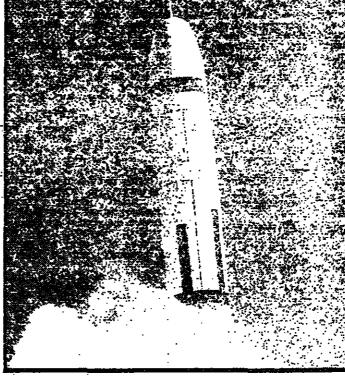
The panel below outlines the U.S. has effectively spelt the major differences between the end of the Trident project as project as announced by the it was presented to Parliament then Defence Minister. Mr Francis Pym, in July 1980, and what is likely to be the case if the Government opts for the larger D5 missile.

The first and major problem that emerges is cost. Officials have already conceded in evidence to the Defence Select Committee that D5 could add So far, the studies that are £1bn to the original £5bn esti-king place within the Ministry mate: they list £750m for the missiles, £50m extra for each of the planned four submarines and losses of some £50m on "long lead" orders. However, these sums could

escalate rapidly. First, there is no guarantee that the Govern-ment could get a fixed price contract on the unproven D5 within the next few months, and possibly for much longer. U.S. sources indicate that full costings will not be available until new missile enters the detailed engineering phase. planned for late 1983.

Even more of a worry is the likely escalation in the cost of the submarines which would have to be built to launch the D5. The smaller missile would have gone into a 10-12,000-ton vessel, at most a third biggar than the existing Polaris sub-

Now however it is being



suggested that the UK would have to build submarines as large as the U.S. Ohio class which is to house the D5 in the U.S. The first of these 18.750 ton vessels was delivered lest week to the U.S. Navy, 21 years The delays, according to U.S. Navy sources, were conted by a myriad of problems, including sub-standard steel and faulty welding. It is estimated

more than doubled, to \$25n. Both the uncertain costs of the missile, and the problems of building such large submarines are prime reasons for delaying a decision on Trideni. The cost of the missile wili certainly be clearer in a year or two, as will the problems which will face British naval architects.

The research and development (R and D) aspects of the new D5 missile, could also cause delay. In the deal on C4. Britain agreed to pay a surcharge of 5 per cent on the cost of the missiles (which is to be offset against U.S., purchases of the Rapier air defence system). U.S. for an unproven D5 missile

could be as high as 12 per cent. although British Ministers say that this would be a matter for negotiation between the UK and U.S. governments.

The final aspect of the cost problem is partly political. It involves both the dollar-pound exchange rate and the Government's own accounting system.

The original estimate of \$4.5-5bn for a four-vessel force bearing C4 missiles was made in that the cost over ten years has mid-1980 when the pound was worth almost \$2.40. The intal figure was later upgraded so as to include the D5, to £6bn, but still at mid-1980 prices. The difference in exchange rates to- Trident which a future centre-day, with the pound at around left (if not a Labour) govern-\$1.80, could, add, as, much as Elbn to this figure. As bad, however, is the fact

that the Government's switch from accounting in purely volume terms to current cash terms involves updating the estimates for Trident for two could add another £2bn to the cost as expressed in 1981-82 Ministers point out that what

overall figure (for all govern-

by the accounting change) but the percentage which Trident accounts for in the total defence budget. They remain might tuntal-and it was defined to ily alarmed about what they last until at least 2020. term the "presentational prob-lems." For they will have to tell the world that the "true" cost of Trident today is not to fact £5-6bn but about £9bn. And that does not include contingency for the sort of overruns to visich large projects of this sort often

succumb, once they start.

All these are powerful reasons for delaying Tridention at the heart of the whole problem is a political dilemma. Senior members of the Covern-ment believe not only that Britain should have an independent nuclear deterren!

In these circumstances, they have three main choices. They the hope of locking the next government into the decision. That, in effect, is what Mrs Thatcher was trying to do when she went for Trident 1, when there were still so many un-knowns to the project. It is a less tenable course now. An alternative would

publicly to reconfirm belief in the officacy of Trident, signal a decision to go ahead with the new D5, but effectively delay both buying the missile and building the submarines. This could save some political free but tunless the Conservatives do win next time) essentially leave Britain without a programme for Polaris modernisa-

Which leaves a third possibility, that the present Government seeks an alternative to ment might endorse.

These are questions which are currently being debated and it is not clear how or how soon they will be resolved. Mr Nott favours the DJ. His arguments against opting for the original C4 missile centre on what is extra years of inflation. This called the problem of commonality with the United States. The C4 production line will stop in 1984 and the last missiles will be removed from sources suggest that R and D is important is not so much the U.S. submarines in the late 1990s. As the first of Britain's

ment estimates are being inflated. Trudent urbmariges, in the C4 version, was not due to take in-sea until 1992, the system night be obsolete before it was opera

Mr Nott is particularly con-cerned that Ertlain should be he a unique system. He has eited the problems that the Althormasion Mounts Welle the Renarch Estrafishment faced in modernisis; the Al-Palar, s missile. This Chevaline programme, who tred a cerety to the mid-1970s by the Wissen dovernment was critically priced at £230m. The interna-

name a year new put the cort of fithe and the system is tell our operational. There are dissumers to the

but that Trident, on balance, is commonality argument who say the best way of ensuring that that Britain shelld condition the country has an efficient with the CI Trident They the Class century, as an emergen with the Cr. I flower will be the Class century.

In these circumstances, they missiles which Fritain could buy well into the 1909s and could recommit themselves to that, as technology improve . Trident, with the new missile, modification could be less within the next few weeks in daunting. It is argued that the C4 is a proven missile and that costs are thus more ifactly to be fetter contained. There are also suggestions that, to keep cests down further, Britain would not need a fourth Tridget submaring; the puren purked by the C4 (see panel) would compensate.

For the time being, few officials support an option earlier disconless-by the stoy ernment — that 'at putting Crusse missiles tol tou our that the U.S. is to station in Europe. including Reitain) to sea-

The subject is controversial. (Sir Philip Goodhard a farmer junior defence minister, in perently confusing a U.S. Nate deterrent with the undependent British deterrent, suggested last week that the Nato Cruis? the siles destined for land bastni in Europe should instead be put mainly on British and marines under British control) Officially, the Ministry of efforce believes that a decision to put Crosse mostles on attack or specially built so be narines would prove an inefficient and ultimately expensive deterrent for Britain. Aldermaston would, it is sold, have difficulty in bandling the warheads, since there is no experience of Graiss message technology in Britain. It is argued that many more thansa missiles, with their single war-heads, would be needed to present a credible deterrout and that, given their special soudance systems, they could not be launched, as. Tradent isoliishe missiles would be from the invulnerable depths of the Atlantic.

background.

THE ORIGINAL Trident pro- warheads for the missiles. The charge—in fact offset by the O it will have up to 14 warMinisters are concerned at the posals of July 1980 envisaged: C4 is capable of carrying up to U.S. purchase of Rapier air heads compared to eight in the
breakdown of Britain's long— Purchase by the UK of eight independently targetted defence Systems.

C4 and three in the Polaris: standing political consensus on helween 60.100 C4 Trident warheads:

The D5 missile, which President determined in the missiles from the U.S. together that the overall cost of dealers in 1980 is significant. pendent deterrent. They are also aware that the Conservative control systems;
Party is the only political party

Trident decision.

The Labour Party is now some 10-12,000 tons disleaning towards unilateral nuclear disarmament, while the the manufacture at Alder-

Trident 1 would be £4.5-£5bn, to deploy in 1989, is sigwith an extra £600.000 for a nificantly different from—and fifth boat. Purchases of the more expensive than—the C4: cent of the total cost:

missile, control systems and It is still in an early stage tactical weapons from the U.S. of development: no detailed were said to amount to 30 per costings until 1983, no flight cent of the total cost:

- e- and that Britain would agree

- its range is some 6.000 miles Weapons to a 5 per cent R and D compared with 3-4,000 for C4.

substantially larger sublonger than St Paul's Cathedral

expensive propulsion system.

marines will be needed to launched Cruise missles is behouse the D5. Mr Nott has no means dead (it is for spoken of a submarine 1) times example favoured by key means hers of the Social Democratic is high, which could mean a Party). Nor, clearly, are the vessel as large as the U.S. arguments about the future of Ohio class — 18,750 tons dis-Trident over. It may well be Trident over. It may well be that there is a time-bomb tick • the D3 submarines would ing under Trident, it remains probably be fitted with a more to be seen whether the Government will defuse it.

Men & Matters

Policy slogan

"Posgate's wanted somewhere!" reads the slogan on a colourful card circulating in the vicinity. of Lime Street as the insurance men gear up for this week's elections to the Committee of Lioyd's of London.

The card pictures maverick underwriter Ian "Goldfinger" Posgate extending a yellow digit be "ailing" and "well, but towards what looks like a showing his age." His history gravestone, but which proves to be the back of a vacant chair, around the Lloyd's committee room table.

Posgate is one of seven can-didates for four places falling vacant on the committee. A second glance at the slogan

Pearson, Webb. Springbett. Posgate, it will be remembered, backed a parliamentary petition to ensure that Lloyd's brokers will have to divest themselves of their underwriting interests. He fought that unpopular battle with PWS chairman Malcolm Pearson at his right hand. Now Pearson is doing his bit to jolly up Pos-gote's election campaign with a few hundred missives, mostly destined for those sympathetic to the "Pozzy" line.

Red meet

I don't expect you'll be reading very much about it anywhere else, so I might as well tell you all you need to know about the Albanian Communist Party Congress, which opens today. Not, of course, that any foreign journalists are being allowed into the Adriatic fastness-but

I have my sources. The key to Albanian politics is realising that party chief Enver Hoxha is a very hard man to please. Pretty well nobody pleases him nowadays, loss of "X Co," and so on. "
since he said "boo" to Peking
in 1978, and advised Russia 10 an echt name, like Astley and take its custom elsewhere in Pearce? It's all the rage now,

world Communism mean that Gunn, "we had just taken over only one delegation to the congress actually represents a pany. Godsell and Co.. so we party in power—the anti-Peking government of Vietnam. Otherwise, big-wigs are in short would be appropriate." supply among the 21 Marxist-Leninist splinter gathered in Tirana groups Hoxha, 73, is variously said to

apparent is prime minister Mehmet Shehu, a stripling of 68. Diplomatic sources point out that, should Hoxha retire soon, -he is Europe's longestserving leader—his legacy will live on in his amendments tothe Albanian constitutionreveals the identity of Posgale's including an intriguing one backers — the "PWS" formula which makes it legally impossis the trademark of brokers sible for the country to surrender to a foreign invader. And that, in a nutshell, is Albania.

Call-money

" It's ten o'clock in Luxembourg, tea-time in Singapore, and who knows the price of a 12-month Euro-Yen?

Perhaps more to the point, who knows "Exco," the uninspiring name of the moneybroking company which has been asking these ludicrous questions in an image-building advertising campaign prior to its imminent stock market flotation?
It turns out that the origin of

the "Exco" tag is at least more colourful than that of the similar-sounding Exxon, which the American oil company pulled out of a computer. "Exco," which is the name chosen for the new holding company for the London brokers Astley and Pearce, was pulled by the company's auditors from an old Arthur Anderson training manual - where companies are discussed in hypothetical terms, for instance the balance sheet of "Y Co," the profit-and-loss of "X Co," and so on. "

The ideological problems of and Palmer. Well, says carrying the true cross for Exco managing director John pany, Godsell and Co.. so we had to have something new. And we didn't think 'Gastley'

Tee-break

Sir Godfrey "Tag" Taylor has, I learn, pipped Sir John Grugeon for the chairmanship of the Southern Water Authority, which carries a part-time salary of £19.000 per year. But Taylor is also beginning to feel that seven days just isn't long enough for his working week, which also includes sitting on Sutton Council.
leading the Tory minority on
the Association of Metropolitan Authorities. and
advising a City brokers on localgovernment finance.

The upshot is that, at 56, he plans to retire from local gov-ernment work in May, move down to Hove, and perhaps even find a little more time to play his beloved golf.

Slice of life

Those of my colleagues who gathered outside Westminster on Friday to hear the result of Sir Michael Edwardes's meeting with Michael Foot were a mite surprised when instead they saw entrance a number of young women dressed in Siberian garments and carrying pieces of Could this be some symbolic

gesture by BL's ever-inventive publicity men? The workers can't have their cake and eat it? If they won't take 3.8 per cent. let them eat cake? No such thing. The cakebearers were from a pressure group trying to secure the release of Peter Vaschenko, holed up with family and friends in the U.S. Embassy since he was refused permis-sion to leave the Soviet Union. 1961. Hoxha never quite got with Associated Biscuits casting sion to leave the Soviet Union over Joe Stalin's death aside the veil to reveal Huntley Friday was his borthday—hence



To Bankrupt . . . er, I mean Absent Friends'

My colleagues were only too happy to show their solidarity by grabbing the proferred food. Only for the idyll to be interrupted by the emergence of Edwardes himself—who looked even gloomier than usual at the sight of a squad of reporters rushing towards him with hands full of cake. Was this, he must have wondered. Fleet Street's idea of a farewell celebration?

Neck-tie

A fellow-journalist from Scot-land tells me about his efforts to inject some "human interest" into a profile which he was writing of an Aberdeen husinessman. "I notice," ventured the pressmon, "that this is the fifth Alsettan you have owned, and all of them have been called Dougal. Is there any special reason for that?" Aye, lad," came the gruff " the name was engraved

Observer



المكذامة لأصل

NANCIAL TIMES SURVEY

Monday November 2 1981

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Education

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Tourism.

·IX

ENERGY AND

MINERALS

Petrochemicals

Part II will cover Trade, Banking and Finance, Industry and Agriculture.							
BASIC S	TATISTICS						
Area 924m sq km	Imports from UK (1980) £1.2bp						
Population (1981 est.) 85.2m	Oil revenue (1980) N13.52bn						
GDP (1980 est.) N50.6bn Exports (1980 est.) N14.08bn	Foreign exchange reserves						
mports (1980 est.) N9.66bn	(September 30, 1981) N4.495bn Exchange rate:						
exports to UK (1980) £151.6m	1 Naira = £0.83						
•							

This survey was largely written by five members of the Financial Times staff who visited Nigeria last month: Quentin Peel, Africa Editor; Paul Cheeseright, World Trade Editor: Mark Webster, Africa specialist on the foreign staff; Michael Holman, Central Africa Correspondent, and Carla Rapoport of the financial staff. Editorial production by Peter Thompson, Philip Hunt and Michael Strutt.

PART ONE: PART TWO WILL APPEAR TOMORROW

southern Africa.

strange combination of official

reticence on important issues, and public licence on irrelevant ones," according to one

concerned young ivil servant. "Government is too secretive about all the important issues.

so that it often appears that

nothing is being done, because

Indeed, the business of

government seems to struggle on more by default than by

design. Attempts to pass new

legislation through the National

delays of political haggling. By

the time fiscal changes become

Nigeria is still coming to

terms with two profound developments: the windfall

wealth of its oil, and the transi-tion back to civilian, demo-

cratic government after 13 years

of military rule. Both experi-ences are proving traumatic. and the outcome is far from

it is not discussed publicly."

The most populous and economically powerful nation in Black Africa, Nigeria remains a developing country struggling to come to terms with its oil wealth. Its multi-party democracy must now cope with the profound changes involved.

THE MAIN road that runs through Aba, in the eastern Nigerian state of Imo, is an object lesson in the country's economics. It is lined with a housand tin shack shops, set back from the roadside behind a quagmire of ankle-deep mud and puddles from the last rain

Wherever there is a patch of dry land, traders' wares are set out: stacks of colour television sets and sophisticated hi-fi equipment, rolls of gailycoloured carpets, racks of dark dresses and silk scarves, buckets and ladders and household hardware, pharmaceuticals, clocks and electronic calculators. It is a sprawling monument to the sprawling monument to the Assembly, even on so basic a ethic of free enterprise, a matter as the budget are tribute to conspicuous condomed to the interminable sumption, and a sad illustration Nigeria's wealth and nerability: for practically vulnerability: for prace everything is imported. Nigeria displays the same extraordinary mixture vitality and chaos in

political life. Two years after the successful return to multi-party civilian rule, the country can boast as vigorous a political debate as any other state in Africa.

A dozen newspapers hurl daily abuse at the Government, or the Opposition, the or the Opposition, the bureaucracy or businessmen: much of it is ill-informed, but it is certainly outspoken. The entire population seems to be politicised, and few will hesitate to spell out their firm views on a range of subjects source of virtually all export elite which is definitely less from corruption in high office income, and as by far the radical than the military." to the liberation struggle in largest contributor to state President Shagari has cer-

Yet the whole debate is production in recent months, as curiously apolitical: it lacks any ideological content, and concentrates on personalities, not policies. "There is a yet force the Government to re-

In the two years since his The President has to main-National Party of Nigeria tain a delicate balance between (NPN) emerged both as the a host of conflicting interests,

appropriate in the normal redblooded cut and thrust of Nigerian party politics: he has hind these tensions lie the created an image of being continual strains of ethnic and above the fray.

It has, however, laid him open to the criticism of engaging in "minimum government"—a charge naturally agravated law, they are no longer relevant to the state of the economy. by the Government's failure to press more than a handful of bills through the Assembly.

The style has also meant a marked contrast to the former military regime in the conduct of foreign policy. "The military created a dynamic image of Nigeria coming to terms with its destiny as an African and regional leader," one foreign affairs specialist said. "It made the public aware of foreign policy by successfully using the

The job of President Shehu Shagari's Government has not mass media.
"The commitment of the civilian Government is the been made any easier by the country's ever-increasing dependence on oil—both as the different. There is a political

The slump in oil tainly been cautious in his criticism of U.S. policy towards a result of the glut in the southern Africa, in spite of the international oil market, may obvious anger of many Nigerians over President Reagan's refusal think its ambitious development to take a strong anti-South African stand.

The President has to main-

of the five which contested the section of this survey. Apart 1979 election, President Shagari has adopted a deliberation interests of the federal govern-It is a style which apparently ment and the country's 19 suits his own character, and constituent states, all keen to have access to the greatest possible proportion of the NS2bn development plan. Be-

religious differences which still

dictate the broad pattern of

political affiliation. The system relies heavily on patronage, which is part of the reason for the bitterness of the political struggle: the awarding of lucrative contracts and import licences to political sup-porters are the two prime examples. Nobody in government expects the system to be removed, whichever party is in power. But there is concern that it should neither distort pattern of economic development, nor be allowed to over-rule essential financial and

economic control. In the next year, the greatest problem for President Shagari is to come to terms with a period of likely economic stringency, barring a dramatic recovery in the oil market, during a pre-election year. Government planners are

obviously relying on the in-ability of the central and state governments to spend their. The party system has yet to full budgets because of administrative inefficiency. But they are already concerned at the heavy spending by state governments in particular some of whom are already in dire financial difficulties.

Disarray

Meanwhile, in a peculiarly Nigerian move, the Supreme Court has thrown the Government's whole budgetary process into disarray by rejecting the key Act on which it is based, Revenue Allocation Act. This means that the division of public revenue between the federal and state governments, a matter of bitter dispute, and one which the new constitution failed to resolve, will have to be renegotiated.

Any agreement, now urgently needed to make executive government possible, depends the approval of a majority the five political parties. It will be a profound test of the strength of Nigerian democracy, for no solution is likely unless the opposition parties believe

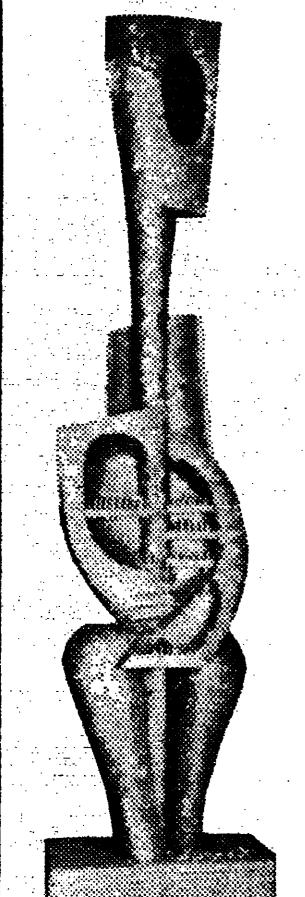
prove itself. In effect, the Government is a shifting coaliprove tion-the NPN does not enjoy an overall majority-bent more on retaining power, than on pursuing a clear development strategy.

President Shehu Shagar

The danger of such a situation is twofold: on the one hand, it means that economic nettles may not be grasped before the next election: on the other, it may contribute to the growing sense of impatience among younger Nigerians, already cynical about the inefficiencies and corruption of the system, and its domination by ageing

The Government therefore faces a dual challenge: it must embark on a determined course to reduce the country's dangerous dependence on a single commodity, to ensure self-sustaining growth in the long term: and it must create a functioning democratic system which will attract new blood. Both courses will require clear-sighted leadership.

Ouentin Peel



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•	Capital Reserves Deposits etc. Contra A/cs.	30,000 64,312 2,407,218 918,348	30,000 47,597 1,576,225 772,169	Cash & Banks 1,150, Investments 82 Loans & Discounts 1,268, Contra A/cs. 918,3	,314 344	762,991 39,883 850,948 772,169
	Total	3,419,878	2,425,991	Total 3,419,		2,425,991

N1 = US\$1.567; Stg. 0.783; FF 8.657

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Raignee Sheet as at 31st December

Palauce suest as at sist pe	1979	1980
	· N	1960
Cash & short-term funds	63,065,566	68,510,360
Quoted investments	500,000	- 500,000
Loans & advances	52,059,931	90,751,862
Fixed & other assets	16,406,915	12,930,983
	132,032,412	172,693,205
Liabilities of customers on acceptances guarantees		
and other obligations	74,328,839	132,157,416
	. 205,361,251	304,850,621
	1979	1980
	N	#
Share Capital .	2,500,60	5,500,000
Statutory reserve	1,246,056	2,109,052
Revenue reserve	1,356,618	2,065,608
	. 5,102,674	9,674,660
Deposit, current and other accounts	104,127,933	130,426,763
Other liabilities	22,801,805	32,207,936
Deferred taxation	_	. 383,846
Acceptances, guarantees and other obligations		
for customers	74,328,839	132,157,416
•	206,361,251	304,850,621

Extracts from the Chairman's Statement

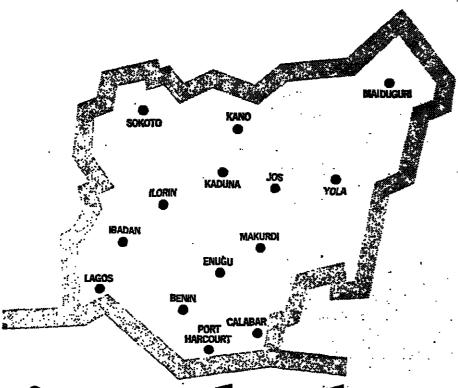
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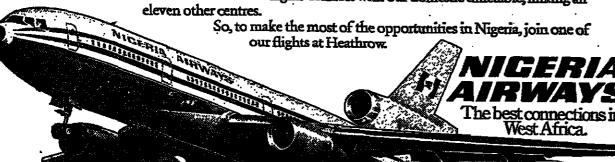
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POLITICS

The Government has two more years in power, but eyes are already firmly set on 1983. Mark Webster reports

Election promises to be a hard-fought affair

halfway through its four-year mandate, there has been a buzz of activity among party loyalists to decide what the line-up will be by the time the elections come around again.

"The next elections are go-ing to be much more expensive and possibly more violent than the last ones," a Nigerian acade-mic has warned. "What you have got to remember is that in the last elections, the military was there to maintain order and ensure fair play. This time, the National Party of Nigeria will be both one of the players and the umpire."

All the parties agree that the next elections will be even more hard fought than in 1979, and none expects the outcome to be the same. Since the last elections, the Nigerian political scene has been in continual turmoil as the smaller parties have polarised around the two big power blocks the ruling Nat-ional Party (NPN and the West-ern. Yoruba-based Unity Party of Nigeria (UPN).

Few analysts expect the parties to merge into two clearly defined camps, but everyone expects alliances to form before the vote either to co-operate after the elections or to urge their members to vote for a single presidential candidate. The most important question for the four parties which are not at present in government is whether they can put together an effective alliance against the National Party.

IN NIGERIAN politics, all eyes 1983 I think it absolutely necesare on the 1983 elections. Alsary to step up our efforts though the government is only mobilising the masses. In possible to have an association with two of the northerly based parties, it should be possible to sweep the board."

His hope is that the Unity Party can win the support of one or both of the smaller parties—the Great Nigeria People's Party (GNPP) and the People's Redemption Party (PRP). Immediately after the 1979 elections, both parties split into two factions, essentially on issue of whether to cooperate with the National Party or become part of what was called the "progressive alliance."

Cut to eight

The alliance was made up of the Unity Party and disparate elements from both the GNPP and the PRP and found its most public expression in the periodic meetings of the nine "progressive" state governors (whose number has been re-duced to eight since the impeachment of Governor Balarabe Musa of Kaduna state).

Although the constitution, drawn up along the lines of the U.S. system, does not provide for a government and an opposition, the five political parties and factions within them appear to be lining up as though it was still the old Westminster parliamentary system. At the same time, parties find it impossible to enforce discipline on their Chief Obafemi Awolowo, members, so voting patterns in veteran leader of the Unity the National Assembly cut right Party, said in an interview: "In

Armed forces a cash priority

THE NIGERIAN armed forces 42-year old General Alani are undergoing reorganising Akinrinade and his replacement and re-equipping after nearly a by Lt-Gen G. S. Jalo. The new decade of neglect under the former military administrations. Since the end of the civil war in 1970, the unwieldy 250,000strong federal force has been stimed to an estimated 120,000 But in that time, the Nigerian Government now argues, little money was set aside for new equipment, and

Military government appeared reluctant to overspend on the armed forces, making the re-duction of their numbers and, in the closing stages of military rule, the construction of barracks priorities. The civilian government has

made it clear that the armed forces are a high-spending priority. It wants to ensure that after 13 years running the country, soldiers can go back to barracks for good, which means giving them good equipment

and good housing.

As a result, the Fourth National Development Plan sets aside 7.3bn naira (about £6bn) for capital expenditure on the armed forces between 1981 and 1985. The Nigerian army is still by far the largest army in black Africa and the 1981 budget made it the third largest recipient of federal government funds after industries and edu-

Most expensive

Provision for recurrent exduring the 1981 is N725m, the most expensive item in the recurrent budget. The capital provision of N594m is a 19 per cent increase on the previous year and reflects the current heavy buying programme for all three branches of the forces. The bulk of the money under both sections will go to the army, whose numbers may yet be slimmed further to 100,000. The army has been re-organised into four divisions which have been renamed the 1st and 2nd mechanised divisions, the 3rd armoured division and the 82nd division — a composite unit named after one of the two divisions which fought in Burma during the Second World War.

The senior army officers make no secret of the fact that so far the re-organisation is in name alone and all the new divisions remain short of equipment. Buying new material is going on apace and this year alone the armed forces have signed contracts for £54m of light Mark III tanks from Vickers in Britain, and £20m for the "Blowpipe" anti-aircraft weapon from Short Brothers, in Belfast, Northern

Nigerians have agreed to buy 16 of the Franco-German Roland or the Franco-German Roband ground-to-air missile units at between FFr 30m and FFr 50m each. The Roband is manufactured by Euromissile, a consortium led by Aerospatiale, the French company and Messerschmidt-Bolkow of West Germany, and was chosen against stiff com-petition from Britain, France and Russia.

The armed forces have been

given a new supremo, too, after the retirement in September of

commander will have to undertake the rest of the re-equipment programme which one senior officer estimated would take up He will also have to over-

come recruitment The ethnic breakdown of the released publicly but all three branches follow a policy of recruiting quotas from each state of the federation. While Middle Belt states, the army's tradi tional recruiting ground, have supplied more than their quota, it has been difficult to get men to join from some of the nor thern states.

In an interview with Punch newspaper on his retirement Akinrinade said: When we recruit men into the officer corps, we recruit state by state. The only snag about that is, let's say you are recruiting 10 men from a particular state, the last man might have scored 70 per cent while the fifth man from another state could have scored only 58 per cent." But he felt that the situation was improving and more men were coming for-ward from all the states.

The army is anxious to expand its domestic arms manufacturing capability beyond the present limited ammunition factory in the north. The Defence Industries Corporation of Nigeria is looking at the rapid development of arms manufacturing in South Korea and Brazil and has hopes of making the AK 47, the Russlan-designed Kalashnikov rifle.

Plans are under way to start assembling an armoured personnel carrier in the Steyr factory which is being set up in Bauchi state to make commercial vehicles. There have also been negotiations with a num-ber of European countries on expanding domestic arms pro-

duction.

The navy of 8,000 has just taken delivery of a Germanbuilt frigate and has a wide range of ships from small landing craft upwards. The navy has ships and material from a number of countries in keeping with its policy of not becoming over-dependent on

any nation.

But the biggest purchase still awaited is the selection of the air force's new strike aircraft. It has only about 20 MiG-21s left over from the civil war and all its old MG-17s are out of service. So the battle is on between the big arms suppliers for the next generation of Nigerian aircraft.

The comments

between the French, with the Mirage 2000 combat plane, the British Jaguar ground attack aircraft, the U.S. F-14 and the Russian MiG 23. The final decision rests largely on what the Nigerians conclude is the role the next batch of fighters will play—whether they want combat aircraft which can fight in the sky or simply ground attack aircraft to support their land forces. Either will be extremely costly.

Mark Webster

sary to step up our efforts the Senate, said at a recent mobilising the masses. In symposium: "The inclination of addition, I think that if it's individual legislators to be inindividual legislators to be in- party could hold the balance of dependent, in addition to the possibilities of shifts from party to party, makes it a highly volatile situation in the National Assembly."

The National Party also hopes to use Dr Alex Ekwueme, the Ibo vice-president, as a political force in the East. Until now, Dr Ekwueme has not been active in politics but he has begun to concentrate his efforts on Anamhra state. There is competition between Dr Ekwueme and Governor Nwobodo for influence, even to the point where they were competing for who should pave a road in Anamhra state-the federal or the state

authorities. Whatever the final outcome of the alliance negotiations, the principal forces at work are expected to be ethnic loyalties and hard cash. As Alhaji Waziri Torahim, leader of the GNPP at the last elections, found to his cost, "some of the young people in the party joined just to make money. If they didn't find the money they wanted, they wen! to another party where they

But it is a common miscon ception that Nigerian politics can still be seen as a simple ethnic tug of war between north and south. Significant changes emerged during the example, northern hegmony was broken with the emergence of three parties in the northern states, and the National Party had a broader national appeal than any of its rivals.

As 1983 approaches it is likely that other factors will play a part. Some of the in many parts of the federation, governors are emerging as "I have no intention of doforces in their own right, either party such as Mr Abubakar Rimi (PRP) in Kano.

The vital issue of which fac-tion of the split parties is eventually recognised will be Only then will it be clear which Ibo-based Nigerian People's and Party (NPP) will decide to do. The NPP is led by Dr Nnamdi

the federation, and veteran leader of the Ibo people. His power after the next elections, and he is being wooed by both sides despite the breakdown of an accord with the National Party signed just after the last

elections. But the breakdown sent shock waves through his own party. where men like Governor Saza Mhakwe of Imo state were keen to maintain links with the National Party, while Governor Jim Nwobodo of Anambra state clearly preferred the possibility of an alliance with the "pro

gressives."
The National Party has profited from the break-up by keeping two of the most prominent Nigeria People's Party members in the Cabinet. despite the efforts of the NPP to force them to step down. Professor Ishaya Audu, the Minister of External Affairs. and Mr Ademola Thomas, Minister of State at the Ministry of Finance, are both staying on in the National Party Government.

Support

The common wisdom in Nigeria is that none of the governors could survive without support from their political "godfathers" — Chief Awolowo, Alhaji Aminu Kano and Dr Azikiwe. But all three men are old and the prominence with-1979 elections and even greater in the states given to the changes are likely in 1983. For governors is generally considered the best possible stepping off point to become the next leader of the party.

Chief Awolowo is the only not bow to pressure from some of the younger elements to step down although he is unpopular

"I have no intention of doing that I want to continue unwithin the party such as Mr til I feel physically unable to Bola Ige of the UPN in Oyo do politics. I have told my state. Mr Lateef Jakande (UPN) friends and my young colin Lagos and Mr Solomon Lar leagues that I will be in politics all my life and I will seek to hold office as long as I feel useful.'

At the moment, all the parties are convinced that they can left to the Federal Electoral improve their showing consider-Commission, once the Act abiy in the next elections. As defining its powers passes a distinguished commentator on through the National Assembly. Nigerian affairs wrote last year: "Nigerians have always conside the smaller parties will sidered military rule an aber support. But in the meantime, ration and they have returned an essential element is what the to politics with an enthusiasm exuberance Nigerian." There is no sign of them running out of energy yet.

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National Party of Nigeria Leader: President Shehu Shagari. 36 seats in Senate, 167 in House of Representatives. Holds seven states: Banchi, Bonue, Cross River, Kwara, Niger, Rivers and Sokoto, Controls House of Assembly in Kaduna.



UPN

Unity Party of Nigeria Leader: Chief Obafemi Awolowo. 28 seats in Senate, 110 in House of Representatives. Holds five Bendel, Lagos, Ogun, Ondo, Oyo.



Nigerian People's Party Leader: Dr Nnamdi Azikiwe. 16 seats in Senate, 77 in House of Representatives. Holds three states: Anambra, Imo, Plateau.

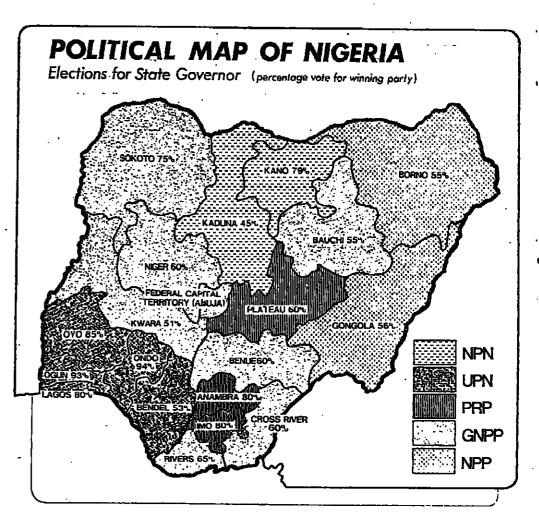


Greater Nigeria People's Party Leader: Alhaji Waziri Ibrahim. Eight seats in Senate, 44 seats in House of Representatives, Holds two states: Borno and Gongola. faction: led Senator Mahmud Waziri, includes six other Senators and some



PRP

People's Redemption Party Leader: Malam Ominu Kano. Seven seats in Senate, 44 in House of Representatives. Holds two states: Kano and Kaduna (although NPN controls Kaduna House of Assembly.) Breakaway faction: led by Governor Governor Abba Rimi of Kaduna



New political system showing strain

DURING its first two years in In the early days of the operation cracks have begun to civilian government, members show in Nigeria's new political of the National Assembly spent system, but most people agree that the foundations remain themselves office space and secure. Political analysts arranging accommodation as explain that it is inevitable that the structure will have its Even now, the National Assemflaws, given the diversity of the bly is without a library and federation and the tight schefederation and the tight sche- the government has to provide dule which General Murtala drafting facilities for private Muhammed, the former head of state, gave for a return to civilian rule.

is the slow pace of the legisla. not dynamic enough, and to ture in passing laws. So far only practise what one journalist ture in passing laws. So far only 17 laws have been passed and one of the key ones - the Revenue Allocation Act—has been nullified as unconstitutional by the Supreme Court. About 70 more Bills are on the stocks and some vital legislation such as the electoral Bill, which would allow a voters' list to be drawn up for the next general and local government elections to take place, is awaiting is now Nigeria's permanent

with the House of Representaprogress was largely due to the said. fact that we were operating a Even so, the President's out of two years' wrangling new system. But there is also record on legislation has not with a high reputation is the a shortage of facilities." One been impressive. The 1981 judiciary. It has been called secretary has to serve five budget which was introduced on to settle many sensitive

a considerable time finding well as debating their salaries.

The executive has also come in for criticism. President The most common criticism Shehn Shagari is said to be tagged "minimum goverr-ment." But there are many defenders of the President's style of government within his administration and his National Party of Nigeria (NPN).

UN representative

His closest rival for the 1979 presidential nomination within the party, Alhaji Maitama Sule, Alhaji Tanko Yakasai, presidential advisor on relations military rule we needed someone of the calibre of Shehutives, explained that the prob-calm, cool, patient and, if Speaker and the leader of lems were twofold. "The slow necessary, compromising," he House of Representatives.

piece of assemblymen. form a proper bridge between the executive and legislature. Now the president and his ministers are separated com-pletely from the legislature and unless there is a necessity, a minister may have nothing to in a Kaduna state profile else-do with the legislature for where in this sudvey). He thinks the answer is some

form of liaison office manned by people who can talk freely about the executives' thinking on a piece of legislation, who assemblymen to the president. For the National Party, a lot of lobbying is being done by the President of the Senate and the Senate leader in the upper house, and the deputy Speaker and the leader of the The branch which has come

different committees- and it is in October 1980 was only passed issues and has shown its indenot uncommon to find a committee waiting in a corridor in
the hope of finding a room
the Revenue Allocation Act, the
empty.

In the National Assembly in
pendence of government with
two rulings which have
it would be for us as a nation."
There have been a shower
announcement of the 1982
National Party—the rejection of suggestions as to what needs

Finance Bill for 1980 was only and the ruling last year that the tion but several points have passed earlier this year and the leader of the Great Nigeria been highlighted regularly:

Finance Bill for 1981 is still Peoples Party (GNPP) in The constitutional provisions waiting for approval from the Borno state. Alhaji Shugaba, for the creation of new states National Assembly.

Alhaji Valenci believe to the Great Nigeria bearinged in the constitution but several points have been highlighted regularly:

The Constitutional provisions for the creation of new states are too complicated and should be appropriated by the constitutional provisions for the creation of the creation of the constitutional provisions are too complicated and should be appropriated by the constitutional provisions are too complicated and should be appropriated by the constitutional provisions are too complicated and should be appropriated by the constitutional provisions are too complicated and should be appropriated by the constitutional provisions are too complicated and should be appropriated by the constitution but several points have been highlighted regularly: Alhaji Yakasai believes it is from Nigeria.

necessary to improve the The other big challenge to The judiciary should have a lobbying and committee systems the constitution has been at closer role in sorting out to impress the importance of a state government level. This ambiguities in the constitution, piece of legislation on was the inability of Kaduna such as what constitutes "gross assemblymen. "We need to state to resolve the conflict misconduct" in a case of between a governor representing one party—Alhaji Balarabe Musa of the People's Redemption Party (PRP)-and a state assembly dominated by another -the ruling NPN (dealt with

Violated

NPN successfully impeached the can answer questions and who governor for alleged gross mis-houses of the National can relay the feeling of the conduct, although their differ- Assembly, and approval by twoences were essentially political. On the whole, however, the constitution has stood up well Even so, the President's out of two years' wrangling even more remarkable docu- ment easier. ment. I believe the sooner the President can appoint a nonpartisan committee to carry out this most important and urgent

budget had to be delayed. The of the Revenue Allocation Act to be changed in the constitu-Finance Bill for 1980 was only and the ruling last year that the tion but several points have be amendad.

• The judiciary should have a

the legislature.

• Some means of enforcing party discipline within the National Assembly should be Nevertheless, the system for

Many constitutional lawyers making any amendments to the believe the spirit of the con- constitution is complex and deliberately difficult. It requires a two-thirds majority in thirds of the 19 states. Any changes would have to be supconstitution has stood up well ported by political parties to the batterings of the past which lack any realistic hope two years. But as Senator Joe of becoming the government, Wayas, the President of Senate, and therefore would be dissaid: "The new constitution inclined to approve any could stand some amendments amendments which make the here and there to make it an business of executive govern-

> It seems certain that any moves to amend the constitution will have to wait until after the 1983 elections. the time being. Nigeria will continue to muddle by.

> > Mark Webster

Gowon's pardon causes The executive should have limited powers to introduce tax changes pending approval by speculation about Ojukwu

THE DECISION to invite former . General Yakubu Gowon back to Nigeria has prompted a nationwide debate about the future of the former head of the Biafran secessionist move-ment, Mr Chukwucmeka Ojukwu, now living in the Ivory Coast.

President Shehu Shagari made the announcement about the former head of state Yakubu Gowon in his October 1 broadcast to the nation this year. He pointed out that no definite link had even been proved between General Gowon and those who assassinated General Murtala Muhammed in February 1976.

There had been speculation for some time about whether the Government would give a pardon to the former general who ruled Nigeria from 1966 to 1975.

He had been an extremely popular leader and was given credit for steering the country through the bitter civil war from 1967-70 and instilling the mood of reconciliation which followed,

The former head of state has still not made it clear-when he might come back to Nigeria and he is still pursuing his studies in Britain. But the move was popular in his home state of Plateau which is currently run by the Nigeria Peoples Party. If General Gowon did

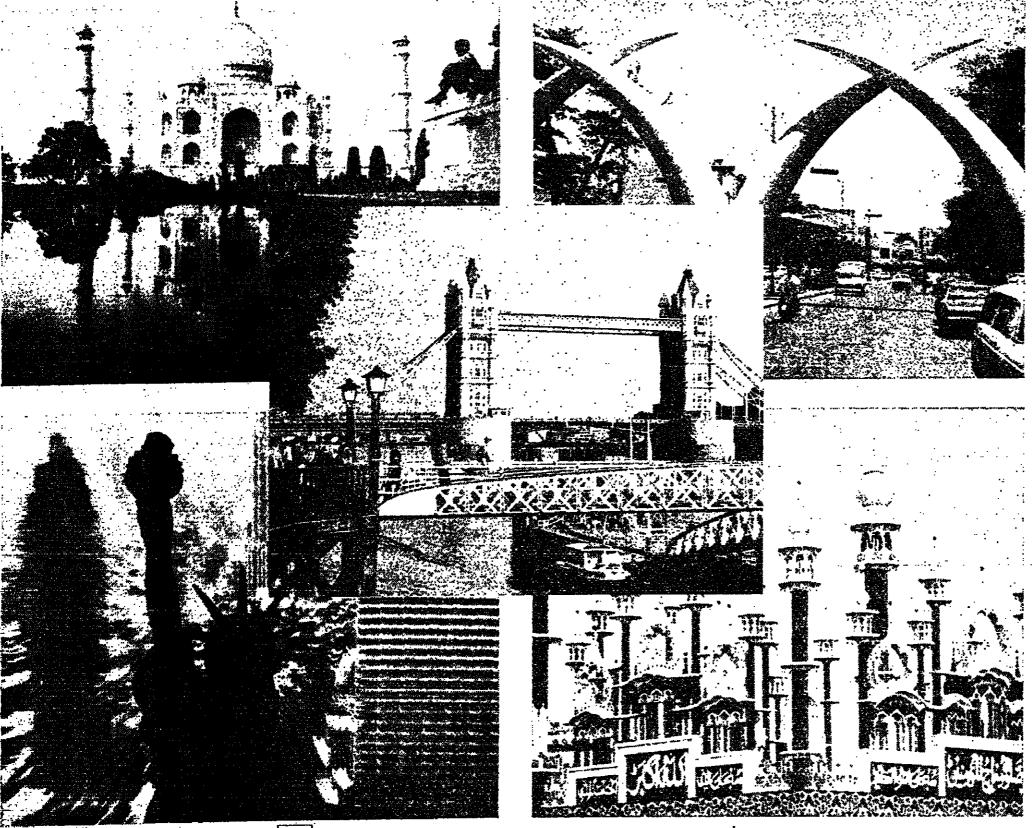
decide to go into politics he could still prove a formidable force. He has not made any statement about his political future but he is a close friend of Professor Isbaya Audu, the Minister of External Affairs in the present Government and is on good terms with President Shagari who was once his commissioner of finance.

for the former Biafran leader is a more complex matter. The Ibo-based Nigeria Peoples Party has made it clear they would like Mr Ojukwu to come back to the country, but there is clearly unease about what the political impact might be. Since the end of the civil war he has been living quietly in the Ivory Coast where he has built up a business for himself.

Alhaji Suleman Takuma, the national secretary of the National Party of Nigeria has said that the issue of a pardon is not ruled out for Mr Ojukwu, but said that the matter had become unduly politicised.

It is likely that the presi-dent will wait and see what decision General Gowon takes about his return and what the popular reaction is before any further moves are taken over

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Mark Webster explains that the Government is holding back on the creation of new states until the economy improves

ONE OF the thorniest issues

ing to the constitution, every state automatically has a governor, state assembly, five senators and a number of members of the House of Representatives as well as a guaranteed share of federal revenue.

ONE OF the thormest issues which the civilian government has yet to grasp is creating states. Movements for individual states have sprung up all over the federation, attracted by the possibility of increased Government spending and additional political power.

The existing 19 states vary immensely in land area but they are intended to contain roughly equal populations, while many contain peoples with close linguistic and ethnic links. According to the constitution, every

states should be created. In any share-out, it is unlikely that any one political party would benefit more. The Govlong-promised states; up to a an Owerri-based Imo state. immense

of Bendel into Anioma in the cast, Delta in the south-west, and Edo in the rest.

Dr Chuba Okadigbo, the presi- dozen sensibly-sized states of a Gross River could become dential advisor on political rethink of its strategy towards Calabar state in the south and

Plateau has been asking for a Middie Belt state in the south, with its capital at Laffa or Akwanga. The sprawling Gongola state could become Savannah state around Yola and Taraba state based on Numan. In addition there are new state movements in Bauchi. Kano, Sokoto, Kwara, Oyo and

A deciding factor in the Government's short-term thick-ing may be that until the would benefit more. The Government could either opt for the for division into Abia state impossible for states to be creation of a small number of around the town of Aba, and created because of the

Kaduna-end of stalemate

Kaduna state House of Assem- years, bly leaned forward in his chair to emphasise the point: "They said heaven would fall if we impeached Balarabe Musa. We impeached him. Heaven did

On June 23. Governor Bala-being wily," and he has avoided rabe Musa of Kaduna was antagonising the assembly durimpeached for "gross mis-ing his first months in office conduct and removed from office by his own state House of Assembly. The impeachment ended nearly 21 months of polirepresented the People's Re-demption Party (PRP) and the overwhelming majority of the assemblymen were from the National Party. The confrontation which resulted from the differing party affiliations has meant that the state is lagging far behind in its development

Mr Mamman A. Dan-Musa. Speaker and an NPN appointee. said the replace-ment of Governor Musa with deputy Governor Abba Musa Rimi had considerably im-proved the working environ-

But there are still contentious issues dividing the assembly and the new gover-nor. The assembly wants Governor Rimi to remove all the people who the former governor appointed to state boards and parastattals, normally considered a good way of giving patronage. The state also remains without commis-sioners (ministers) because the assembly refused to approve ne former governor's list and the present governor is only underspent will be able to ride the hearing out the problems better than Prof. Abio.

Alhaji Dan-Musa was optimis-

THE ROBED Speaker of the sioners for more than two

Much of the credit for the improved relations, has been given to the new governor. One independent observer described him as "modest, quiet and practical with a reputation for while pursuing much of the policy laid out by his policy laid predecessor.

The long and bitter wrangle tical stalemate in the state in Kaduna which ended with where the impeached governor the impeachment is likely to the impeachment is likely to have implications at both the state and the federal level. As far as the state goes, the damage was largely economic and political; while at national level the impeachment has had far-reaching effects on the constitution and there have already been calls from other states for impeachment.

Damage

The economic damage to Kaduna state is difficult to assess. One local businessman thought the state had probably got on better with minimum in-terference from the government. But with the government accounting for such a large pro-portion of total spending, the fact that both the 1980 and 1981 budgets were delayed for many months, inevitably slowed the pace of economic growth in the

The advantage is that with falling revenues from oil at the federal level, the heavy spending states are likely to be badly hit during the coming year. Kaduna, which is heavily

tic, nonetheless, that the list level is difficult to assess. One the first two years of the constiwould be approved and the state of the most serious effects will tution that gross misconduct would have its first commis- probably be the politicisation of could only be proved where

in Kaduna State the civil service during the last "the offences are so glaring as sioners, the civil service was obliged to run all departments and take responsibility for government policy under pres-

sure from the governor and the house of assembly. In national political terms, the aftermath of the impeachment is less gloomy, because one of the factors complicating matters in Kaduna under the former governor was that he had broken away from the PRP leader Albaji Aminu Kano and had formed his own faction, along with his fellow PRP gover-nor in Kano state, Mr Abubakar Rimi. The new Kaduna state governor has expressed his desire to see the party reunited

in time for the 1983 elections.

The area where most doubt still exists is over the constitutional implications of the impeachment. According to the Speaker, the House of Assembly followed the procedure laid out in the constitution to the letter.
They brought a variety of charges against Governor Musa accusing him of financial impropriety in the way he dealt with the state's efficient of the state of the stat with the state's affairs. The Governor chose not to reply to the allegations at the time of

to cut across party prejudices."
He concluded that because the impeachment in Kaduna had followed such obviously partisan lines, "the spirit of the

constitution has been greatly violated." However, there is a feeling of relief in Kaduna that the House of Assembly is not press ing ahead with efforts to impeach the new Governor as well. According to the constitution, this would have left the Speaker and therefore the National Party in charge of the state. "There are some people who

contended that if we impeached Balarabe it would be the end of the Second Republic. Now the same people wish to create confusion by saying we want to impeach the deputy governor. That is not so," Alhaji Dan-Musa said.

The real interest for all the parties involved is who will win the state in the 1983 elections. The National Party believes it lost the gubernatorial race because it chose an unpopular candidate. A look at the election results shows that there was also a reconciliation between the anti-National Party forces of the PRP and the Great Nigeria People's Party (GNPP) Prof. Abiola Ojo, a constitu-ional expert argued at a recent most. tional expert, argued at a recent sure we don't make the same the political fall-out at state symposium on the operations of microscape in 1923 or model in the same to symposium on the operations of microscape in 1923 or model in the same to symposium on the operations of microscape in 1923 or model in the same to symposium on the operations of microscape in 1923 or model in the same to symposium on the operations of microscape in 1923 or model in the same to symposium on the operations of microscape in the same to symposium on the operations of the symposium of the symp mistakes in 1983 as we did in

Mark Webster

Plateau—hit by fall in oil prices

WHEN President Shehu Shagari existence of some 56 ethnic pardoned Yabuku Gowon last groups in a state population of month Plateau State was demonth Plateau State was de

But whether the gesture will have much impact on the poli-tical fortunes of the President's NPN party in the 1983 election is debatable. The State Governor, Mr Solomon Lar of the Plateau people believe in the NPP even if there are ten thousand pardons."

In the Presidential election it may not be quite so clear-cut as the Governor suggests. In 1979 President Shagari won 35 per cent of the votes, against Dr Nnamdi Azikiwe's 49 per cent, a margin which could be reduced by the high personal standing of the President. But the NPP emerged com-

fortable leaders in Senate, House of Representatives, and Plateau State Assembly. The NPP took four of the five senate seats (NPN-1), 13 of the places allocated in the House of Representatives (NPN—3), and 35 of the 48-member State Assembly seats (NPN—10, GNPP—3).

Much will depend on the outcome of the complex manoeuvring between the five parties themselves and the factions within them. "One cannot rule out realignment of political parties," says Governor Lar, "with people of the same think-ing getting together. We feel that before 1983 there should be an alliance of progressives to give the country a sense of

"So far the NPN record is very disappointing. They haven't got a clear programme

or ideology."
Yet the Governor's comments Yet the Governor's comments appear harsher in print than in delivery. It is difficult to find a major issue which divides NPP and NPN in the state: private investment is encouraged, agriculture, education and health are the budget priorities. The state is 80 per priorities. The state is 80 per cent Christian and 20 per cent Muslim but has so far been untouched by the religious ten-sions found in Kano and Kaduna. Although Hausa is A. O. Shonekan, chairman of There are now an estimated used as the main language, the Nigeria's biggest company, UAC. 6,000 Nigerian students in

the impact of falling oil revenue. "We have not been getting our normal Federal Government allocations," says the Governor. For example, the minimum we used to get was N15m a month. In August and September it was between N6m and N7m." Inevitably the State's development plan will have to be cut but agriculture, health and education will remain priorities.

The outline plan, which runs concurrently with the Federal Government programme over the period 1981-85, envisages spending of N1.1bn, nearly Accelerated Development Area double the N526m budget of the programme, backed by the State Third Plan. It is unlikely, government, is going ahead though, that the full amount will with the building of feeder in fact be spent. Manpower roads and agricultural cupper shortages and difficulties in imcentres.

As in the rest of Nigeria, and agricultural cupper shortages and difficulties in imcentres. plementing projects meant that only two thirds of the Third revenue allocation is a contentious from the State has still to overcome these two constraints.

As in the rest of regeria, revenue allocation is a contentious issue. Governor Lar's proposal to the Senate last November advocated a formula

Jos is the World Bank sup- Government, 40 per cent to

month Plateau State was demonth Plateau State was demonthed by the families. Established in 1977 it portion, 2.5 per cent would be saide for the Federal Capital state, and his home town is the capital los.

The capital los.

The former Nigerian wide spread of voters.

One problem experienced by the capital los.

The capital los.

The former Nigerian wide spread of voters.

One problem experienced by the capital los.

The capital los. provides a basic service package -crop development, roads, and supporting services. Total planned expenditure is N53m of which \$27m will be a Bank loan.

The main crops are yams, cassava, maize, sorghum, cow-peas and melons, and four grazing reserves have been set herds.

New roads

complement the project and draw on its experience. An government, is going ahead with the building of feeder roads and agricultural supply

two constraints.

November advocated a formula of 50 per cent to the Federal

mineral exploration, distributed according to derivation, 1.5 per cent for the development of mineral producing areas, and 1 per cent for ecological projects in mining affected states. Plateau would qualify under

the mining provisions because of the tin workings in the state aside for the use of Fulani which, the Governor told the Senate, "have brought untold hardship to the farming population of the mining areas."
His formula was not adopted. State spending is intended to but the situation is now uncer-

tain following the Supreme An Court's rejection of the Revenue Allecation Act -in which the Federal Government got 55 per cent. "The president will now have a beautiful opportunity," says the Governor, "to keep 70 per

cent under the old formula until the Assembly enacts a new law. It is now up to the Assembly to initiate that, and not leave Michael Holman

Students told to avoid UK

"The search for the Golden
Fleece in Nigeria is paramount.
Nigerians will go anywhere to get good training. Those of us who were trained in Britain are now getting to decision making now getting to decision making help houses in London and look commercial sense for Britain if the longon as their "second you want to have legisland in london as their "second you want to have legisland in london as their "second you want to have legisland in london as their "second you want to have legisland in london as their "second you want to have legisland in london as their "second you want to have legisland in london as their "second you want to have legisland in london as their "second you want to have legisland in london as their "second you want to have legisland in london as their "second you want to have legisland in london as their "second you want to have legisland in london as their "second you want to have legisland in london as their "second you want to have legisland in london and look commercial sense for Britain in london as their "second you want to have legisland in london and look commercial sense for Britain and look positions and obviously we think on London as their "second you want to have influence in the land of Britain first," said Mr Ernest home."

Nigeria."

THE NIGERIAN Government is actively discouraging students from studying in Britain because of the high cost of tuition, according to a circular sent to all federal and state ministries.

The circular is in reaction to the rise in tuition fees for overseas students introduced by Mrs Thatcher's government ago fear that it will inevitably serode the close ties between the two countries.

The search for the Golden Fleec in Nigerians will go anywhere to Nigerians will go anywhere to of decision makers how in the subgrians of the successary part of Britain's spending cuts.

"If you don't let the Britain out of a total being educated abroad of between allowed where, especially to the communist countries, where they the number rose slightly in 1980, reflecting the freer availability of foreign exchange for verseas education, the number going to the U.S. almost doubled to around 21,000.

Even within the British consider able debate over the tuition fees issue. Lord Carrington, the Foreign Secretary, said during failed to change the British the deducated abroad of between they the number rose slightly in 1980, reflecting the freer availability of foreign exchange for verseas education, the number going to the U.S. almost doubled to around 21,000.

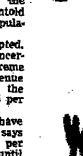
Even within the British the group with open arms, he added.

Even within the British issue. Lord Carrington, the footen failed to change the British that he deplored the fees but it was a necessary pert of Britain's spending cuts.

"Nobody's asking for any the during fees but it was a necessary pert of Britain's spending cuts."

There are now an estimated

Mark Webster



T 7 AM Aba is jumping. Drive own Pound St and you'll hear usic blasting from stereo quipment of every make and esign. In each wooden shop,

he selection is daunting. Not interested in music? How bout a Creda washing machine. r a Panasonic air-conditioner. r maybe a car? The setting 1ag be hizarre, with abandoned oods rusting in mouldy-green uddles and vultures standing o attention just beyond the near market, but the selection jould rival Oxford St. In fact. he city has its own motto: If ou can't find it in Aba, go to

Aba is a phenomenon ofoodern Nigeria. Ten years ago he city was rubble. Nigeria's ivil war ravaged the east and tha, an important town in rebel Biafra, was badly hit by hombng and disease. Even five years ater, when Imo state was arved out of the East Central egion, Aba was still a sorry own of dirt roads and mud.

Aba's fortunes changed in S78 when the state got its trat civilian governor, Mr Sam Abakwe. Dubbed "the crying covernor" by his somewhat empartassed voters, Mr Mbakwe's elevised tears for the sorry slight of his state 'focused national attention on Aha's roubles. Soon proper roads sppeared, schools sprang up. oans for reconstruction becano flow and Aba's business lourished.

G. B. Ollivant, a nationwide varehousing and distribution company, for example, supplies everything from (in goods to puilding materials. Mr Lawrence Shime, manager of the company's eastern region, based in Aba, reckons that yearly sales ave jumped from 600,000 naira about £50,000) in 1978 to N5.4m this year.

The only thing limiting my growth at the moment is the ack of warehousing space. We tidn't expect this rate of expansion," says Mr Ehime.

Mr Chime said that his divisinn, which services the eastern states from its base in Aba, led the company in its sales, gross margins and net contribution to

Lipton of Nigeria, which sells all sort of heverages as well as the obvious one-tea-has recorded a similar jump in turnaver and should sell close to Nom this year. "If you had rome to Aba three years ago. says Mr G. O. Dike, area sales manager, "you would have been knee deep in mud."

Mr Aloxie Nwankwo, chair-man of Aha Textiles and head of the local chamber of commerce, says that 60 per cent of the goods coming into Port Harcourt make their way to Aba. After the war, Ibo traders who had fied Port Harcourt found their property and land gone and resettled in Aba

As a result, the poulation has surged to about 1m while Port Harcourt has remained a small town. In fact, Aba merchants say Port Harcourt has two populations, a daytime population of about 200,000 and a nightime much smaller one when all the Ibo traders go back to Aba. Aba's trading success is

WOMEN FORM THE BACKBONE OF SMALL TRADERS

MOST OF the small traders in Nigeria are women. For a tiny capital outlay, a woman can set up shop with just a table and chair and preside over her wares while keeping an eye on her small children.

But what does a woman do when her children have grown and her bushand brings home wife number two, who produces three children in rapid order? For Grace Ihueze, a secretary by training and a trader by profession, the choice wasn't too difficult. Aided by her husband. Mrs Ihueze secured a low-interest loan for 18,000 Naira and built a

bakery in the back garden of

thanks to the Ibo businessmen. The slim margins taken by these

traders have meant death to

conventional merchanidsers like department stores. "We department stores. "We wouldn't open a Kingsway in this town," says an official of

United Africa Company, which

has a chain of department

headache, although privately,

Aba businessmen admit to en-

joying a good offer. "Every-body is involved here." said one

merchant, "The police stop the

trucks to get their slice of goods

In the past few years, Aba's hectic trading pace has gradu-

ally given way to a small but

growing manufacturing sector.

Three local biscuit manufactur-

Palmer: a nail factory opened

last year, while a new N22m

Aba produces soft drinks,

pharmaceuticals, cosmetics and

cement with mainly local raw materials. Aba Textue Mills, the

largest employer in the region,

is expanding thanks to a N14m

syndicated loan handled by

Chase Merchant Bank. Aba Tex-

tile; fully government owned,

has a management contract with

Textile Alliance, a Hong Kong

many. Aside from infrastructure

difficulties, Aba has a growing

security problem. Armed rob-

heries are relatively infrequent

but still a worrisome develop-

ment. In September, consider-

able alarm spread over the

death of an Italian employee of

Emochi, which is carrying out

a turnkey project at a site not

with any boom town, the

group.

brewery with West German par-

ticipation is underway.

Boom town

"I had my own stall in Balugo market and I loved the business. But import controls make life difficult and I never seemed to save

more than I spent," she said. Mr Ibueze, who works for a merchant in Owerri in Imo state, settled his large family in his native village a few miles outside the city. Behind their splendid house is the small, brick bakery which opened six months ago.

Inside is a locally-made milling machine, a mixing vat and stacks of small tins for baking. Outside is the mud-brick oven which is fired by wood gathered from the bush.

Uzocchi Bakery after ber son) buys its flour from Life Flour Mills for N28 a sack and uses eight sacks a day. The business employs six people, including a baker trained in Onitsha. Its output of 3,600 loaves a day is snapped up swiftly by local people for 12 kobo a

With a bealthy trading profit margin of nearly 30 per cent, Mrs Ihueze hopes to be able to pay herself a salary by next year.

Not surprisingly, activity has started on the other side of the house. Imi, wife number two, is starting her own business too: a poultry

of NAL merchant bank in Owerri, the state capital, and a Board member of the glass company, says the Italian group had been paid up-front for their part of the project with a N95m. federally - hacked syndicated loan. As a result of the death, work has slowed dramatically

Smuggled goods are another have since left Nigeria. Financing is another problem hanging over Aba and the state of Imo. Late last year, the state signed federally backed loan for the construction by Spie Batignolles of an aluminium extrusion plant, a cardboard packaging plant and a resin and paint factory. The loan has a three-and-a-half year grace period and there's no doubt but that every

because many of the Italians

ers have started up, one with participation from Huntley and Businessmen estimate that the state, in its rush to develop its roads and businesses and develop Owerri, has overrun its this year by about N200m. In the meantime, projects are still being announced

day of that grace will be

at a rapid rate. Businessmen are beginning to wonder where the money will come from if not from overseas sources. The federal government has made it clear that it guarantees foreign loans only for those states in a position to repay. But it now appears that some states. Imp included, have secured external horrowings Government's without problems created by growth are

A commercial banker revealed his plight over a lunch of pounded yam and goatstew. Defaults? No, I haven't any defaults. But 20 per cent of my loans are to this state's government. It's getting more difficult to get payments from them, but I can't call on the guarantee to cover the loan. Frankly, I have to keep on good terms with

far from Aba. The police declared that the crime was only a robbery, but the government. Even so, business is good in nothing was reported as stolen Aha and can only get better. and all those arrested were The same banker says it used to take him two hours to get workers at the site. A board across Aba. a trip which now takes five minutes. "The develmember of the Nigerian company, International Glass, which opment here is phenomenal. contracted with the Italian group, ascribes the crime as ten-I've no doubt that Aba is going sion between the Italian managto make it. ers and the Nigerian workers. Mr Hilary Thueze, an official

Carla Rapoport

Revenue

vetoed

President Shebu Shagari's administration is working hard to repair the damage done to its formula for dividing federally collected revenue among the 19 states. The Supreme Court decided last month that the Revenue Allocation Act which the President had signed in late February was unconstitutional and should be thrown out.

The decision came as a surprise to the Government and threw a last-minute spanner into its budgetary works for 1982. But to salvage the formula agreed in the Act. a committee of both houses of the National Assembly was expected to meet late last month and discuss the issue. President Shagari does not

wish the controversial subject of how revenue should be divided among the federal, state and local governments to be reopened. The issue cuts right across party lines and has long threatened to sour relations between the other two tiers of the administrative system-the state and local governments.

Ironically, the Supreme Court decision, which was hailed as a victory by those states which brought the case against the Government, could leave the states worse off. The constitution makes it clear that until a new formula for revenue allocation is agreed. the old system should applyand that would mean less cash for the states and local governments.

The Government hoped the matter had been laid to rest President signed the Bill. Between 1946, when Nigeria was first Between divided into regions, and 1977 there have been seven com-missions to look at revenue allocation. President Shagari set up his own inquiry under Dr Pius Okigho as soon as he came into office in 1979. The commission reported on

June 30, 1980, and most of its recommendations were accepted by the President. But when it came before the National Assembly, the House of Representatives wanted substantial changes in favour of the states, while the Senate recommended smaller alterations. Faced with the need to get an acceptable compromise, the President urged the joint finance com-mittee of both houses to work on proposals. The committee came up

with a formula of 58.5 per cent to the federal govern-ment (including 2.5 per cent for the new capital and 1 per cent for aid to "ecologically degraded" areas) while the states were to receive 31.5 per cent and the local governments 10 per cent.

However; the Supreme Court ruled that after approval by the joint finance committee, the matter should have gone back to both houses for their agreement-so the formula cannot proposed

divided on the basis of 50 per cent equally among the states, 40 per cent on the basis of population and 10 per cent on the size of the state. For local governments, 50 per cent was to be for "minimum duties and responsibilities,' 40 per cent according to population and 10 per cent according to the land area.

Until the Supreme Court's decision, the states had been receiving their allocations on the hasis of the new formula. It is considered unlikely that the federal government would try to clawback any money already allocated to the states. Most of the state governments are already in acute financial difficulties because of their overspending. Ideally, the Government would be able to get fresh legislation passed on the basis of its formula and

make it retrospective. Mark Webster

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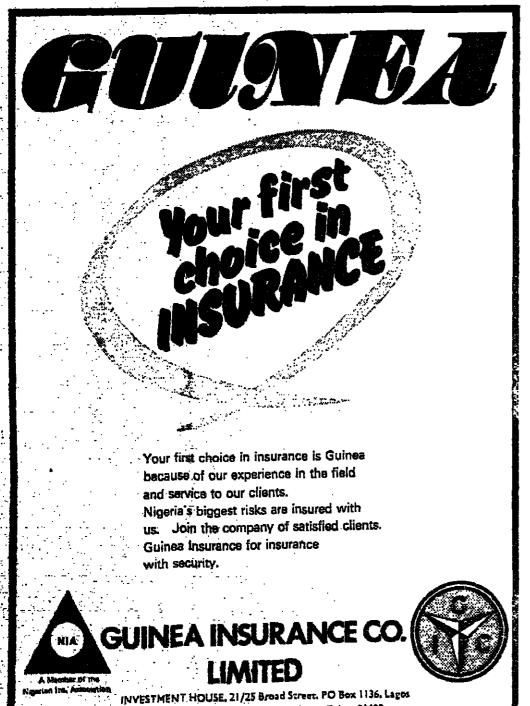
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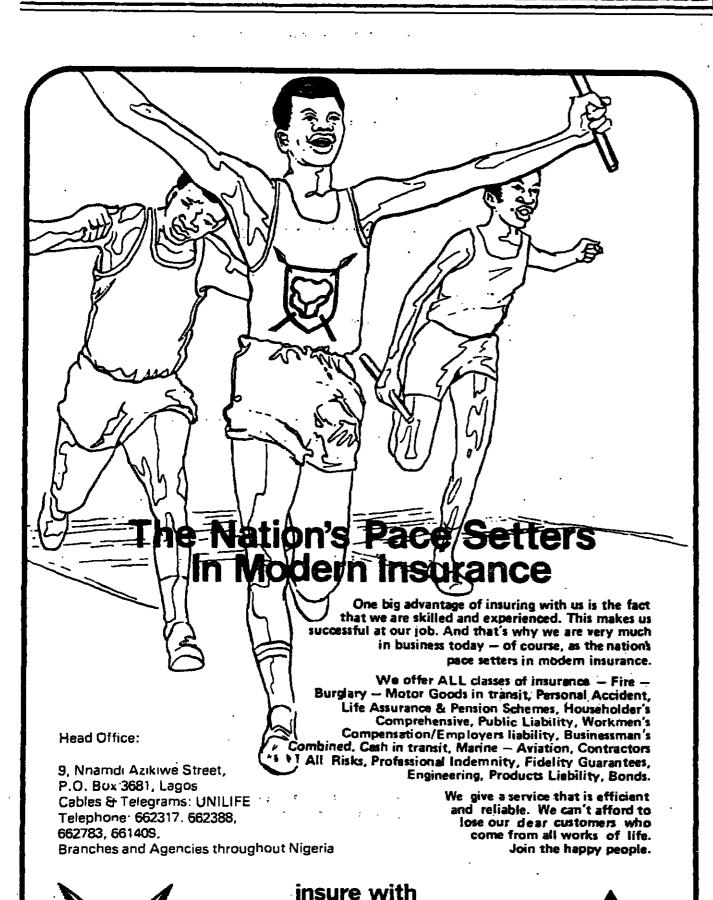
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Classic symptoms of the oil economy syndrome

THE OVERWHELMING dependence of the Nigerian economy on a single commodity, oil has been brutally underlined by the dramatic slump in oil production over the past year.

From a peak of more than 2m barrels a day in January, production from the rich fields of the Niger delta and offshore in the Bight of Benin tumbled to barely 700,000 b/d in August. In many areas, it was the lowest production rate since before the oil boom of the early 1970s.

The slump was a response to the international oil glut, and the refusal by oil companies to buy high-priced Nigerian crude It put a severe strain on Nigeria's commitment to the Opec oil cartel. But most important it has had a drastic effect on two critical areas of economy: revenue, and exports.

On the one hand oil has been the motor of a huge programme of public sector investment in Nigeria over the past decade. enabling the country to recover rapidly from the civil war of the late 1960s and to become a major economic power of the Third World. But at the same time it has resulted in an unbalanced development of the economy in which other key productivity sectors — manfacturing industry and agricul-ture—have virtually stagnated.

government revenues.

The latest crisis has therefore caused a substantial trade deficit in recent months: with imports running at a monthly average of N1.2bn a month, oil receipts were running at some N850,000 in May and June, and down to as little as N450,000 in July and August.

However, the drop in foreign exchange reserves was not as severe as might have been expected: they fell from a peak of N6.36bn in May to just under N4.5bn in September, undoubtedly cushioned by capital inflows and the appreciation of the dollar.

Nevertheless, the Government is faced with the need to curb imports or face, a steady run-down of reserves-and at the same time to restrain its own spending because of the

drop in revenues.

The 1982 budget is based on an oil production figure of 1.3m b/d: at a price of \$36 a barrel, this would earn N760.000 a month, leaving a substantial trade gap to be financed by capital inflows. If production can be pushed up to 1.5m b/d, export revenues from oil would rise to just over N900,000 a month, and imports might feasibly be cut to under N1bn, alleviating the immediate balance of payments pressure.

The reminder of oil's volatility has progressed the attention

tility has refocused the attention of government planners on the need to reduce their dependence on the oil sector.

	Oil production ('000 b/d)	Foreign reserves* (Naira m)
1981 January	2,091	5,349.8
February	1,944	5,400.6
March	1,868	5,825.6
April	1,625	5,518.0
May	1,292	6,360.2
June	1,350	5,755.8
July	773	5,518.4
August	708	4,806.1
September	1,060	4,495.8

Including commercial banks Sources: Central Bank of Nigeria and oil companies.

delayed because of sheer execu-

cracy necessary to administer

"It is a highly regulated

according to one indus-

Nevertheless, deficit budget-

ing by the central government.

in spite of its oil revenues, has

tive incapacity.

trialist.

trates many of the classic symptoms of the so-called oil

economy syndrome. Throughout the past decade it has recorded impressive growth rates of around 7 per cent a year. Oil exports have soared from earning N517m in 1970 to some N12.2bn in 1980, enabling the government to embark on public sector investment plans, rising from N1.56bn in the years from 1970-74, to N30bn in 1975-80, and N70bn in the latest development plan period from 1981-85. Federal government in-

By 1980 oil accounted for 96 per cent of all export earnings, and some 80 per cent of total government records. Federal government investment, as a proportion of Gross Domestic Product, rose from 3 per cent in 1973/74 to 20 per cent in 1977/78 Oil exports have allowed Nigeria to import heavily both

the necessary inputs for its investment, especially in infrastructure, and the consumer goods and foodstuffs demanded by rising real incomes. Mer-chandise imports rose from N718m in 1970 to N8.7bn in

However, the huge govern-ment spending programmes, combined with rising foreign reserves, have resulted in high rates of domestic inflation. At the same time, the strong balance of payments has meant a gradually appreciating naira. Because of this Nigeria's domestic production costs have increased much faster than those of external competitors.

Even within the country, the productive sectors have become less attractive. Thanks to heavy public sector spending, particularly on infrastructure, the construction and services sectors have offered much farming and manufacturing. Agriculture in particular has been badly hit by the loss of its labour force to the modern sector of the economy.

The extraordinary expansion of the economy, and of the public sector in particular, has also put a well-nigh intolerable strain on the country's administrative capacity. Control of spending programmes has been inefficient, co-ordination has been weak, and many of the The Nigerian economy illus- plans have been interminably

GROSS DOMESTIC PRODUCT BY INDUSTRIAL ORIGIN (per cent)

	1973-74	1974-75	1975-76	1976-77	1977-78	1978-79
Agriculture	27.7	27.1	25.6	23.8	23.1	22.4
Mining (including						
oil)	31.9	32.2	23.6	26.7	24.5	. 25.0
Manufacturing	3.9	3.5	4.2	4.6	4.8	5.1
Utilities	0.2	0.2	0.2	0.3	0.3	0.3
Construction	6.3	6.5	8.3	9.0	9.2	9.7
Transport	3.1	2.5	2.9	3.1	3.1	3.3
Communications	0.2	0.2	0.2	0.2	0.2	0.2
Wholesale and			•			
retail (rade	15.3	15.1	18.2	19.3	20.9	20.3
Housing	3.2	3.5	4.0	3.8	3.3	3.2
Governmt. services	5.1	5.9	6.9	5.8	6.8	6.7
Other services	1.3	1.8	2.6	2.3	2.7	2.6
		S	ource: V	Vorld B	ank esti	imates.

INADEQUATE STATISTICAL DATA

THE FOLLOWING disclaimer appears in the latest annual report of the Central Bank of Nigeria (CBN), published in October 1981. Once again, we have to place on

October 1981. we have to place on record that it has become increasingly difficult for the CBN to analyse the parlarmance of the aconomy in general, and appraise the offectiveness of policy in particular, due to inadequate data. At the time of writing this report (April 1981), for example, no actual data on Federal Government fyeque and expenditure was available for the whole of 1980, the situation, as usual, was worse for the state

novernments. External trade dats in respect of 1980 similarly were unavailable. No firm date on domestic agricultural and manufacturing production are available on current basis. The available estimates are based on very scartly information and not much reliability can be placed on them. The data situation has in fact continued to deteriorate, rather than improve. The federal and State governments are once again called upon to recognise the lock of adequate and up-to-date statistics as a serious national problem calling for immediate attention and solution."

Perhaps as serious as any o the purely economic problems has been the creation of the belief that Nigeria is a wealthy nation—a sort of money psychosis — encouraging local would-be entrepreneurs to look such as property speculation or importing, rather than the longer-term rewards of manufacturing. "Nigeria is an oil-producing

country, but on close examina ion it should not be classified as such." Professor G. O. Nwankwo, executive director of says. "We produce a small proportion of oil, and have a very large population. If ever there is an ill wind in the oil market, we will be affected. But the military Government made the mistake of telling people the money was there. Only now are they starting to realise it is not going to be as easy as economy without the bureau- before,"

of the state sector.

The need to reduce country's over-dependence on oil is recognised by the Government's planners and advisers. But its stranglehold is extraordinarily hard to break. tended to drain available fin- According to a recent authorita-ance from the private sector, re-inforcing the dominant position long-term significance of the

CONTINUED ON NEXT PAGE



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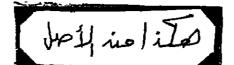
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Unions struggle to find a course

is under attack from several the minimum wage. quarters in Nigeria following the award of a N125 a month minimum wage in June this year. A group within the National Assembly wishes to challenge the right of the Nigerian Labour Congress to be the sole central labour organisation within the country.

It was the military government which slimmed the exist-ing 1,000-odd unions into 70 and brought the four labour organisations under one roof in 1978. But Nigeria found itself the International Labour Organisation in Geneva for breach of its regulations because workers should be allowed to form as many central labour organisa-tions as they wish.

New Bill -

Prompted by the rapid rise in the minimum wage, Senators Mahmud Waziri and Ibrahim Dimis sponsored a new labour bill which would end the NLC's monopoly, end the compulsory check-off system by which unions get their funds and, in a later motion, Senator Waziri proposed that it should be illegal for the NLC to call a strike until it had held a secret ballot among all the workers.

The NLC was accused of precipitate action when it called the general strike in May this year in support of its claim for a N300 minimum wage, the restoration of car loans and patchily followed, it had its big-gest impact in the capital, ... the dust had be-directive. Lagos, and the Government agreed to two of the NLC's federal government yielded to

Description

Trade disputes .

The new minimum wage was particularly badly received in the private sector, following so minimum granted the previous of Employment, Labour and market place rocketing.

'The N125 minimum wage is exclusive of the N25 monthly allowance for transport and the public sector and by some progressive employers in the private sector. It also repre- new minimum wage. sents about 114 per cent increase over the minimum wage levels at the end of the military regime."

The Nigerian Association of Chambers of Commerce, Industry, Mines and Agricul-Chambers ture reacted strongly to the civilian government's minimum wage proposals in their prebudget memorandum for 1982 when it said: "It is a matter of great-concern to the private been inconsistent, especially as regards wages. The role of government as state authority is often confused with its role as employer.

"In spite of the Govern-ment's often declared commitment to the principle of collective bargaining, experience has shown that government actions tend to ignore the principles in 300 minimum wage, the practice. For example, in ration of car loans and 1980, government arbitrarily allowances and an and without consultation with in the pension, the private sector raised the ... the dust had hardly settled on the increase when the same

Percentage change

1980 1978-79 1979-80

+ 9.2 + 129.0

INDUSTRIAL RELATIONS

Work stoppages 78 755 265 +867.9 - 64.9 Work'rs involv'd 105.525 204.742 221.088 + 94.0 + 8.0 Man-days lost ... 875,137 2,038,855 2,350,998 +132.9 + 15.3

Source: Federal Ministry of Employment, Labour and

Period

THE TRADE union movement demands while compromising on the pressure of the NLC to legislate on a minimum wage of N125 per month."

The new minimum ware is expected to add around N500m hard on the heels of the N100 a year to the private sector wage bill according to the year. As Mr Adebisi Oge- Minister of Employment and it dengbe, the Federal Minister immediately sent prices in the Minister of Employment and it Productivity, pointed out in a rapid growth in the money supply at the end of last year is thought to be one of the first signs of the new wages working their way into the economy and housing already being paid in the Chambers of Commerce believe the inflation rate will soon erode the benefits of the

> Mr Ogedengbe said recently that the "labour laws are being reviewed to reconcile their operation and authority with the provision of the constitution concerning the advisory and executive role of my ministry in the formulation of policy on labour matters."

 But there is pressure on the ministry to review all the laws governing labour, especially those regulating the present sector that in recent years long-winded official procedure government incomes policies for resolving disputes. One of the contributory factors to the general strike was the fact that the car loan issue had waited 20 months with an industrial arbitration panel before finally being transferred to National Industrial Court.

Disruptive

With such a lengthy procedure, the country is plagued with unofficial wild-cat strikes which may only last a short time but can be very disruptive. In 1980, 2.35m man-days were lost compared with 2m the previous year and only 870,000 in 1978, according to figures in the Central Bank annual report.

However. although current wave of unrest and high wage demands in industry is being blamed on the Government, it was a predictable part of the legacy left by the mili-tary government. The success of the military in maintaining a wage freeze is seen in the Central Bank figures which showed the rise in the overall industrial wage bill for 1979 as 15 per cent while in 1980—the first full year of the civilians-



oil worker, finds plenty to smile about. His industry is one of those most protected from the problems of the economy.

Many employers had foreseen once the new government took over because of the lack of movement under the military. But they have been taken by surprise over what they consider the new government's weakness in allowing two such large rises in successive years.

Last year it was the NLC's credibility at stake when it submitted the N300 minimum wage demand. Now it's the Government's credibility which is look-ing a bit wobbly because it doesn't seem able to do any thing but say yes," said one manufacturer who has been badly hit by the latest wage

The reaction of industry generally is that if wages go up then employment will come down. Many of the less successful companies have been laying off workers during the past 12 months and many more redundancies are expected, especially if the economy goes into a recession next year.

In the meantime, the trade union movement is bewailing the fact that so soon after its reorganisation under the military it is facing another major upheaval. The labour move-ment is still in its infancy in Nigeria and less than 10 per cent of the population is thought to be in salaried work. As one trade unionist wrote in a local paper: "With so much up and down, we are getting

Mark Webster

The problems of an oil-based economy

expenditure-led growth can jects, such as the steel only be sustained by programme at Aladja and continually rising real oil Ajaokuta, the construction of a export earnings, which leads to increasing dependence on building of the new federal publishers. the oil sector, rapidly rising capital at Abuja, will commit the imports, and the disappearance Government to continued heavy

growth once its oil revenues

run out.
Oil reserves are currently estimated at some 20 years, although exploration is still finding new reserves at a faster. rate than it is being produced. but Niveria's domestic oil consumption is rising rapidly and will make increasing in-roads into the volume of crude available for export. According to the Fourth National Develop-ment Plan, domestic consumption is expected to rise from 250,000 b/d in 1980 to 440,000 b/d in 1985.

Recent estimates suggest that finance. At the same time the Nigeria has perhaps only 10 most urgent requirement is to years in which to make the sort cut back on imports, running necessary to prevent soaring a month earlier in the year.

The society is the second of the prevent soaring a month earlier in the year. the 1990s, Such estimates assume a recovery of oil production to the level of around 2m b/d, which this year's slump has shown to be possibly an

optimistic target
Indeed, the Government is already starting to record rising budget deficits, even without the latest production drop. The intend to be conservative.

1981 budget, for example, "There will be some depleborrowing, and although underspending seems certain to reduce it that may well be counter—

duce it that may well be counter—

Prof. Nwankwo said. "What is balanced by the fall in government revenues.

will be extremely difficult politive areas, such as flour mills, or crops grew at a bare 1 per cent tically in the lead-up to the 1983 cement plants, so that although a year, whereas food consump-

Imports (c.i.f.)

Total Trade

Oil Sector

Non-Oil Sector

Balance of Trade

Oil Sector

Non-Oil Sector

† Provisional. * Estimated.

Item

of traditional exports."

The concern of national planners and independent economists is that Nigeria is economists is that named able that the more able which could prove to be a major which could prove to be a major than the more able to the named to alternative foreign-exchange earner to oil.

However, government failed to commit itself to the project when oil revenue was high, and the irony is that at a time when oil receipts have fallen, and government resources are strained, the need for such a project is clearer than ever.

Panic measures

In the short to medium-term, therefore, the latest oil crisis means government must either re-order its spending priorities or find alternative sources of

adamant that panic measures are not necessary, and are con-fident that oil production will continue to recover from its present level of some 1m b/d. The 1982 budget is based on a forecast of 1.3m b/d average production for the year—a level which the budget planners

likely to happen is some restructuring rather than neces-

VISIBLE TRADE

8.211.7

118.0

8,101.7

5,401.6

662.8

14,276.1

2,147.3

+5,291.6

Source: Compiled from data supplied by the Federal Office of Statistics.

7,472.5 230.0

9,416.6

14,077.0 13,523.0

23,735.1

9,970.6

13,281.5

7,242.5 10,836.8 10,166.8

18,309.3

7,912.5

+9,936.8 -6,572.5

670.0

stagnation or slow growth of elections, its deficit seems cerexpenditure will remain the tion grew by 3.5 per cent—lead-the agricultural and manufactain to rise. Moreover, committed the agricultural and manufactain to rise. Moreover, committed to a same, the availability of more ing to rapidly rising imports turing sectors is that the ments to the major spending progods locally will tend to slow which will cost over N1bn this down imports."

Prof Emmanuel Edozien. the

economic adviser to the President, said there was no plan to revise the targets of the Fourth National Development Plan (as dealt with in more detail elsewhere in this section) "as much as possible, we will not tinker with the plan. We will leave the figures as they are, and make adjustments in terms of implementation from year to year," he said. "Most competent people in the oil industry do forecast that the present glut cannot last indefinitely."

There remains considerable leeway for the Nigerian Government to finance its project spending from overseas borrowing. The country's debt-service ratio has increased sharply this year, as repayments of its jumbo loans of 1978 — \$1.75bn - have fallen due, but it remains at little more than 5

per cent. The plan is for spending to be allowed to go ahead, as long as it is financed offshore — and officials point out that the familiar Nigerian incapacity to spend all the funds allocated is unlikely to change.

The longer term problems remain. Prof Edozien admits that it is always easier to cut back on smaller spending programmes in the agriculture and social services sectors, than on the big projects, but he insists that such an easy option will be resisted.

Agriculture is critical to the Government's strategy of reducing its dependence on oil by increasing export crops, and cutting its import bill by growing more food. The record to Unless the Government is sarily cutting down.

We are looking to redirect the 1970s production of both ambitious spending plans, which spending into quickly productions subsistence and export cash

Percentage Change

(Actual change N Million)

+ 5.0 + 30.0 + 29.9 + 33.0 - 17.3 + 29.6 + 32.4 + 26.0

+1.054.6

+3,344.7

109.1

.10.6 78.7 88.2

1.1 28.3

88.6

+5.511.6

+4,645.2

vear. Although 6.5 per cent of the public sector spending under the Third Plan was allocated to agriculture, only 3 per cent was

Erratic supplies

However. President Shagari has committed himself to the Green Revolution as the highest priority of the latest plan, and has increased the proportion of spending on agriculture to 13 per cent of the federal Government's N40bn programme. The Government has also liberalised foreign investment conditions in agriculture—as explained more fully in the second part of

Manufacturing has proved equally difficult to promote. The rising costs of domestic production—including high labour costs—have been aggravated by continuing infrastructure problems-erratic power and water supply, often non-existent telecommunications - which the state spending programme has

this survey.

failed to eradicate. Other problems have been unpredictable import controls on spare parts and raw materials, uncertainty over the indigenisation programme, and sudden imposition of a restrictive monetary policy during the last balance of payments crisis in 1978.

The Government is rethinking its package of industrial incentives, and studying proposals made by a World Bank team, to try and make manufacturing more attractive to local entrepreneurs than the more familiar occupation of trading.

The great bulk of government spending on the promotion of industry is going to steel, and the priority must be to encourage local manufacturers to set up ancillary industries. The economics of such heavy investment in basic industries —others planned include an aluminium smelter, fertiliser production, cement and petrochemicals—remains open to

"We believe we are on the right track in terms of our policies." Prof Edozien said. We believe they will have a salutary effect on the economy."

question.

However, the problem remains whether the Government. still in the throes of making Nigeria's democratic experiment a reality, has the political power to push through policies which may prove unpopular with many of the country's powerful political and industrial

Quentin Peel

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1983

17,891

16,601

16,758

544

-288

750

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Oil glut casts doubts on Development Plan

PUBLICATION of Nigeria Fourth National Development Plan is still awaited, ten months it came into Launched with great fanfare by President Shehu Shagari in January 1981, its two hefty volumes are only now being findised by the National Economic Council, before presentation to

the National Assembly.
In the meantime, oil production has been severely buffeted by the international glut, and is likely to take some time to recover to the 2m barrels a day of January. The plan, however, is firmly based on that level of production (see table), and forecasts a steady growth to a level of 2.37m b/d by 1985.

Whether the plan is realistic it is unlikely to be revised, but remains based on the targets of the 92-page official outline, pub-lished at the beginning of the

We can either start scaling things down, which involves re-writing the entire plan, or we Prof. Emmanual Edozien, presidential adviser on economic affairs, said, "Most competent people in the oil industry forecast that the present glut cannot last indefinitely. As much as possible we will not tinker with the plan."

Changes

The plan calls for investment of NS2bn (nearly 270on) over the five years to 1985, with public sector involvement of N70.5nn—rather more than retains a high priority, largely double the level of public sec-because the heavy but haphaz-

"There will be no room in the plan for grandiose or prestige areas of basic needs such as projects such as we have witnessed in our recent past. President Shagari told the National Assembly in January." Rather, dustry.

emphasis will be placed on Behind the plan priorities are simple, functional designs. . . Moreover, in key areas of heavy spending, there is a switch

from embarking on new projects to maintaining and conserving those built in the previous plan periods. On infrato maintain a favourable bal-structure spending on power, ance of merchandising trade unwater supply and telecommunications, for example, "the ex- deficit. pansion of these facilities will

Output

Exports

Domestic demand

Price (naira per barrel)

Value of exports (Naira bn)

Change in reserve (minus increase) -2.156Source: Outline of the Fourth National Development Plan, 1981-85.

the plan outline says.

There has also been a definite re-ordering of priorities, in comparison with the previous plan for 1975-80. Promotion of agricultural production, in line with the President's "green revolu-tion." is put as the highest priority, enjoying 13 per cent of public sector spending (compared to only 3 per cent before).

Merchandise exports

Trade balance

Net transfers

Official capital

Merchandise imports

Net service payments

Current account balance

Direct foreign investments

Education and manpower development is placed second. with the current shortages of skilled manpower described as "the most serious bottleneck to the capacity of the economy to absorb the increasing volume of investment made possible by oil

While infrastructure spending tor spending in the previous ard spending on all forms of plan period. But there have power and communications dur-been significant changes in eming the 1970s has failed to keep pace with the rapid growth of the economy, spending on other housing and health is also particularly emphasised, as is the promotion of manufacturing in-

> a series of five-year economic forecasts which inevitably look optimistic in the light of current oil production.

In line with the oil output forecasts. Nigeria is expected til 1985, when it will move into

13.94

Source: Outline of the Fourth National Development Plan, 1981-85.

be accompanied by increased at 6.7 per cent a year during emphasis on maintenance, so the period, as against import per cent per annum, on average,

PROJECTED OIL PRODUCTION AND SALES, 1981-85

1.91

that the full benefits of existing investment can be realised." round in the trade balance from a forecast surplus of N2.82bn to a deficit of N242m.

BALANCE OF PAYMENTS FORECAST

(N million)

14,640

11.818

-1.233

1.589

15,672

13,263

1.150

~1.832

Because of large and increasnet factor payments, the current account is expected to stay in profit for only the first two years of the plan. But inflows of direct foreign investment and overall positive balance for the

first three years.

If exports fall further below the target because of lower oil production, imports are likely to be held back by further controls, while efforts are made to attract more direct foreign investment and foreign capital. Import controls in turn, would be likely to affect the overall economic growth rate forecast.

7.2 per cent growth

The plan outline assumes a real average annual growth rate of 7.2 per cent over the five-year period for gross domestic product. Within that, the fastest growing sectors are expected to be manufacturing, utilities and communications (15 per cent each), transport and general government services (12 per cent each), wholesale and retail trade (10 per cent), and housing (S per cent).

In spite of its high priority, agriculture is only expected to grow at 4 per cent a year, a deficit. target which in itself is des-Exports are expected to grow cribed as "unusually high in at 6.7 per cent a year during view of the fact that only 2.5

1.93

growth of 10.3 per cent, ac was achieved during the third counting for the sharp turn-plan period." The major constraints, are manpower, finance, organisation and rural infrastructure, the plan outline says

19,079

1,160

hulk of ing deficits expected on non-during the plan period is factor services, net transfers and expected to come from the public sector, with the private sector only accounting for N11.5bn out of the N82bn total. Public sector investment is divided between the federal official capital should lead to an government (N40bn), the state governments (N28bn) and the Federal Capital Development Authority building the new capi-

tal at Abuja, with N2.5bn. In spite of the worthy senti-ments of the plan and the con-siderable detail of the final document, there must be considerable doubts about how much it will resemble the out-come. In the first place, underspending seems to be endemic to Nigerian bureau-eracy, which simply lacks the executive capacity to spend at the optimistic rate expected of it. On the other hand, a number of state governments have been pressing ahead with their own pet projects outside the plan guidelines.

"Some of the state governments have been borrowing without letting us know." according to Prof. G. O. Nwankwo, executive director of the central bank. "In a highly competitive

political environment, it is difficult to monitor effectively. We have quite a number of political parties and state governments pulling their own way. The achievement-oriented psychosis of the state governments means that once a job is begun, they want to start new ones. "1982 is a pre-election year,

so all the political parties and state governments will be competing for something to show." According ot one idealised description, the Fourth National Development Plan is "the Bible for investment opportunities for 0.44 many an investor." According to a more cynical version: "It is 1.93 little more than a shopping list, and bears little relation to reality."

Quentin Peel

Skilled manpower shortage is biggest threat to growth

LABOUR REQUIREMENTS

Current stock

1.200

8,700

4.000

58.500

1.080

4,500

6,800

Source: Outline of Fourth National Development Plan, 1981-85

750

any developing country from shortages of all forms of skilled personnel, the key problem remains management, both in the private sector and the over-loaded state bureaucracy. The few who are able and prepared to take decisions are put under

an enormous strain. Mr Jan Smit, managing director of Nigeria Airways, tells how in one day he signed a contract to buy an Airbus A310. graduate each year than in the and another to buy 10,000 rolls entire period of British of lavatory paper. An inordinate colonial rule, according to one portion of his time is taken up estimate. Yet the shortages with greeting VIPs coming or remain, causing an acute politiwith greeting VIPs coming or remain, causing of running the airline.

Mr P. B. O. Nwajei, national filled, often to

airports director, cites the job of airport manager at Lagos' Murtala Muhammed inter-national terminal. "He should earn five times what his counterpart earns at Heathrow," he said. "He has no hack-up. He

has to do everything himself."
It is scarcely surprising that
the Outline of the Fourth National Development Plan says: 'It is well known that shortages of skilled manpower constitute the most serious bottleneck to the capacity of the economy to absorb the increasing volume of investment made possible by oil

The principal reason why the targets of the Fourth Plan are unlikely to be met, or why the Government's annual budget is always underspent is simply executive incapacity to implement the programmes set

Estimates of existing short-ages and additional needs of the period to 1985, are given in the plan for specific categories (see table). It shows critical shortages in areas such as civil and structural engineers, where the 6.800 available rep-resent only 55 per cent of cur-rent needs, or architects. under 60 per cent of the esti-

THE MANAGER of a parastatal corporation put one of the country's biggest problems in a nutshell: "In Nigeria, everything is delegated upwards."

In a nation suffering like in the sundoubtedly Nigerians. If expatriates are huge increase in public sector not employed, the jobs remain spending financed by oil has put an almost intolerable human almost intolerable human power in the stock of high-level manpower in the sundoubtedly Nigerians. If expatriates are huge increase in public sector spending financed by oil has put an almost intolerable human power in the sundoubtedly Nigerians. If expatriates are huge increase in public sector spending financed by oil has put an almost intolerable human p thing is delegated upwards." stock of high-level manpower. In those jobs with the highest ex-In a nation suffering like 1960, the University of Ibadan, patriate content: one-fifth of

Dilemma

If high-level jobs are to be filled, often the only answer is guidelines of Government plan-

Category of manpower

Civil and structural

Electrical/electronic

Quantity surveyors

Nurses and midwives

Administrative officers

Civil engineering

Executive officers

Archtecturial technicians

Architects

engineers

Doctors

Dentists

Statisticians

Librarians

Land surveyors

Accountants

the only one in the country, had produced just 600 graduates since its founding in 1948. More Nigerians studied at universities abroad. But total annual production of graduates both at home and abroad was fewer than 1,000.

partiate content: one-fifth of general managers and managing directors, more than a third of architects, 30 per cent of architects, 30 per cent of electrical and electronic engineers, and more than 40 per cent of dentists.

But perhaps even more critical than the shortage of top percracies anywhere in the world, it is best not to tempt the less hours spent waiting fruit-lessly in : ill-lit rooms with slumbering messengers for a man who is "not on seat" would cal than the shortage of top pertry the patience of Job. The problem is that calling by tele-phone is almost equally exhaust-

sonnel is the lack of staff for the middle echelons. According to one estimate, a ratio of 1:4 is the ideal for top management to middle-level personnel in Nigeria. The sort of ratios found in the Government's 1977 study of manpower requirements were 1:0.5 for accountants to

assistant accountants; 1:1 for managers and assistant managers to supervisors and foreto employ an expatriate, which men; 1:1.7 for engineers to is in conflict both with the technicians. The civil service is a particu-

ning and the instincts of many lar problem area because the

Existing

shortage

570

2,140

5,560

1,500

510

4.160

230

25.070

1981-85

9,350

1,300

1.050

3,400

56,930

15.390

3.660

5,400

410

abruptly cut off, or left hang-ing in limbo until you give up.

Cannot pay

The lack of administrative capacity is worse at the level of the 19 state Governments in key areas like planning and budget control, with the result that a number of cityle are that a number of states are run-ning huge budget deficits (in some cases as much as 100 per cent), and others are simply un-able to pay their staff. There are real doubts that many states will be able to pay the newly agreed minimum wage of N125 a month.

The decision to set up hun-

If you are irritated by oureau-

ing, for as often as not you are

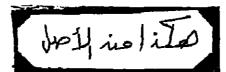
Nigerian civil service.

Additional dreds of local government authorities, with 10 per cent of annual federal tax revenue to spend, has simply aggravated the acute problem of executive

Apart from continued expansion of the country's universities and polytechnics, the development plan calls for greater training efforts outside the formal educational system, respecially in-service training. The plan also suggests greater efforts should be made to attract trained Nigerians back to the country: in 1978 alone 4,000 returned.

.But one recent survey of manpower requirements concludes that while in the long run the solution lies in improving the quality and quantity of educathe short-run requires greater acceptance of the patriate personnel.

Quentin Peel



Nigeria is resisting the temptation to finance balance of payments problems on the Eurocurrency markets. Its increased borrowing will be firmly project related, says Carla Rapoport.

Euro borrowing set to reach \$2bn

NIGERIA is likely to maintain sports a low debt servicing its increased demand on the ratio. However, the fees the Eurocurrency market despite country must pay remain hefty its shrinking foreign reserves, and the pressure could well be Borrowings to the end of Sep-stepped up to widen the countember equalled those of the try's spreads. whole of 1980 and more projects in the pipeline are likely to come to the market in the next few months.

The country's ability to pay is not in doubt; Nigeria is relaunder-borrowed and

RATE OF EXCHANGE

UF	INE	NAIKA
(an	nual a	verages)
1976		N1=\$1.60
1977		N1=\$1.55
1978		N1 = \$1.57
1979		NI=\$1.66
1980		N1 = \$1.81
1981		N1 = \$1.56
(six n	nonths)	

According to Morgan Guaranty, Nigerian borrowers in the Eurocredit markets raised \$1.4bn in the first nine months of this year, against \$613m in the comparable period of 1980. For the whole of 1979 and 1980, corrowings amounted to some \$1.8bn each year. So, on top of its worsening balance of pay-ments position and its steady need for project finance, Nigeria faces a market that is nearly saturated with Nigerian paper.

Project related

that the country will seek \$2bn in Euro currency borrowings

officials. "We are not going to them." go into any massive Eurocurrency borrowings to finance balance of payments deficits." said Pro. Emanuel Edozien, economics advisor to the President.

He said that upcoming lending would be tied to projects such as the country's standard gauge railway project and further steel industry developments. He put Nigeria's total borrowing outstanding in October at \$6.3bn. The country's debt service ratio is about 5.3 per cent compared to 1.7 per cent last year. The increase is caused by payments coming due on the country's two jumbo 1978 loans

related, according to Nigerian was, we could never restrain admitted.

Foreign borrowing by state governments has begun to worry the Federal Government. Most of the 19 states have overspent their budgets and many have taken on overseas borrowings. With revenues to the states now likely to be curtailed due to drop in oil receipts, the states might be caught in a vice. Those with federal guarantees will be bailed out. But some states have been negotiating without federal government approval,

according to senior officers. Project oriented

country's two jumbo 1978 loans of S1bn each.

A senior Central Bank official said: "We don't like to publicise our debt service ratio. If Nwanrwo, executive director of the security of S1bn each.

The sample, of the of the standing of the

All of this will be project the politicians knew how low it the Central Bank of Nigeria,

But most banks that lend to Nigeria cushion themselves well against the risks. Generally banks receive two fees for participating in a Eurocurrency loan syndication. As lending is almost entirely project-oriented, the bank gets a frontend fee and a fee from the con-tractor of the project who con-

A further reason for this fat fee arrangement is to avoid the politically sensitive topic of raising Nigeria's margin, which at the moment is \$\frac{1}{2}\text{ths} above Libor on eight-year bor-

FEDERAL GOVERNMENT PUBLIC DEBT, DECEMBER 1980

•	1978	1979	1980	Percentage Cha	nge between
Type/Source	(1)	(2)	(3)	(1) & (2)	(2) & (3)
External	1,252.1	1,611.5	1,866.8	28.7	15.8
ADB	-	_	2.5	-	_
Canada	35.6	32.6	32,5	- 8.4	— 0.3
Dumez	-	_	19.6	_	-
Hungary	_		10.5	_	-
IBRD/IDA	154.3	163.9	179.1	6.2	- 9.3
Italy	11.3	10.4	9.6	- 7.9	- 7.7
Japan	30.0	30.5	34.7	1.7	13.8
Netherlands	9.4	9.0	8.7	- 4.3	- 3.3
United Kingdom	43.6	43.4	38.0	- 2.8	- 10.4
USA ID	46.0	49.3	49.1	7.2	- 0.4
USSR	0.6	0.6	_		
Western Germany	34.1	231.1	281.1	-577.7	21.6
Euro-Dollar-Loan	627.4	1,027.8	1.090.2	63.8	6.1
Others	259.8	13.9	111.2	- 94.6	-700.0
Internal	5,983.1	7,282.3	8,218.5	21.7	12.9
Banking System	4,293.8	4,965.6	5,793.1	15.7	16.7
Central Bank	3,197.3	2,549,2	3,125.9	- 20.3	22.6
Commercial Banks	1,096.5	2,416.4	2,667.2	120.4	10.4
Non-Bank Public	1,689.3	2,316.7	2,425.4	37.1	4.7
ΨΩΤΑΙ.	7 935 9	8 893 8	16 685	22.0	13.4

Source: Federal Republic of Nigeria Official Gazettes and Central Bank of Nigeria Economic and Financial Review—Various issues.

loan a fee of 213/16 per cent and manager status for subscribing for \$7m, 21 and co-manager rating for \$5-\$6m. 24 per cent for \$3m and 2% for as low as For example, on one of the Slm. Those involved in the

Banks which do regular business with Nigeria have noticed said one banker, the reluctance in the marketplace to make Nigerian loans. Further, bankers point to the disorganised state of the again tighten its belt and make country's foreign exchange con-trol. "It's hard to know exactly culties relatively unscathed and,

However, the lure of high believe that Nigeria will once

UAC finds diversification holds the key to healthy profits

UNITED Africa Company, with with links from Japan to the private sector, UC took it a finger in every Nigerian pie Sweden.

On the chin Pre-tax profits locally made content of its them a deadline, tell them to be of Nigeria's forests. UAC has "We've been consulted by the to Lord Carrington about his goods. UAC has run into what out at a future date, or as in put forward a reafforestation new government and the disapproval of the prohibitively goods. UAC has run into what out at a future date, or as in put forward a reafforestation new government and the disapproval of the prohibitively goods. UAC has run into what out at a future date, or as in put forward a reafforestation new government and the disapproval of the prohibitively goods. UAC has run into what out at a future date, or as in put forward a reafforestation new government and the disapproval of the prohibitively goods. UAC has run into what out at a future date, or as in put forward a reafforestation new government and the disapproval of the prohibitively goods. UAC has run into what out at a future date, or as in put forward a reafforestation new government and the disapproval of the prohibitively goods. UAC has run into what out at a future date, or as in put forward a reafforestation new government and the disapproval of the prohibitively goods. a finger in every Nigerian pie Sweden. from ice lollies to GM's Bedford The inc trucks, should achieve sales the mid-1970s obliged Unilever equal to \$1.2bn (about £650m) to sell 60 per cent of its holdthis year, Black Africa's largest ings to Nigerians. At the same company by a wide margin, time a gradual replacement of UAC's sales this year will be expatriate staff began Today, more than double any other only 10 per cent of the com-

company in Nigeria. UAC's profits hit their peak in 1977 with 108m naira (about new Niger House, UAC's head-£90m) reported at the pre-tax level. It emerged as a Unilever subsidiary in 1929, taking in companies like The Niger Group and the African and Eastern Trading Company. The group flourished as a commoditics trader, handling Nigeria's 18 years' experience at AC and rich harvests of palm oil. groundnuts and palm kernels

and selling worldwide.
With the discovery of oil. Nigeria shifted gear and so did ness. UAC, moving away from produce and into pure trading. In have always been heavily the late 1950s, the group started linked to Nigeria's fortunes. the first knock-down truck when the economy slumps, so assembly in the country. By do we," he said. A brief look the mid-1970s it was well at the company's profit record launched in light manufacturing, producing ice cream, lotions, and tractors, but still dropped in 1978 and strict im-

to sell 60 per cent of its holdpany's senior staff are expatriates and just five work in the quarters on the marina in

Lagos.
A prime example of the class of UAC executive is Mr Ernest Shonekan, at 45 the company's youngest-ever chairman. He is a London-trained barrister with a Nigerian tribal chief. Perhaps it is the combination of these qualities, but Mr Shonekan is refreshingly blunt about busi-

"This company's fortunes tion. When oil revenues remaining a trading company port controls were placed on is improving."

upwards and the group has main competition: smuggling, redoubled its effort to diversify "Anything that is banned in into manufacturing. It invested N13m in a cosmetics and toiletries factory and N11m for another tractor assembly

Improving

Last year, the group went to the market for the first time to raise N25m in a locally-syndicated loan, and another call for funds is likely this year. But manufacturing only accounts for about 25 per cent of sales. because much of this depends on imported raw materials, UAC is still heavily relient on securing import

In a reference to the practice of political favouritism in granting import licences. Mr Shonekan said: "We have to steer clear of politics here and I think that hasn't helped us in the past. However, I have indications that the situation

this country can be bought on the doorsteps of our Kingsway department stores, right across the country. How can I com-pete with the people outside my doors? You get better selec-

tion and better prices on the

street. Why go inside?" The Government is pushing the private sector to sell locallymade goods, but Mr Shonekan says the margins on these goods are "nothing to write home about. UAC is all over this country and we know all its nooks and crannies. We know the country and we know its needs. The Government wants agriculture to succeed. If they really want it to succeed, they have to take it away from its protected status and allow foreigners in. We need large-scale development here."

On a recent trip to Malaysia. Mr Shonekan was impressed by the agricultural development. Why not do what the Malaysians did? Why not allow the

ment, I hope they will listen to on the land in question. "We

Pinching

Diffuse government policy in the timber business is also pinching UAC. Its African Timber and Plywood subsidiary, the largest and oldest timber business in tropical Africa, dates back to 1918 when the first sawmill was built on the Benin River. Snakes and malaria are no longer as troublesome. Instead the less venal, though equally destructive timber poacher, and an acute shortage of felling licences for legitimate operators have to be contended

Mr Shonekan says that 1980 profits would have been much better had it not been for the situation at African Timber. "Despite our appeals to the government regarding forest allocation and illegal felling, no relief was forthcoming," he said.

The experts say that in five

are still talking, and there I think as time goes on, this can could be some hope," Mr Shonekan says. Land concessions, like import licences, are subject to party favouritism. Even when concessions have been granted, illegal fellers often arrive first. "We got one concession and we found 50 per cent of the trees were gone," Mr Shonekan said.

Any large company faced with such problems has to be fast on its feet. The group is putting more money into its relatively new particle board and plywood operations, which are not so heavily dependent on ting are rampant.

UAC's policy, acquired from rather than pay out bribery money to someone. "We try to teach this principle to every employee," the chairman said. basts,

out at a future date, or as in Malaysia, buy them out. I've been over this with the Governbeen over the Govern Now we have this two-way flow.

Disapproving

As for the current economic slow-down, he doesn't predict It will be as severe as the last one. We Nigerians are very good at bailing ourselves out of crises. The last experience is fresh in our minds. The president will know how to apply the brakes and there is evidence that this is beginning already."

The chairman is proudest of the international orientation of his staff. "You've got to have lumber, but even in this busi-ness smuggling and undercut-here if you want to succeed. On the reverse side of the coin, you UAC's policy, acquired from Unilever, is simply that the employees to get out in the group will forfeit business world and see how things operate." Through the company out bribery with Unilever, it is need to allow your Nigerian pany's links with Unilever, it is compare favourably, but there's

But Mr Shonekan sees an On one of his frequent trips

trained in Britain think of Britain first, and that won't be happening in the years ahead. It's a pity.

So far, however, the link with Britain remains firm. UAC is considering a quotation on Beyond that goal, Mr Shonekan hopes to convince his Government to reduce restrictions on trade with other West African countries.

"Why should my products be smuggled into Ghana or the Ivory Coast? I'd like to see UAC trading throughout UAC trading throughout Africa." With some 20,000 employees under him, Mr Shonekan is conscious standing at the head of the largest private company in Nigeria.

I travel a lot and I see a lot of other companies and how they're doing. I think we able to do this on a regular no reason we can't do better.

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Refineries to expand under Plan

NEARLY N3bn is scheduled to be spent on refineries and petrochemical projects under the Four National Develop-

ment Plan.
The total refinery programme would cost an esti-mated N1.5bn, with the Government contributing Government contributing about a third from treasury sources. The major part of the allocation will be taken up by the proposed fourth refinery which will have a capacity of 200,000 tonnes per day.

The capacity of the Warri and Kaduna refineries will be raised from 100,000 to 120,000 barrels per day.

Petrochemical plants will be attached to the Kaduna and Warri refineries to produce benzine, solvent, carbon black and polypropylene. The £32m

contract has been awarded to contract has been awarded to Techimont, a subsidiary of Montedison for equipment and plant at the Warri polypropylene plant, which will use technology licensed from El Paso of the U.S.

A separate plant will also be built to produce basic Montedison for equipment of plasties, synthetic fibres, chemicals and

solvents used in the agricul-tural, building, textile, elec-trical and pharmaceutical industries.

Phase I will cost N113m, and Phase II N1.14hn, out of which the Government will contribute around N450m.
A further sum of N18m is set aside for preparatory work on Phase III, which will be carried out during the Fifth National Development Plan.

Had government at this stage

Opec meeting in August, its position had been seriously

"If there is criticism to be

made of government," says one

kept back import

Vital oil industry is going through difficult times

IT HAS been a grim year for Nigeria's oil industry and short-term prospects are uncertain.

Much will depend on the out-come of the latest Opec meeting, scheduled to be held shortly after this survey went to print at which it was widely forecast members would agree on a unified price structure.

Shortly before the meeting was due to take place it emerged that Nigeria had extended credit terms to pur-chasers from 30 days to 120 days. Since each 30-day credit period is an effective reduction of 50 cents per barrel, the move of 50 cents per barret, the move brought the price of Nizeria's down from US\$36 to US\$34.50, only US\$2.50 over the price of Saudi Arabian oil. Were this differential—which in the view most observers should be US\$3—to be maintained, Nigerian production could reach 1.5m barrels per day

In the coming months the Government faces two critical issues which will have a profound impact on the country's vital export: Is its pricing policy too inflexible, and is the proportion of oil marketed through third party dealers too high? And over the same period President Shagari's administration must come to grips with the thorny problem of rising domes-tic fuel consumption at heavily subsidised prices.

A handful of statistics serve to illustrate the all-important role of oil, and some of the im-plications of this year's slump in production. The value of crude oil exports rose 33 per cent in 1980 to N13.5bn, despite a 9 per cent fall in volume, due largely to three price increases 1980 which pushed the average price up from the 1979 been high enough to justify the figure of N12.70 per barrel to price cut. N18.50. Receipts accounted for last year and over 80 per cent of Federal Government revenue.

Inevitably the commodity plays a key role in the Five Year Development Plan for the period 1981-85. The Plan is predicted on 1981 production of 2.19m barrels per day (b/pd), rising slowly over the plan period to 2.37m in 1985, at a price moving from N21.31 pb to N22.50 next year and reaching mand according to government figures is expected to climb from 280,000 b/pd in 1981 to 443,000 b/pd in 1985.

Disruption

Yet events over the past few months have upset the planners' forecasts. Although the impact was cushioned by the 15 per cent fall of the naira against the dollar, oil production fell from 2m b/d in January this year to 710,000 h/d in August, the lowest for over 10 years.

The reasons: Nigeria's price of \$40 pb for Bonny Light was far too high for a market influenced by the West's drawdown on stockpiles in the light of high interest rates, the con-tinuing recession in the industrialised world, and the insistence of Saudi Arabia, the world's largest producer, that its price would remain at \$32 pb.

Shell/BP	Gulf	Mobil	Agip Phillips	Elf Aquitaine	Chevron Texaco	Ashland	Panocean	Tota
791	233	54	4		2		_	1,084
1,108	277	72	38	25	10			1,530
1,208	327	166	52	55	10			1,818
1,294	365	222	101	64	8			2,054
1,398	369	248	155	84	2			2,256
1,149	227	197	157	73	7	6	-	L,786
1,235	293	231	186	76	34	8	4	2,967
1,212	291	223	214	74	53	7	10	2,085
1.088	262	201	227	77	53	8	10	1,926
1,318	375	244	208	78	54	8	- 7	2,292
1,165	344	213	184	86	43	9	8	2,052
747	299	— ₁₆₇ —	122	69	39	9	8	1,160
	791 1,108 1,208 1,294 1,398 1,149 1,235 1,212 1,088 1,318 1,165	791 233 1,108 277 1,208 327 1,294 365 1,398 369 1,149 227 1,235 293 1,212 291 1,088 262 1,318 375 1,165 344	791 233 54 1,108 277 72 1,208 327 166 1,294 365 222 1,398 369 248 1,149 227 197 1,235 293 231 1,212 291 223 1,088 262 201 1,318 375 244 1,165 344 213	Shell/BP Gulf Mobil Philips 791 233 54 4 1,108 277 72 38 1,208 327 166 52 1,294 365 232 101 1,398 369 248 155 1,149 227 197 157 1,235 293 231 186 1,212 291 223 214 1,088 262 201 227 1,318 375 244 208 1,165 344 213 184	Shell/BP Gulf Mobil Phillips Aquitains 791 233 54 4 — 1,108 277 72 38 25 1,208 327 166 52 55 1,294 365 222 101 64 1,398 369 248 155 84 1,149 227 197 157 73 1,235 293 231 186 76 1,212 291 223 214 74 1,088 262 201 227 77 1,318 375 244 208 78 1,165 344 213 184 86	Shell/BP Gulf Mobil Philips Aquitaine Texaco 791 233 54 4 — 2 1,108 277 72 38 25 10 1,208 327 166 52 55 10 1,294 365 222 101 64 8 1,398 369 248 1.55 84 2 1,149 227 197 157 73 7 1,235 293 231 186 76 34 1,212 291 223 214 74 53 1,088 262 201 227 77 53 1,318 375 244 208 78 54 1,165 344 213 184 86 43	Shell/BP Gulf Mobil Phillips Aquitaine Texaco Ashland 791 233 54 4 — 2 — 1,108 277 72 38 25 10 — 1,208 327 166 52 55 10 — 1,294 365 222 101 64 8 — 1,398 369 248 155 84 2 — 1,149 227 197 157 73 7 6 1,235 293 231 186 76 34 8 1,212 291 223 214 74 53 7 1,088 262 201 227 77 53 8 1,318 375 244 208 78 54 8 1,165 344 213 184 86 43 9	Shell/BP Gulf Mobil Philips Aquitaine Texaco Ashland Panocean 791 233 54 4 — 2 — — 1,108 277 72 38 25 10 — — 1,208 327 166 52 55 10 — — 1,294 365 222 101 64 8 — — 1,398 369 248 155 84 2 — — 1,149 227 197 157 73 7 6 — 1,235 293 231 186 76 34 8 4 1,212 291 223 214 74 53 7 10 1,088 262 201 227 77 53 8 10 1,318 375 244 208 78 54 8 7

PRODUCTION BY COMPANIES 1970-1979

('000 b/d)

 January-August. Source: Petroleum Economics Ltd.

that Nigeria finally succumbed to the pressures and announced a \$4 discount per barrel, bringing its price down to \$36. Why did the Government wait so long, despite the urgings of its operating partners in recommended Nigeria who action at the end of the first quarter?

Part of the explanation from Government sources stresses the importance Nigeria attaches to its membership of Opec, and hence a considerable reluctance to take unilateral decisions on

oil pricing.

It was accompanied by the belief that an Opec agreement on price would be accompanied by a cutback in Saudi production. The fear was that if the Nigerian price were reduced without such a Saudi cutback, the subsequent Nigerian production level would not have

At best it was a gamble that did not pay off. Nigeria suspected earlier in the year that the international oil companies were manipulating the market. Later this changed to resentment over the role of the Saudis. At worst, the policy makers— who include President Shehu Shagari himself and his special adviser on oil, Yahaya Dikkomisread the market and Saudi Arabia's intentions.

Yet pressure was mounting

throughout the second quarter. In June, Britain cut the price of North Sea oil by \$4.25 to \$35 while Mexico also reduced her oil price. Nevertheless, the next month the four African pro-ducers—Nigeria, Algeria, Libya and Gabon—met in Algeria and agreed to hold their prices to between \$40 and \$41 pb. But the last straw came in August. OPEC members meeting in

Geneva failed to agree on a unified price system and Nigeria gave way to market forces. So now the real question is what should be the price of Bonny Light if it is to compete with the heavy Middle East Crude? Most company sources agree that the discount should

and argue that Plan targets will remain unrealistic. Government officials, however, maintain that the companies were shifting their ass

have been between \$5 and \$5.50 if Nigeria wanted production to

reach 1.5m b/pd to 1.7m b/pd.

THE PETROLEUM BUSINESS

Nigerian National Petroleum to production on the basis of Corporation (NNPC) is the their participation percentages, state oil company and majority Shell operates the JV on a non-

The main producers are:
Shell Nigeria, the largest producer. Originally a joint operation with BP. Nationalisation of the latter in 1979 brought the NNPC holding to the companies of the compani 80 per cent.

Gulf and Mobil each has 40 per cent stake with NNPC holding the remaining 60 per cent in joint ventures. Second and third largest producers.

and third largest producers.

Phillips is a 20 per cent partner in a joint venture with Italy's Agip (20 per cent), and NNPC 60 per cent.

Texaco Overseas is a joint venture with Chevron and NNPC, holding 20 per cent and 60 per cent respectively.

Ell of Transp. has a 40.80

Elf of France has a 40-60 per cent production venture with NNPC; Panocean is 60 per cent owned by NNPC; and Mobil, Tenneco and Sunray

operate a joint venture on the same terms with NNPC. Joint venture: NNPC and the operator, e.g. Shell, have access term "sweet."

partner in almost all produc-tion ventures. It also has a makes its profit on its share major stake in three product of production, selling it f.o.b. marketing companies and owns the country's three refineries. The profit margin was fixed by petro-chemical facilities and Government in 1979 at 80 U.S. the pipeline distribution net-cents per barrel. Overall the Government takes around 98 per cent of total oil receipts.

> Purchase or contract crude: the companies have contractual rights to purchase certain amounts of crude from NNPC.
>
> Third party dealers: independent purchasers who buy on

short-term contracts NNPC equity crude.

Deemed oil: At times—such as during the 1978 oil glut—NNPC was unable to sell all its planned entitlement at the asking price. The shortfall, termed deemed oil, remained in the

Bonny light: the representative Nigerian crude oil. It is among the world's lightestaverage American Petroleum Institute gravity of 36°, and a sulphur content content of less than 0.3 per cent, hence the

It was not until August 26 of the cut throughout the year. In April and May, they say, kept back import spending, companies advised a \$2 discount. Nigeria might have held out This rose to \$3-\$4 in June and longer. But in fact May and July. "As late as August the June saw increases in imports companies were talking of \$3-above the previous 12-monthly \$3.50," said one source. Be average of Nibn-Ni,2bn. Thus fore the critical August meeting when Nigeria asked for the at least one company executive Open meeting in August, its expressed his hope for \$4, and

expectation of \$3.
Government sources today acknowledge that they pursued a policy which did not succeed. made of government, says one when Nigeria decided to maintain its price after the May inflexibility as on the timing meeting of OPEC (hoping that Saudi Arabia would move up was always prepared to cut if from \$32) there were substanit finally proved necessary,
tial foreign reserves of some though in public it had to take
N6bn which could provide a tough stance. Perhaps we
comfortable cushion. should have offered our dis-

CONTINUED ON NEXT PAGE

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Willan Hay

Discount fails to attract third parties

CONTINUED FROM PREVIOUS PAGE

acted in June."

It is too early to judge the medium term impact of the new price. September output rose to some 1.06m p/d but not all of the increase was attributable to the new price. Some companies are said to have raised production in September because they had to avoid a \$2 per barrel penalty for failing to lift their quarterly quota. The cyclical factor in world oil demand also played a part.

An important element was lukewarm response of third Whatever the outcome, party dealers. In the sixties Government sources acknow- and seventies Nigeria and other ledge that the proportion of Opec countries sold to third parties in an effort to take advantage of rising prices. By the end of last year about 30 per cen; of Nigerian production was marketed in this way, with government to government deals accounting for 15 to 20 per cent. The U.S. remains the largest outlet, taking 44.3 per cent of crude oil exports in 1980, down from 46.8 per cent in 1978. West European countries accounted countries fell from 3.4 per cent to 2.8 per cent.

Pricing clause

The disadvantage of third party deals is that the 12-month contracts have a three-month pricing clause, and can be ended terms are not competitive. In each of the slamps in the 1970s," said one company official, "the third parties walked away in droves. Now Nigeria has finally realised that those who have a stake here will stick with them."

So far the discount has not attracted third parties back. There was considerable interest in the first few days, say Government officials, but this dropped off sharply when the Oil Minister, Sheik

count after Britain and Mexico might have to make a further

In an interview in the August 31 issue of Petroleum Intelligence Weekly, he said the discount would help Nigeria increase its production but added: further price cuts might be required in order to move the volume of oil Nigeria needs to export to meet its financial requirements." He went on to express the commonly held view that the differential between Saudi and Nigerian crude should be \$3.

sales to third parties must be reconsidered.

What then are the prospects for 1982? Company sources be-lieve that if the price remains at \$36, and international conditions are unchanged, output is likely to stay between 1.1m b/pd and 1.3m b/pd in the last quarter of 1981. A substantial rise in 1982 is considered unlikely, and one estimate put production at under 1.5m b/pd. This may well coincide with

the Government's own assessment, for one senior official said the 1982 budget had been prepared on an expectation of 1.3m p/pd. The problems this creates for planners is assessed elsewhere in this survey.

The extent to which Government policy making during alised. these demanding months has been adversely affected by the lengthy process of reorganising the NNPC is probably limited. The major issues of price and production and Opec negotiation is conducted by a handful of men, while the NNPC's role is predominantly administrative.

Although the so-called Oilcate Scandal - allegations that N2.8bn had gone missing from the Corporation's accounts - is long over, the recommendations of the tribunal of inquiry have terms on which new exploration yet to be fully implemented. takes place. In 1979 NNPC Yamani, suggested that Nigeria yet to be fully implemented.

It was a year before the new board, with Mr Horatio Agedah as chairman and Mr Lawrence Amu as managing director, was sworn in by the president. The Bill restructuring the NNPC into five subsidiaries - explor-"There is a possibility that ation and exploitation refining. petrochemicals, gas and marine transportation - has yet to win National Assembly approval.

Reputation

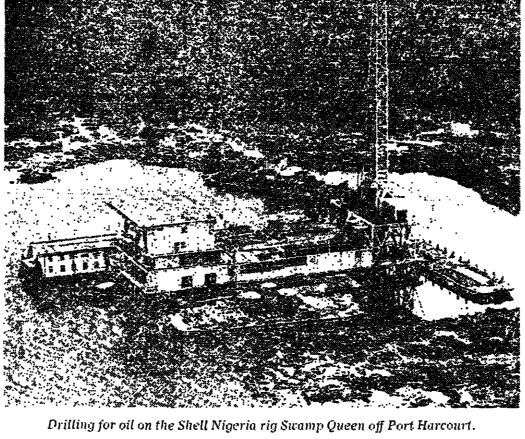
But perhaps more important than the structural changes are efforts to make good the Corporation's weaknesses, notably in the areas of accounting and administration. Mr Amu brings with him a good reputation as manager from his days at the Power National Electric Authority (NEPA), where he with Yahaya Dikko. when the latter was general manager before his appointment as oil adviser.

His close relationship with M Dikko may improve communi-cations between the Government and the Corporation, but as a man unfamiliar with the oil industry he needs time to come to grips with one of Nigeria's most demanding jobs.

Mr Amu will have an important role to play in two subjects which have effectively been shelved during an interregoum which left NNPC staff demor-

The oil companies are pressing for a review of profit mar-The companies have long been arguing that inflation has pushed operating costs to at least \$1.60. One government source acknowledged that the margin has to be reviewed—though challenging the companies figure on costs-but this would not take place before next year.

The second subject is the



the Niger Delta and up country. Nevertheless, the level but only 11 were taken up-by domestic consumption is of Agip. Elf, and the Nigerian- increasing concern. owned Nigus. Companies found the terms unattractive, for the needs have risen from 28,000 equity formula was dropped and b/d in 1970 to around 280,000 replaced by what amounted to in 1981 according to official

panies are still disc certing more of its oil production, and by echelons.

offered 72 blocks, offshore, in crude than they take out. 1990 it will be consuming 50 per 1981 May: OPEC ministerial meeting in Geneva agrees to freeze He called first for energy con-

servation, and secondly raised The country's domestic oil the painful measure of bringing domestic prices in line with international prices. A; present, he pointed out, Nigeria sells a service contracts. "The acreages figures, though industry sources barrel of oil to the domestic are still sitting there," said put it lower, at around 220,000, market at a third the world one company official. "but Dr Alex Ekwueme, the vice-price: "It is a massive and there have been no new fiscal president, told a recent energy perhaps indefensible subsidy... centives." symposium that according to because the beneficiaries of most Nizeria's reserves are put at some estimates "by 1985 Nigeria of this massive subsidy are 20 years, although the com- will be consuming 25 per cent Nigerians in the higher income

SELECTED DATES IN THE NIGERIAN OIL INDUSTRY

1908 Nigerian Bitumen Corporation drills 14 wells along northern edge of Niger Delta Basin and off Lagos but the finds are not commercially exploitable.

1937 Shell D'Arcy starts explorations in southern provinces, activities suspended during Second World War.

1946 Shell-BP begins 10-year search.

1956 Oil found in commercial quantities at Oloibiri and Afam. 1958 Pipeline from Oloibiri to Port Harcourt carries first ship-

ment of crude oil. 1958-89 Discovery of Ebubu and Bomu oilfields in the cast,

Ughelli in the west. 1961 Production tops 50,000 barrels per day, justifying develop-

ment of Nigeria's first refinery at Alesa-Elema. 1963 First offshore discovery-Gulf Oil at Okan Field.

1967 Shell-BP crude oil production reaches 500,000 bpd.

1969 Military Government Issues Petroleum Decree, placing entire ownership and control of all petroleum" in hands of the state.

1973 Government acquires 35 per cent of the equity of oil companies, and a further 20 per cent the following year.

1979 NNPC's stake in the foreign companies increased by 5 per cent making a total of 60 per cent.

1977 Creation of the Nigerian National Petroleum Corporation

1979 The Military Government nationalises BP's 20 per cent stake in the NNPC-Shell-BP joint venture, and takes the remaining percentage of BP-Nigeria's marketing company.

1980 April: Tribunal of Inquiry appointed to investigate allegations that N2.8bn had gone missing from the accounts of

1980 August: The tribunal's report describes the allegation as a

1981 March: Government reaches agreement with BP on com-

prices and cut production between 5 and 10 per cent. 1981 June: Britain announces cut in North Sea oil price by

US\$4,25 to US\$35 per barrel. 1981-July: Four African producers—Nigeria, Algeria, Libya, Gabon—meet in Algeria and agree to maintain prices at

US\$40-41 per barrel. 1981 August: OPEC members meet in Geneva and fail to agree

on unified pricing system. Nigeria announces "discount" of US\$4.00 per barrel, cutting prices to US\$36 per barrel. 1981 October: Nigeria extends credit terms, effectively reducing price to US\$34.50 per barrel.

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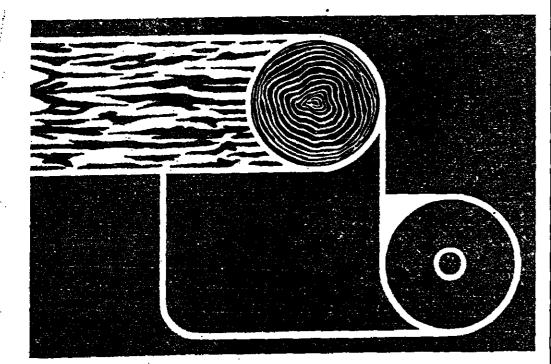
should be using for your international business.

You're welcome to Nigeria. And to any of our

(b00 b/d)										
	1970	1971	1972	1973	1974	1975	1976	1977	1978	1979
Gasoline	9	12	14	17	21	26	34	53	53	59
Kerosene	5	6	7-	8		12	15	18	21	22
Gas Oil	7	9	11	13	14	. 16	21	29	37	35
Fuel Oil	₄	5	. 6	8		9	iı	10		12
Others (residual)	_ 3	_ 2	2	1	· 2	2	3	10	11	3
Total	28	34	40	47	54	65	83	112	134	154
Source: Nigerian	Natio	pal Petr	oleum C	ornoratio	יייייייייייייייייייייייייייייייייייייי					

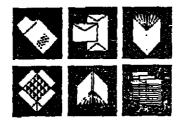
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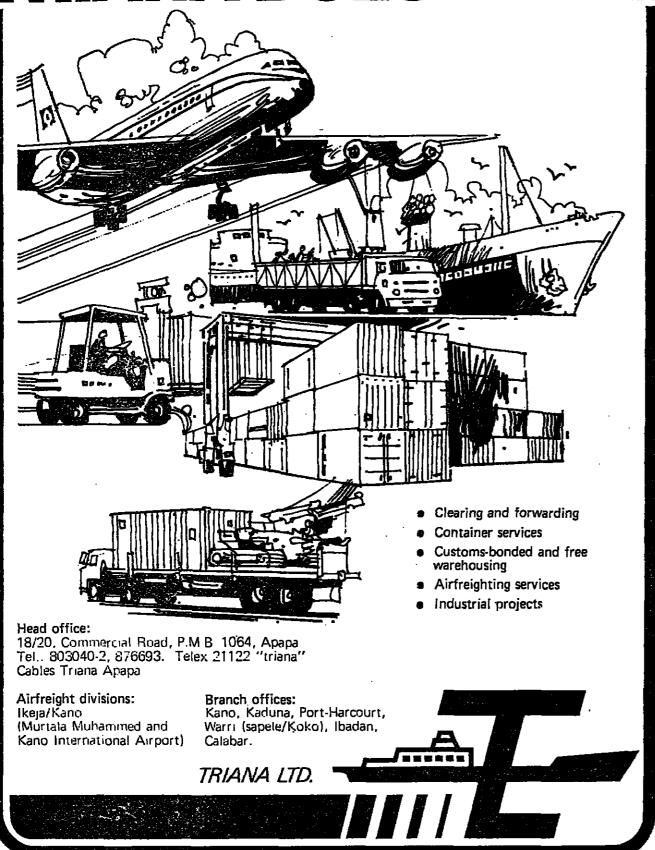
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Corporations play a role in the community

THE Nigerian National Petroleum Corporation (NNPC) and its partners are in the front line when it comes to dealing with local problems in their operat ing areas.

In vain company officials point out that about 98 per cent of revenue goes to Government which will spend the money as it sees fit. "You are the millionaire's son," the locals reply, and the joint ventures which NNPC have with companies like Shell and Gulf are expected to play an important role in the community. ranges from supplying a helicopter to a state commissioner who wishes to avoid a lengthy boat trip along the winding waterways of the Delta region. to providing space in the company mortuary when the local hospital's facility is full.

The state of local roads. inadequate water and elec-tricity supplies, the need for new schools, the incidence of armed robberies, the frequent problems of communicating with Lagos - companies are expected to help out with. And all this apart from dealing with oil spillage and demands for compensation from larmers and fishermen.

Issues

At Warm, from where NNPC-Shell runs its Western Division. the public relations campaign is mounted on two fronts. Twoday seminars are held once a month for local officials and politicians, at which the workings of the industry explained, and contentious issues such as revenue allocation are discussed.

The seminars also give an opportunity to review current developments in the industry. NNPC-Shell's Western Division figures starkly illustrate the dramatic slump in national

region's technical

> 1.129.874 1,380,431

12,411,534 100.0

Hydropower

Petroleum prods.

Index of Energy

Consumption

Provisional.

TOTAL



Higher cassava yields are the result of improved strains grown at Agbarha Farm Centre near Warri

current ceiling on production opment programme under the of around half-a-million barrels. But as a result of the world oil glut and other factors, production in the division dropped from 550,000 b/pd to 127,000 in July. August and

ENERGY CONSUMPTION

(tonnes of coal equivalent)

1,848,754

13,773,963 100.0

by petroleum industry

potential is 705,000 barrels per But the fall has not affected day (b/pd); NNPC places a NNPC-Shell's community develenthusiastic direction of Chief Philip Ohuyon. It includes an experimental farm, pilot projects in poultry and pigs, rubber and palm oil, while a

Although reaches over 5,000 farmers and includes small scale financing and livestock assistance, the main purpose is to demonstrate what can be done with the right techniques and inputs.

Thus at the Agbarho Farm Centre-research is under way into cassava, a root which provides the staple food in southern Nigeria. The work. carried out in co-operation with the Bendel State Ministry of the Agriculture, Department of Agricultural Research and the International % change % share 1978/79 1979/80 Institute of Tropical culture, has produced a blightresistant, high yield (five times the local average) plant Cuttings are sold at a nominal charge to farmers.

Meanwhile poultry is an increasingly important source of protein and the success of onfrom NNPC-Shell will encourage Sources: Federal Ministry of others. Mr Affred Hhido proudly dis-

plays his 700 laying hens housed in a wire mesh fenced shed behind his home at Aktewe-

He bought them as day-old chicks and lost only a handful in the four months it took them to reach the laying stage. His ambitious three-year expansion plan envisages 10,000 layers and 15,000 broilers on 14 acres of nearby land he recently purrhased. Funding will come from the Agricultural and Co-Operative Bank but in the meantime he has had the assistanc-NNPC-Shell in obtaining remiar supplies of feed.

There is certainly no problem about the local market. Warr itself, once little more than a trading centre strategically placed on the delta, is now a boom town. It's the site of one of the country's three refineries. the new port opened in 1979 and a steel plant is under construction. Corrugated iron sheds strong out alone the main road sell everything from colour television sets and stereo equipment to wine.

Michael Holman

Mines and Power: Nigerian National Petroleum Corporation and National Electric Power Authority. Mining sector dominated

13.455.145 100.0

petroleum industry in Nigeria's mining sector is illustrated by projected investment over the five year period of the Fourth

Of the N6,575m set aside, all but N360m is earmarked for projects to be carried out under the Nigerian National Petroleum Corporation.

With the exception of lime stone, all minerals-coal, tin, columbite-continued to decline to change until the serious prob-lems encountered by the Nigeria resolved, and plans for restructuring the tin industry get under way.

Under the Plan, N60m has een allocated to the NCC, of which N20m is reserved for the proposed Okaba decarbonisaion plant, which will produce tar, coke, and chemical byproducts. The balance will be spent on re-equipping and rehabilitating the Enugu coal mines. Their production capa-city target is 2.4m tons by 1985.

However, the two deep mines at Enugu-Onyeama and Okpara -are struggling to overcome problems encountered during their mechanisation programme Polish equipment worth N20m has proved unsuitable for Nigerian conditions and earlier this year a senior NCC official said complete replacement was necessary if mechanisation was

Projects included under the N120m allocation to the state

COAL PRODUCTION

Production 24,000 176,000 1971 1975 1976 282,727 267,159 204,837

Source

INDEX OF MINERALS PRODUCTION

Cassiterite

l .	(112 016)	Commoils	Cosi	гтисасопе
1973	86.7	91.5	95.9	128,2
1974	81.0	96.5	89.2	128.8
1975	65.8	72.9	72.7	117.5
1976	55.0	49.5	76.3	110.6
1977	48.5	63.4	77.6	88.5
1978	43.7	41.7	64.2	84.3
1979	42.0	41.7	52.8	151.3
1980+	39.2	40.2	44.5	179.0
† Provisional				

owned Nigerian Mining Corpo ration (NMC) are the N40m clay brick plant at Abuja and N14m for the Jakura Lime Plant. A further N10m will be spent on a refractory plant heat resistant bricks used to line the interiors of kilns, such as those at smelting plants and steel furnaces.

Source: Central Bank

A major venture, scheduled to get under way "early in the Plan period." is the N150m Associated Ores Mining Company. Its operations in the Itakpe Hills would provide the raw material for the iron and steel complexes at Adiaokuta and Warri. The target is 7.28m tonnes or iron ore annually.

A further N10m is set aside for the NMC's participation in the Nigerian Uranium Mining Company (NUMCO). It is a ioint venture with Minatime of France in which the NMC holds 60 per cent on behalf of the Government. The company is of uranium deposits in Gombe

Other exploration includes trial mining of gold at Ilesha after the first results suggested mineable reserves of 10.000 ounces. Exploration has also started in the north-western region of Nigeria. The NMC has reached agroement with Stroiexport Development of Nigeria to carry out a search for lead, zinc and salt in the Abakaliki area.

Michael Holman

Phoenix of Nigeria Assurance Company Limited



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Jeli lai ligh

Huge investment needed to release gas potential

NIGERIA has the potential to Escravos (subsequently Peter-become one of the world's side was proposed) and doubtful because Bonny LNG tion to proceed with the pro-major gas exporters but govern. The Bonny LNG company prices would probably not be dollar investment required.

Petroleum Corporation (NNPC), told a recent (NNPC), told a recent symposium that the country's natural gas reserves at the beginning of this year were 88 trikion standard ou ft (scu) the equivalent of about 15bn barrels of oil, while gas which is currently flared represents some 400,000 barrels a day.

Yet it remains far from clear when the project designed to take advantage of this massive resource will get off the ground: the \$14bn Bonny liquefied natural gas (LNG)

two categories. Associated gas is the product of the oil wells and represents about 20 per cent of reserves while the balance is untapped. Since the fields are small and scattered, economic collection of the associated gas is not feasible. It is generally accepted that a Government decree stipulating that by 1984 companies must either use the gas or prevent flaring (burning gas off) is

Domestic gas consumption is little more than 8 per cent of associated gas. But a project like Bonny would take as much as 2bn cu ft per day (cf/d).

The proposal has a long history, going back to the mid-60s when the UK Gas Council considered the possibility of LNG imports from Nigeria. This was abandoned on the discovery of North Sea Gas, but during the 70s Shell's technical service division carried out various studies. In announced that there would be two liquefaction plants sited at

ment continues to look with was formed in 1976 by the trepidation at the multi-billion Nigerian Government, Shell and repidation at the multi-billion Nigerian Government, Shell and older investment required.

Mr. S. M. Akpe, a senior Second half of 1977 the Government of the Second half of 1977 the Government of 1977 the Second half of 1977 the 1977 the Second half of 1977 the 1977 official in the Nigerian National ment merged the two projects

into a single plant at Bonny near Port Harcourt which would consist of six "trains" (process units) in which the Nigerian National Petroleum Corporation held 60 per cent, Shell and BP each 10 per cent, and Elf, Agip and Phillips split the remaining 20 per cent.

A gas gathering pipeline would tap fields of associated

and non-associated gas to the east of the Niger River, and the project would include construction of a harbour and the purchase of up to 16 LNG-carrying vessels. In 1980 the The country's gas falls into intent with a European wo categories. Associated gas consortium for the sale of half the product of the oil wells the output for 20 years, with not represents about 20 per provision to take the balance and of reserves while the should no other hugars be

Bonny Liquefied Natural Gas (LNG)

Nigeria Electric Power Authority, Lagos Power

station (with provision for industrial consumers)

Abuja (Federal Capital Territory projected needs)

Source: Nigerian National Petroleum Corporation

Aladja Steel Plant

Ajzokuta Steel Complex

NEPA Afam IV Extension

Onne Nitrogenous Fertilizer Plant

Warrie Refinery Petrochemical Plant

NEPA Sapele Phase II

Current gas contracts

competitive with Canada and

Little progress has since been made and last month the project experienced a setback. Phillips relinquished their 72 per cent equity share and unnounced that they would cease to be technical managers and operators of the scheme by February 1982.

Elf and Agip. Consultations have begun over the appointment of new technical managers—likely to be Shell or Elf—but the effect of Phillips' withdrawal is to set back the project at least six months. First shipments of LNG are now not possible before 1986.

Phillips' withdrawal was announced in a bland statement issued by the office of the should no other buyers be President in which the Govern-

> Average Daily Requirement (Million Cu Ft p/d)

> > 140

100

63

30

believe a major factor in Phillips' decision was a growing impatience with Government's rejuctance to press ahead with a firm commitment.

least \$14bn, some 60 per cent is to be borne by Nigeria. But references to the project in the outline of the Fourth National Development Plan appear luke-The Phillips share is likely warm. "It is evident," the Out-to be taken up by the four line states, "that it will not be outside shareholders—probably possible to carry the project along with other Government commitment during the Plan period (1981-85) except through massive private-sector participation." The Plan made token provision of N300m and anticipated that work would begin by

Public statements recently. however, have been more posi-President Shagari's oil adviser spoke of the "executive branch gearing up to launch Bonny LNG," making the point that LNG sales would compensate for the expected decline in foreign exchange earnings from

But he went on to list some of the complex contractual points that must be resolved in the venture and investors could take the plunge. They must be satisfied that the base price is right, reach agreement on a formula for price increases. and make provision for renego-tiation should changing circumstances warrant it.

Despite unanimous agreement that Bonny LNG would become a lucrative export Government is nevertheless in a difficult position for it must commit tself to the project at a time when oil revenue is falling and foreign exchange constraints

Michael Holman

Plan for higher efficiency aimed at increasing tin production

GAS UTILISING PROJECTS

UNDER WAY OR PROPOSED

IN A landscape of volcanic out-crops and hillocks from post ATMN will produce about half) and there was a doubt as to the workings, a 1936 U.S.-made while Nigeria has fallen to receiving of remittances from Bucyrus Monighon drag line is around 11th place in the table. England." still going strong.

It is tearing away overburden goes back to the sixteenth cen- "It was decided to reduce the ation (NMC) is due in part to in its 7 cu yard bucket and ex- tury when "straws" of the rate of pay from 9d per diem to the failure of the mining composing the tin-bearing layer of metal were used as a currency. sand and gravel in one of two The first commercial venture adjacent sites near Bukuru,

producers, reaching a peak of over 5,000 tonnes a year and helping to put Nigeria into the year in which the First fourth place in the international world War broke out, Mr E. A.

Tin mining in Plateau State began in 1909. By 1914 over

Something had to be done. shortage of money for a time," The NMC, set up by the notes Mr Langslow Cock, "but Nigerian Government in 1974, things soon righted them now holds around 60 per cent

selves. Despite the hiccup, Nigerian production rose steadily to a peak in 1943 of over 17,000 tons, declining to 11,200 tons in 1970, and continuing to fall

Alhaji Rilwanu Lukman, the Cornwall-trained general manager of the State owned Nigerian Mining Corporand part of this was payable in corn." This helped, but
there was still a cash flow probcorporation itself is hoping to

> of the five mines: ATMN, Ex-Land Nigeria, Bisichi Jantar Nigeria, Kaduna Prospectors, and Gold and Base Metal Mines. as well as 21 per cent of the Makeri Smelting Company near the state capital of Jos, at which the ore is refined.

The Corporation is in the middle of a major overhaul of the industry. "Our idea is to rationalise the tin mining com-panies and improve profit-ability." says Alhaji Lukman. "We want to reduce overheads, and increase efficiency all round." In essence the plan is to bring all the companies, including the Makeri Smelter. under a single management structure.

Co-operation

The Federal Government, as the major shareholder in the new company, would take a proportionate responsibility for a capital injection of some N10-12m needed mainly for new plant and equipment. The exer-cise, which may be completed in late 1982, is going ahead with the co-operation of the minority shareholders.

"Who doesn't want to improve the efficiency of their company by reducing produc-tion costs?" asks David Dent-Young, manager of ATMN. "We would welcome rationalisation, and I see it as the only possible way of taking the Nigerian industry into a long term future." But he goes on to caution: "There has got to be a climate for investment in terms of the international tin price and prospects, and also in terms of investment in Nigeria."

He cites problems in obtaining spare parts, the bureaucratic difficulties of the import procedures, and delays in getting export licences for columbite (a by-product used in the electronics industry) with further delays in receipts in export payments for the mineral.

On prices at least there are encouraging signs. Tin reached an all-time high of £8.445 per tonne in September. But the 1981 average price will probably be just under 27,000, compared to 27,222 per tonne in 1980. Meanwhile, operating costs are rising, with the new minimum monthly wage of N125 pushing

up the labour bill. Michael Holman



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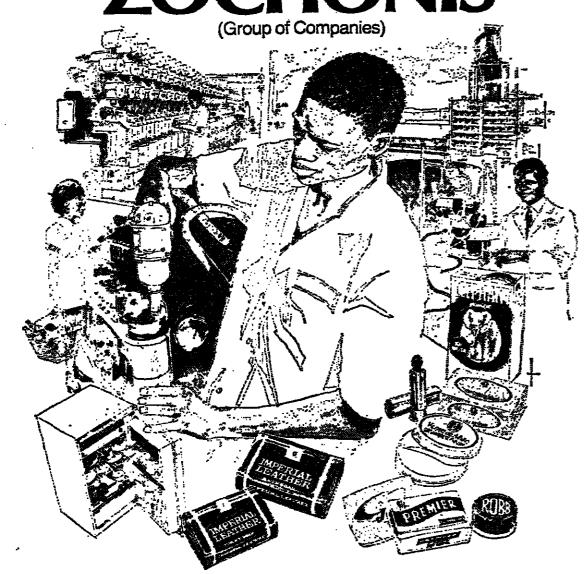
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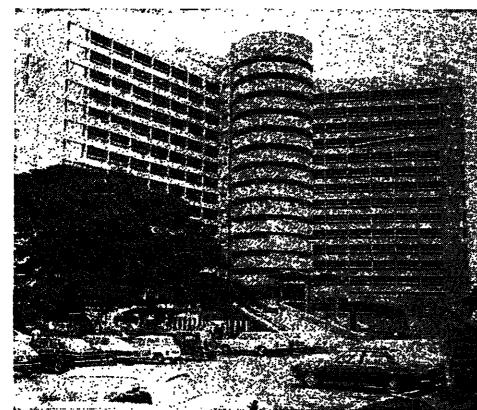
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INFRASTRUCTURE

Quentin Peel looks at the mixed results of enormous investment in infrastructure during the past decade

past decade has produced very such as in electricity generamixed results.

There have been notable, even dramatic, improvements in some areas, such as the national trunk road network, urban highways in Lagos, port capac-ity and international telecommunications. In other sectors, like internal telecommunica-tions, huge spending pro-grammes have yet to produce more than a marginal improve-

Moreover, failure to provide adequate maintenance of the new projects embarked upon, and failure to coordinate schemes within and between different sectors, has often negated the potential benefits of the

The continuing inadequacies of Nigeria's infrastructure, such as the often non-existent telephone system, erratic power and water supplies, unpredictable airline services and slow road and rail transport, constitute a critical bottleneck in the country's rapid economic de-velopment—second only to the shortage of skilled manpower. to show any significant improve-

total public-sector capital spend-ing under the Third National per cent for agriculture. Although spending fell short of the target by as much as greater for agriculture and manufacturing than for the

ment in quality.

major infrastructure projects.

MASSIVE INVESTMENT in in-frastructure in Nigeria over the a big expansion in capacity, forced to send documents by tion, airline services, or tele-phone lines, it has been unable to keep pace with the growth in demand, and therefore unable

> The power and transport between them were allocated almost one-third of Development Plan, some N14bn, compared with 19 per cent for manufacturing and a bare 6.5 one-third, the shortfall was

The lack of coordination of spending plans also means that shortcomings of one area of communications can have drastic effects on attempted improvements in others. Thus the country's domestic airways network is put under enormous pressure because of the lack of alternative means of communications between major cities. Because businessmen cannot

courier, often on a daily basis.

As a result, courier services have become a huge growth industry, and air travel is put under further pressure.

The inability of the religious The inability of the railways.

network to carry more than a small proportion of heavy freight traffic means that it is forced back on the roads; leading to an abnormally rapid deterioration of road surfaces, and continued congestion.

The major infrastructure spending programmes of the 1970s have also left the Nigerian Government with contingenan coveriment with con-tinging heavy commitments in the latest plan period, not least because of lengthy contract delays. The huge programme for new telephone exchanges throughout the country, for example, is now running five years behind schedule.

The delays are a reflection the telephone exchange equip-ment is available, many of the buildings to house it have never been finished. Sometimes the says, contracts have never been will b

awarded, and in other ca companies have gone bankra because they have not bee

The new Fourth National D velopment Plan maintains the very high priority for infrast ture spending. Power, w pottleine

The total speculing on t port is put at No.6000 for M N2 4bn on power supply (ne including Nibn to be spend to the state governments on runs electrification), and N2bn of telecommunications, a total o Nilbn out of the N40bn federa capital spending programme. However, the plan recognise the critical need for better main tenance and efficient operation.

"The primary concern of the both of lack of co-ordination rederal Government in the area and simple lack of executive capacity: although virtually all rent plan period is the proper Federal Government in the area of transportation during the curmangement and maintenance of the facilities already provided at very heavy costs," the plan says. "Expansion of facilities will be relatively modest.

Telecoms—a story of disaster

poor co-ordination, weak management, financial incom-petence and lack of maintenance, underpinned by allega-

tions of widespread corruption. More money has been spent on telecommunications with less to show for it, than arguably in any other area of public

The lack of an efficient system of telephones or telex within the country is a major cause of economic dislocation. It is a direct factor in the inefficient operation of the banking system, where cheques from branches outside Lagos may take months to clear. It puts a huge extra burden on the domestic airline by compelling people to fly when they would otherwise telephone. It slows down virtually all transactions by days, if not weeks.

Although international telecommunications links have improved dramatically in recent years, and telephone links within Lagos are generally efficient and reliable, the picture for the rest of the country is dismal. In Port Harcourt, there are no telephone links to the town's new international airport. In virtually all the country's 19 state capitals, communications outside the main

Yet over the past decade, and particularly in the past six years, the Ministry of Communications has spent billions of naira on expanding the system. Between March 1975 and December 1977 alone, contracts totaling some N1.68bn (about £1.4bn) were awarded, covering telephone exchanges, switching equipment and external line plant, a domestic satellite system and an aerostat balloon

According to a progress report of December 1980, many of those contracts remained uncompleted, some of them unstarted, have frequently been unable costs had risen enormously and Nigeria still lacked anything approaching an efficient tele-

phone system.

By February 1981, the
Ministry of Communications had contracts in progress worth N1.35bn. and faced claims from contractors for escalation of a the new exchange was awarded

have together been allocated a further N2bn "to facilitate speedy implementation of a backlog of unaccomplished projects from the Third Plan, and meet the communications requirements of a rapidly expanding economy.

Yet according to one leading equipment supplier: "Their capacity right now is more than enough to fulfil all the requirements of Nigeria. It is simply old and needs regular maintenance. Their technicians are good. Their engineers are good. It is their management capability that is lacking. Their maintenance is disastrous be-

Another Lagos-based executive reported to his board: "The Nigerian Posts and Telecommunications (department of the Ministry of Communications) continues to fragment its suppliers, destroying any possibility for local manufacture, continuity of training and an effective telephone system."

cause of that."

What has happened is that planning has been completely unco-ordinated. "It is a gigantic plan, with no administration, no maintenance and no backaccording to one contrac-

In some cases incompatible systems have been chosen, and ent modifications required (for example, between telephone exchanges ordered from ITT of the U.S. and the German group Siemens, the two biggest suppliers). In others, different systems have been chosen simultaneously to do the same task, thereby duplicating

Within a single project, the contract for a new telephone exchange may have been awarded, but the contract for the exchange building, or for the external line plant to subscribers, may have been forgotten. Civil engineering contractors

to fulfil their contracts, either through speer lack of executive capacity or because of irregular and delayed payments.
In the city of Kano, the old telephone exchange was

installed by Britain's GEC in the early 1960s. A contract for to ITT and the equipment

demned as unsafe, and the equipment cannot be installed. There are now proposals to expand the old GEC exchange as a temporary measure.

Another problem has been excessive expansion. In Enugu, capital of Anambra state, a new exchange has been installed by Sweden's L. M. Ericsson with a capacity of 10,000 lines, in addition to the old exchange built by Britain's Plessey which has 6,000 lines. Yet there are now 12,000 lines still unconnected.

The main projects undertaken and still going on should have revolutionised the telephone system. They include:

• the aerostat balloon system to carry television, radio and telephone transmissions (original cost N153.4m, at a standstill); a domestic satellite system with 19 ground stations for

television and eventually telephone transmission N119m, largely completed); a coaxial cable from Lagos to Kaduna (just commissioned,

cost N25m);

about 200 telephone exchanges (cost N390m, running five years late); a national transmission net-

work (contracts worth N330m. just awarded): exchan

federal capital (to be awarded). According to the progress report of the Ministry of Communications, a string of reasons are given for the five-year delay on the telephone exchange programme. "Equipment installa-tion is held up because of lack of buildings," is one common reason. "Action should be taken to award contracts for the conventional exchange buildings which are still out-standing," according to another

Three of those major projects overlap in terms of the facili-ties provided: the aerostat system, the domestic satellite system and the terrestrial transmission network. All are supposed to carry domestic telephone communications. None

is yet doing so. The consequence of the disorganisation has been a huge backlog in the planned expan-

TELECOMMUNICATIONS IS a In the present development delivered. But the building put of telephone lines available Nigerian disaster story. It is plan, for 1981-85, postal and up to house it by a local civil was supposed to expand from a tale of inadequate planning, telecommunications services works contractor has been contact to the supposed to expand from works contractor has been contact to the supposed to expand from the present development delivered. But the building put of telephone lines available up to house it by a local civil was supposed to expand from a tale of inadequate planning. about 100,000 in 1975 to 750,000 in 1980, according to the Third National Development Plan. In the event, the present total is between 220,000 and 250,000. The intention of the new plan is to reach the more modest

target of 611,550 by 1985.
The only major contracts awarded so far this year have been for the replacement of the national transmission system. This has resulted in considerable public debate, both as to the manner of awarding the contracts, and over the choice of the analogue system.

Five zones

Worth N330m, the project is divided into five zones, of which ITT has won two, Siemens two, and Marubeni of Japan,

Sources in the industry warn that, in spite of the cancellation of escalation clauses in the contracts, the project is likely to take three or four years to complete, rather than the 24 months allowed, and the eventual cost is likely to be nearer N500m because of poor specifications and hurried tendering. Tenders were called for in just 14 days.

The only area of Nigerian telecommunications which can report a success story is the international system, run by the parastatal Nigerian External Telecommunications (NET).

International telephone and telex links from Lagos have improved immeasurably in recent years, with about 120 satellite circuits to the UK, and most recently, the inauguration of the West African submarine cable finking Lagos to Abidian, and from there to Dakar, Morocco and France.

International direct dialling is now available, although the demand is far greater than the available supply, and only 4,000 Lagos' 65,000 subscribers are able to use it after paying a flat charge of N200. It is possible to dial Nigeria from the U.S. but not in the opposite direction.

Nevertheless, NET has man-aged to keep ahead of the expansion of domestic telephone links, and provide the one ray of light in an otherwise glooms scene.

spare parts. Some 400 kilometres

Performance of the railways

gers a month, against 400,000 in 1978, and every railway station has a train in each

Between 1979 and 1980 there were major improvements in

all operating statistics: pas-

direction each day.

Quentin Peel

How Indians put railways on the right lines

IN A country where the esence of expatriate managers waymen have found themselves embarrassing position of being aspirations are enigmatised." normally radical trade union. Their contract to revitalise Nigeria Railways expires in September 1982 and there is vigorous debate over its

The National Union of Railwaymen was at pains to stress its own impeccable credentials n the field of Nigerianisation, when it took a two-page adver-tisement in the Lagos Daily Times to state its case.

"Patriotism of Railway Workers is unsurpassed by that of any other class of people in this country," the union declared. "We were in the declared. "We were in the vanguard of the struggle for the political and economic independence of our great country. We declare that our militancy and patriotism are unabatable."

The advertisement proceeded to cite the achievements of the union in removing expatriates from the top management of the Nigerian Railways Corporation: "Single-handedly and under the umbrella of the Nigeria Union of Railwaymen (Federated), we pitched a battle against this imperial domination.

"All along, we had felt that able while one third of the 650 out of 210 locomotives in action the worst home rule is better passenger coaches were out of with six cannibalised to provide is a matter of extreme sensitian the most benevolent tivity, a team of Indian rail-foreign rule.' Regrettably, subsequent events tend to negate in the peculiar and even this dictum and our hones and The statement went on to

call for the Rail India Techni-cal and Economic Services (RITES) team, brought in to reorganise and revitalise Nigeria Railways two years ago, to have their contract extended, rather than hand over to Nigerian "The NUR believes that be-

tween now and the middle of 1982 there will be no Nigerians

with requisite qualifications, experience and the right attitude to work to man the posts of director-general, directors, etc."

The advertisement, predictably, stirred up a furlous political debate, not least between the union members and the railway's senior staff association. But it did constitute a remarkable tribute to the job done by the Indian team in put. done by the Indian team in putting Nigeria's moribund railway

system back on its feet. RITES took over in July 1979, with 35 men to run the railways administration, and a fur-ther 400 as a task force of locomotive engineers, fitters, workshop maintenance men and technicians.

When they arrived, only 97 out of a locomotive fleet of 216 nperial domination. were working. Only 2,400 of But the string was in the tail: some 7,000 wagons were service-

passenger coaches were out of with six cannibalised to provide commission According to the NUR: "In of track have been rebuilt, with

the 1970s, the climax was new sleepers and some 500,000 reached: salaries were not paid cubic metres of ballast proreached: salaries were not paid cubic metres of patiast pro-regularly, promotions were a duced by a railways quarry, thing of the past; it was re-garded as a curse to be in the railway, and the morale of the staff was at the lowest ebb.

That technical job has been railway and railway major.

"Staff were leaving the accomplished without any major corporation in thousands investment, but rather by corporation in thousands ... investment, but rather by what is worst is that the improvising with the equipment available. "We found N15m worth of spare parts lying in packing cases," says Mr Darba were engaged in power tussles, scrambling for positions and infested with tribalism, corruption and what have the started repairing right. tion, nepotism and what have we started repairing right

In 1978, the corporation was loading only 65 wagons per day, has improved enormously: and carrying only 800,000 tonnes new daily services have be and carrying only 800,000 tonnes new daily services have been of freight a year. The railways introduced with the same suffered frequent derailments resources, and by the end of the because of poor maintenance of year, loading should be running the track. Trains were leaving at 300 wagons per day, carrying once a week, and even then some 3m tonnes of freight. The were unreliable. There was no lines are carrying 1m passon. once a week, and even then were unreliable. There was no daily service to minor stations.

There were three main reasons for the decline: poor management, the destruction of the Nigerian civil war and a rapid changeover from steam to diesel locomotives without adequate. technicians to service them.

chnicians to service them. senger traffic was up 23.7 per There is little doubt about the cent from 8.6m to 10.6m; goods

transformation since RITES tonnage up 54:9 per cent from took over. There are now 192 1.13m tonnes to 1.75m tonnes.

CONTINUED_ON NEXT, PAGE

SMSA',

Les lange



Containers line the quayside at Apapa's Third Wharf extension

Surge in container traffic satisfies even smugglers

THE UPSURGE in container tainer gantries to transfer the traffic in Nigeria over the past decade appears to have satisfied two broad groups of customers who are otherwise bitter rivals: the legal traders and manufacturers and the smugglers.

On the one fland, container, traffic has provided legal importers with a much more ecure system than old general cargo practices: pilfering is substantially reduced (although there is always the danger that an entire container may be stolen). At the same time, the new system has provided the lucrative smuggling trade with an excellent means of bulkimporting which can be kept from official surveillance with a modicum of bribery.

Whoever is happiest does not really matter to the handlers, for the traffic is undoubtedly soaring. From a modest beginning of 1,079 tonnes in 1968-69. container traffic reached 1.14m tonnes in 1979-80, and has surged again in the last 12 From the first year redoubled every year, and since then has shown only slightly reduced growth.

The most specialised container-handling facilities are provided at the Third Apapa Wharf Extension in the Lagos port complex, where nearly twothirds of the total quay length of 1,600 metres is set aside for the traffic with a double-end roll-on roll-off (RoRo) berth. The wharf can handle 320,000 20-foot containers a year, or some 4m tonnes of cargo, and is equipped with specialised con-

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boxes to rail trucks.

None of the other Nigerian norts are as well equipped. although all now have extensive stacking areas set aside and fork-lift trucks capable handling both 20-foot and 40foot containers.

The Nigerian Ports Authority has brought in an outside com-pany; Container Consultants Nigeria (CCN—formerly the Container Terminal Company) to handle the traffic at Apapa and Port Harcourt. It also operates the Lily Pond depot at Igunma, which has over 103,000 square metres of stacking area.

Bitter opposition

The upsurge in container raffic has provided lucrative new business for Nigeria Railways, although only in the past two years has that organisation been capable of handling it.

The biggest single traffic consists of 1,200 containers a month of CKD (knocked-down) kits for the Peugeot assembly plant at Kaduna. Before 1979, the traffic constituted the worlds largest air freight contract, with the kits being flown direct from Lyons to Kaduna on 20 Boeing 707 flights each week by the French airline, UTA,

However the then military. regime insisted that Peugeot switch to sea and rail routes, to reduce the cost of the imported kits, in the face of bitter opposition from the company. In spite of the occasional skirmish since then, the rail-

Ports aim to keep ahead of demand

THE PORT at Calabar boasts Nigeria's newest harbour facilities, 860 metres of straight berth, capable of taking five vessels at a time, three transit sheds for import cargo and two warehouses for exports. Built at a cost of N89m, it was opened just two years ago.

The port official was enthusing about the facilities as we headed down to the docks: "I think a ship has just come in," he said. "You'll see how we work here."

As we swung on to the quaydisappointment was apparent. was deserted, except for a random stack of containers, not ship in sight, nor even a forklift truck. "It must have gone very quickly," he said apologetically.

-Calabar- is a far cry from the Lagos ports of Apapa and Tin Can Island, where business is spare berths can Tarely be symptomatic formation of Nigeria's docks from appalling congestion six today, even with a roaring import trade.

the route, has risen from 93 containers last February to 427 The new port was planned in September, and the Kano. the early 1970s as an terminal is to be expanded alternative to Port Harcourt in neighbouring Rivers State, to An identical operation is shortly to start between Lagos serve the busy commercial states of Imo and Anambra, and the and Kaduna, where a new connorth-eastern states of Borno, tainer terminal should open in Gongola, Bauchi and Plateau, January or February, and where goods for the new as well as its own hinterland of Cross River State. The contract was awarded in

1976, when the Nigerian Ports Authority (NPA) was still in the throes of congestion which at its peak kept ships waiting for six months to unload, and cost the economy an estimated

rather than suffer considerable Yet today the port is struggl-ing to justify its existence and delays in Lagos, is popular with "Containerisation into West Africa can only grow," Mr will be lucky to attract 400,000 ionnes of cargo this year, when Aiden Bristow, managing direccould handle 1m tonnes. for of ICNL, says, "because despite the difficulties of sinua-gling, the container is with us for good. Everybody has geared Shipping lines are offering discounts for any cargo which chooses it as a destination and the NPA has launched a big publicity campaign to drum up

> Quentin Peel example of a public corpora actually managed to get ahead of the rapid growth of the Nigerian economy. In the 1970s total traffic through Nigerian ports arew by more than 170 per cent, from 7.3m tonnes to more than 20m tonnes in 1978-79. The increase was entirely due to rocketing imports, up almost 290 per cent from 4.5m tonnes to 17.4m tonnes, whereas ex-ports actually fell from 2.8m to

2.3m tonnes in 1979-80.

The former military government embarked on a N2bn expansion programme in the ports which is still going on today to cope with the traffic.

Bigger pay-offs

The two principal developments were at Lagos: Tin Can Island port was built at a cost of N190m, with a quay length of 2,500 metres capable of handling 15 to 20 vessels at a time and with two roll-on roll-off (RoRo) berths. The third Apapa wharf extension, including modern container handling was completed in

1979 at a cost of N80m. Apart from Calabar, the other major port development was at Warri, boom town of the oil industry and of Nigeria's infant steel industry. The new port cost N88m and provides six main line berth, one Ro/Ro berth, and a service berth.

Although Warri is still under-utilised, it has done better than Calabar. It is the site of the Shell oil company's western divisioh headquarters, a refinery built by the Nigeria National Petroleum Corporation (NNPC), and three miles upstream the Aladja steel plant is nearing completion, this is likely to guarantee good use in the

Two further new ports are still under construction: At Sapele in the Delta complex a six-berth port costing N110m is scheduled for commissioning in March 1982, which could give additional port capacity for the

Aladja steel plant. At Onne near Port Harcourt a major new deep water port to he known as the Federal Ocean Terminal, has just ben started. At a cost of X130m-eventually perhaps nearer N200m-it will provide six deep-water berths for ships of up to 55,000 tonnes; primarily to provide capacity for the massive Ajaokuta steel plant being built on the Niger river with Soviet technology.

The new Fourth National Development Plan provides for a total of N360m to be spent on further port developments up to 1985, with N150m to come from the NPA, but the emphasis will be mainly on completing ports already started and continuing to modernise those in operation.

Although the plan talks of a deep sea port to serve the whole of West and Central Mrica, it is unlikely to be analised within the plan period.

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The Indian influence CONTINUED FROM

PREVIOUS PAGE and the daily average of wagons

ways have managed to carry the

route for containers is direct from Lagos to Kano, where

there is a container terminal complete with bonded ware-

That operation, run with the railways by Inland Containers (Nigeria) Limited (ICNL)—a

company jointly owned by the National Insurance Corporation

of Nigeria (NICON). Ocean

Transport and Trading of. Liverpool, and a Nigerian

considerable success. Traffic on

federal capital at Abuja should

provide a steady income.

Kano is already the largest

inland container port in black

Africa, and the service which

means containers can be taken

through customs in the north,

northern importers.

up to work with them."

from eight acres to 12.

The next most important rail

traffic without disruption.

loaded up from 130 to 187. At the same time, RITES has launched a big training pro-gramme: 2,500 men have been trained in the field, at work centres; another 400 have been sent on courses to India: and a National Institute of Transport Technology is being built at Zaria.

The revitalisation of the service has coincided with a clear shift of emphasis in the development plan to promote rail transport on a par with road haulage. Moreover, the railways corporation is now operating at virtually full capacity with the equipment available, and is embarking on a major buying

programme.

We have come to a stage where we are smothered with traffic, and we urgently need additional rolling stock," Mr Hariram said. "We have squeezed our equipment to the

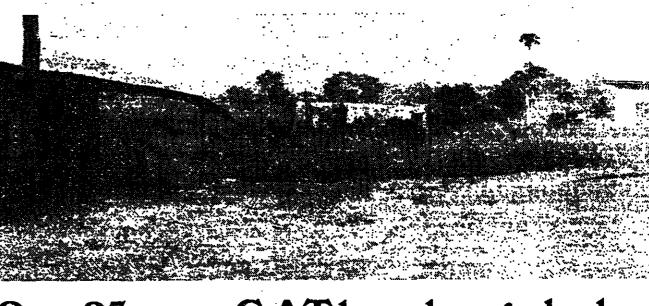
Nigeria Railways is about to place an order for 300 passenger coaches, worth some N36m. It also has a programme to buy 1,000 wagons at a cost of between N35m and N40m. Half. of them will have sliding roofs to handle bulk commodities in

bags. Where necessary, old wagons hav already been converted to new forms of traffic: some have simply had their sides cut off to become flat wagons for container traffic. Other oil wagons have had heating elements installed to carry heavy waxes from the oil refinery at Kaduna. The railway system is likely

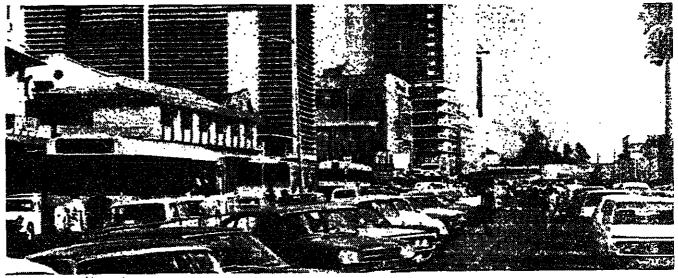
to be called on to play a growing role in Nigeria's economic development. The biggest project is the construction of a standard gauge railway (the present system is narrow gauge) from Port Harcourt to the steel plant being built at Ajaokuta, for which N1.2bn has been allocated during the plan period. Tenders were put out some

time ago for the scheme, divided into six sections and the selection of contractors is expected shortly. Both Indian and Brazilian companies are believed to be favoured, as well as a French-led consortium. Because of the uncertainty over the Government's future oil revenues, the project is one for which substantial foreign finance will be sought.

Another major related project is for a rapid transit system in the capital, Lagos. A Japanese consortium has been awarded a contract for the N350m first



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Quentin Peel

phase, but work has yet to start.

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NIGERIA XV



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PEUGEOT PLANS CONTINUING PROGRESS IN THE YEARS AHEAD.



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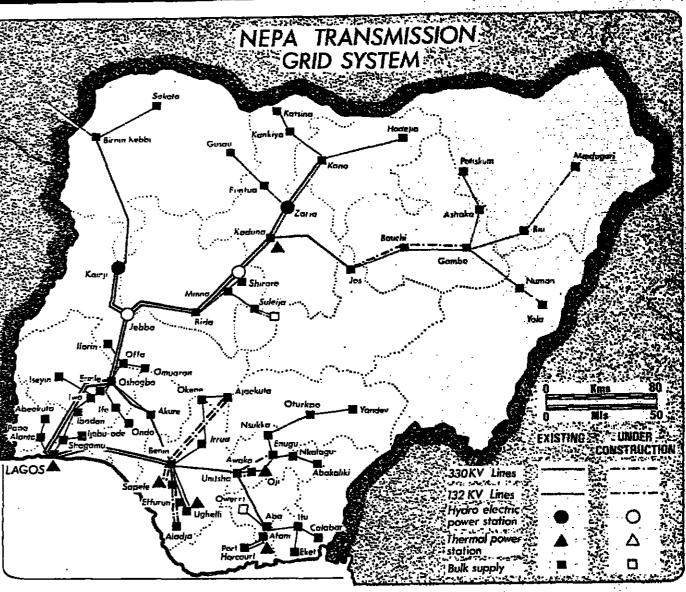
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INFRASTRUCTURE



Lust for power leaves consumers in the dark

The National Electric Power Authority is the most efficient national corporation in our country, declared the Minister for Mines and Power, Mohammed Ibrahim Hassan earlier this year. "It is wholly run by Nigerians who have the initiative to meet consumers' demand at any given time of our commercial, social and industrial development."

Few Nigerians would agree with him. Most industries in the country have their own generators which cut in on the frequent occasions power is interrupted, as do the homes and flats of the well-off. The problem in Ikeja, the industrial area of Lagos, is chronic. In 1980, notes Cadbury's in its annual report, NEPA provided only 37.5 per cent of our total power usage, the balance of 62.5 per cent coming from our own generators. The present intermittent supply is not only inconvenient but also results in unacceptably expensive extra wear and tear on plant and

Beleaguered public relations officials at the Authority have the unenviable task of keeping angry consumers at bay while attempting to justify the Minister's extraordinary claim. Yet it is nevertheless possible to sympathise with NEPA's prob-

Soaring demand

Nigeria's rapid oil-led growth over the past decade has been marked by soaring demand for electrical power. There can be few, if any, countries in the world in which generating capacity has trebled in seven years. But expansion has taken place under trying circum-

Development of towns, suburbs and industrial areas has been haphazard. Small in-dustries spring up in residential areas, thus overloading cables and transformers. Power lines are illegally tapped, with the same result, and frequently

5.000

4,000

3,000

2,000

ACTUAL

COMMERCIAL & RESIDENTIAL 3_STREET LIGHTING

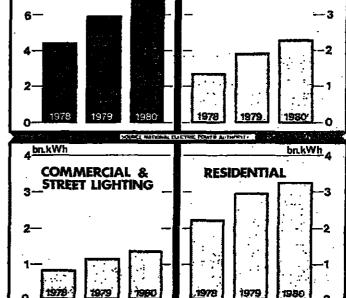
new power-consuming projects until the last minute.

ELECTRICITY

TOTAL

lems, such as a serious shorage of engineers, is uninterrupted power possible? Mr Lawrence Amu, head of the engineering division of NEPA before his transfer to the Nigerian National Petroleum Corporation. offered consumers little comfort. "If in the next 10 years we can completely plan, zone and develop our urban and rural areas and plough in enough money, yes, it will be possible. Since however it is certain that these conditions will not be met, the answer is no.

PEAK LOADS & INSTALLED / FIRM CAPACITIES



NEPA is not informed about by 1983, when total installed generating capacity will be of these plants, about 4,600MW.

Given these and other prob-

But the power system will continue to improve, he said, and the Government is committed to a huge N2.4bn expansion programme over the 1981-1985 period of the Development Plan. The larger is additional generation of about 3,000MW

Installed capacity

········ Firm capacity

PEAK LOAD

PROJECTED

CONSUMPTION

INDUSTRIAL

Shiroro which between them will have a capacity of 1,140MW.

A major proportion of the in- gramme is allocated Nihn under crease will come from the hydro- the plan, with state governments electric plants at Jebba and providing an additional N1.1bn.

Lagos thermal plant, in addition to a new Afam IV 450MW station. Another thermal generating station is to be built, usuing residual oil from the Kaduna refinery.

Troubled mines

NEPA is planning a 1200MW

of this year:

Increasing use will be made

of the country's huge gas reserves. Sapele is the largest

thermal power station. The first

September 1978, and all six

120MW units are now installed, with the last switched on in September 1980. Additional units will raise the capacity of

the station, which uses natural mas pumped from the Sapele West field five miles away, by 300MW, bringing total installed capacity to 1020 MW by the end

unit was commissioned

Coal-fired plants proposed include a 6002fW project whose site is yet to be determined, and the reconstruction of Oii River Power Station to twice its present 30MW capacity. But there remain doubts about the capacity of Nigeria's troubled coal mines to meet the demands

The rural electrification pro

Michael Holman

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المكذامة لأصل

Airline's major problem is coping with growth

THE CHECK-IN deaks in the new international airport terminal at Fort Harcourt are strangely deserted to anyone familiar with air travel in Nigeria. The normal crowds of shouting jostling passengers and licket touts fighting for a chance of a seat on the next filight are gone.

Even on the tarmac where, at other airports, there may be a mad rush for the aircraft steps, the pasengers queue in an orderly line for their boarding cards to be checked.

The contrast between the old and the new is total: 10 miles away the primitive old ter-minal building at the original Port Harcourt airport is rapidly being reclaimed by the hush. The runway is now used only by the Nigerian Air Force, and weeds are pushing up between the concrete slabs.

Port Harcourt used-to have the reputation of being the worst organised airport in the country, where an OK reservation was no guarantee of a seat, boarding cards were sold to the highest bidder, and even then it was a free-for-all to grab a seat on the aircraft.

At the new terminal you cannot even enter the departure building without an OK ticket: a burly security guard will stop you at the door. Standby passengers are each given a number, and they have to wait outside until their number is

It is a drastic system introduced three months ago by the new station manager, but it seems to work. The ticket touts, who used to operate a lucrative trade as the inter-mediaries in buying boarding cards for passengers, have at least, temporarily been put out of business.

Air travel in Nigeria needs drastic solutions. It has undergone an unprecedented explosion in recent years, against a background of hopelessly inadequate infrastructure, poor organisation, and ill-trained staff. As a result, it can produce all too often a bruising

Nigeria Airways, the national carrier, which enjoys a monopoly on domestic describes itself as the fastest growing major airline in the time." world with a 52 per cent increase in scheduled tonnelametres in 1980. This year it will carry some 3m passengers, compared with under 2m last year. Domestic traffic has virtually doubled in the past International traffic, with other operators such as British Caledonian and Pan Am, is up 80 per cent since

Strained

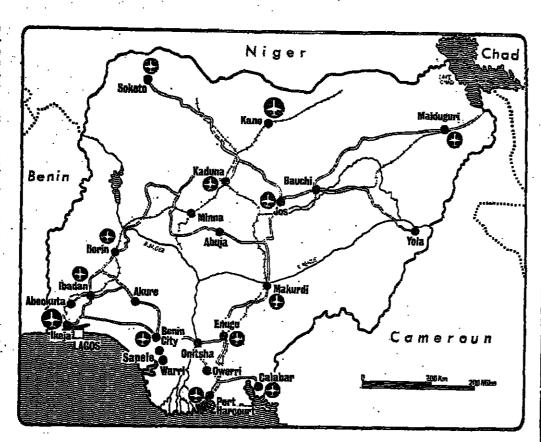
As a result, the airline's capaing if the contract ran four or city, and that of the country's five years. But politically they airports, has been strained to could not commit themselves." the limit. In spite of a major expansion programme the airways' load factor on domestic routes is now touching 80 per cent. This means that if one aircraft is out of service, it can cause widespread and prolonged disruption.

Two years ago KLM, the Dutch airline, was called in by the then military government to sort out the problems of The contract Nigeria Airways. was awarded unilaterally—KLM had never heard of the job until it was publicly announced. Then it was too late to refuse.

"We were called in as an emergency measure," Mr Karel-Bram Steller, the sirline's director of field services, says. Our job was to improve quality, so that people did not have to pay for boarding cards, could get a smile from cabin staff, and did not get a slap in the face from traffic staffthat used to be quite normal. " In the event, our main prob-

lem has been coping with growth. Any company that has to expand by 50 per cent a year has a growth problem. We have had to grow like that from a disastrous situation.

have been able to cope with months," Mr Smit says. Because growth. We also believe we of the problem of finding could have made a hetter mark finance and ordering aircraft



He who would valiant be ...

THE HAJJ, or annual pilgrimage to Mecca, must rank as the largest organised airlift of people undertaken by airline operators every year. Hundreds of thousands of piloperators every grims fly into Jeddah over a period of little more than two weeks (this year in September) and fly back a fortnight

In Nigeria, it means that for days on end the airports come the temporary homes of intending pilgrims, camping out in makeshift shelters or wandering disconsolately through the airport buildings in the hope of a seat on the charter flights. Tickets to Jeddah can

change hands for N200 or N300 over the scheduled price, and in former years, astute

businessmen were known to make huge profits from chartering a single aircraft.

The whole operation was carried out by Nigerian Airways this year, which chartered five Boeing 747s and two DC-10s to move an esti-mated 86,000 pilgrims from five main airports. Only Pakistan and Indonesia send similar numbers to Mecca, and this year Nigeria was probably the largest.

In spite of the effort, several thousand would-be pilgrims were left behind, causing a minor political storm, discussions in Cabinet, and numerous representations from senior ministers to the airways management, problem was that

pilgrims arrived late at the airports, and the first flights left for Jeddah half full. On top of that, the numbers kept rising.

"Originally we were catering for 75,000. They then asked for \$1,000, and in the end it was \$6,000," said Mr Jan Smit, the managing director of the airline. tended the flights until the day they closed Jeddah air-port, but we still could not move everybody."

But the fate of a stranded. pilgrim in 1981 is better than it used to be. There are believed to be thousands of. Nigerians still living ita Sudan, half-way home on the overland route from the p.d. grimages of former years.

leaving at the end of the year - as a DC-10 on its international a government decision widely recognised as being political rather than practical--because of the embarrassment of having foreign operators running the national flag carrier.

"Two years is too short a time to have a real impact," says says Mr Jan Smit, the outgoing managing director. months after we arrived we told the Government we could only hope to achieve something lasting if the contract ran four or

The other problem has been persuading the public there has been an improvement. It is most noticeable on international flights-in 1979 one flight in five left on time. Today, the figure is nearer three in five flights. There are also fewer cancellations, and service from staff is much friendlier than it used to be. But the airline was still bitterly criticised by members of the national assembly in a recent debate on whether to allow a commercial airline to compete on domestic routes.

However, others are prepared to admit to considerable progress. Mr Les Boothright, general manager of IMNL, one of the air courier services operating in Nigeria, says it is "just magic compared to what was. Management has improved, punctuality and cabin

staff. Issuing boarding passes is much better than it was." Two major developments have helped—a string of new or expanded airports, of which Port Harcourt is one, have been commissioned, and the airline has made a big effort to expand and modernise its fleet.

"Our traffic has been growing THE GROWTH of the imports 600 gunnes of freight into fast enough to justify buying a we pride ourselves that we new Boeing 737 every three

on quality if we had had more quickly enough, the airline has also been refused five time." currently has five 737s on lease, successive applications for fare The KLM management is and two more expected, as well increases.

> In the past year the airline has phased its Fokker F27 aircraft out of service, to be re-placed by the 737 as its workdomestic routes. Eight such aircraft have been such a move—and the Ministry ordered for delivery next year, of Aviation has advertised for and purchase of the first four is to be financed by domestic banks in Nigeria. It also has eight Fokker F28s on domestic routes.

Larger aicraft include two Boeing 727s, three 707s, and two DC-10s. Four Airbus A-310s have been ordered for delivery in 1983 and 1984, and the airline is currently agonis-ing about buying two Boeing 747s—which it needs as early as next April. The problem is that the Government has yet to

Confusion

The airline's accounts remain in a state of considerable con-It boasts an extraordinary debt-equity ratio, with an issued share capital of just N3m and outstanding loans of NI3Sm. The KLM team pro-posed a comprehensive restructuring, but it has also yet to be approved, which means terminal air Lagos Murtala that the airline will continue Muhammed airport. Building is to suffer a crippling debt burden, especially after the latest purchases. The airline

the Nigeria Airways raonopoly domestic routes to onbroken, allowing a rival commercial operation. The House of Representatives passed a motion in September approving proposals on how to improve domestic services. E-ritish Airways, among others, is believed to have expressed an interest.

If any new airline comes in, it will face the same major infrastructure problems-nonexistent telephone and telex links between air ports, random fuel supplies and frequent power cuts. Nigeria Airways also argues that any rival must provide services, on loss-making as well as profitable routesand that the state airline be allowed to pay wages above the present civil service limits.

The commissioning of a number of a tport modernisation and expansion schemes has made a difference to comestic travel. New buildings and higger runways, capable of handling wike-hodied aircraft. have been completed at five state capitals, in addition to the handse me still under way at five more.

Ouentin Peel

Expansion caused by imports rise

market has brought an expan- Lagos.
sion of air freight services, both The great problem for all for scheduled carriers and operators is that the cargo flow charter operators, and led to is essentially one way. Rates services.

Caledonian and British Nigeria Airways, each with sible to fill a Boeing 747 ten DC-10 scheduled flights freighter going from London to weekly from London to Lagos and return, have a comouned capacity of about 320 tonnes a week each way. There are other carriers with cargo capacity from different European centres—Alitalia, RLM, Lufthansa, Sabena, SAS, Swissair and UTA, for example,

Caledonian and Nigeria Airways also operate exclusively air freight services. These two lines have a weekly Boeing 707 service.

The rates depend on the mileage and are controlled by agreements within the International Air Transport Association. But there are lines— Balkan, Aerofiot, Interfing and Iberia—operating outside the IATA framework.

that the Operators say scheduled carrier rates are little different from the charter operators like German, Cargo, Cargolux, Tradewincis and Flying Tiger. In all, the charter operators are carrying about the country.

the growth of special courier have to reflect this, in the same way as the tariffs of shipping lines. While it might be posfreighter going from London to Lagos, traffic in the reverse direction is scanty.

> The problem for users of air freight services is that it is still necessary to come to terms with the inadequate internal communications network. This explains the rise—especially over the past year-of the courier services, collecting goods, spare parts and documents within Europe and supervising their delivery direct to the customer in

Nigeria.
The biggest of the courier companies, in terms of activity within Nigeria related to its international network, is probably International Messengers (IML) a British group, which uses mainly British Caledonian to move goods into Lagos, and Nigeria Airways to move them around Nigeria. The Landon-based DHL has also recently signed an agreement with Nigeria Airways for a fointioperated courier service within

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HEALTH AND SOCIAL

Nigeria's population is expanding but life expectancy remains low because basic amenities such as safe water and essential health care are in short supply. Education programmes can help swing the balance but here too there are obstacles.

SOLID DEMOGRAPHIC data on Nigeria is practically nonexistent. Successive censuses have been thrown out over the years following emotionally-charged political rows. Present population figures are based on a population study done in the 60s which pre-sumes a growth rate of 2.5 per cent per year.

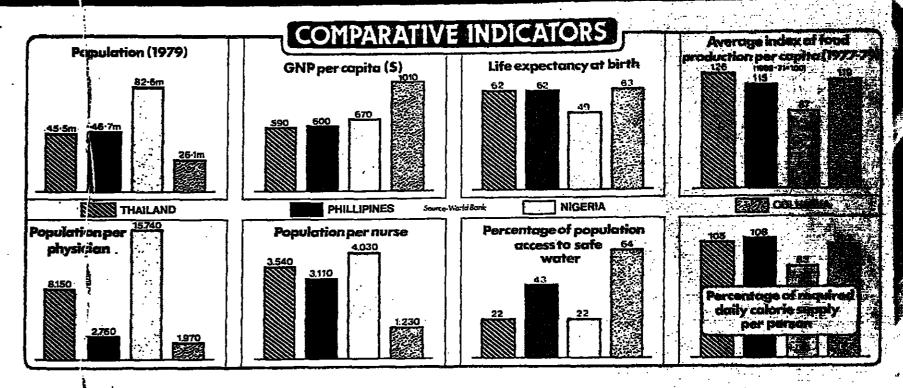
However, mortality rales have been declining, along with infant mortality rates, and observers now estimate that Nigeria's population is expanding at a faster rate. perhaps at some 3 per cent a

Recent figures on Lagos state, compiled by state health officials, give some backing to these assumptions. More vividly, however, they high-light the rush to the cities which has resulted in swollen, overstretched urban centres throughout Nigeria.

The study states that the rate of population growth in the Lagos metropolitan area has been in excess of 9 per cent per annum in recent years, resulting in an addi-tional 300,000 people per year.

By 1985, the study estimates that Lagos state's population will jump from 4.7m to more than 7m. At present, 88 per cent of the state's population lives in metropolitan Lagos.

The average population density for Nigeria is about 85 people per square kilometre. Lagos state has a density of more than 15 times that number, with 1,308 people per square kilometre. In the built-up urban areas in metropolitan Lagos, the study reports that average density is 20,000 people per square



Sorry state of health care aggravated by poor nutrition

there is not much to see. Throughout the country, lush state maternity hospital, a medical training facility or a local health clinic. To date, as the delivery of health care services in Nigeria remain

Health care statistics, like those of many countries in West Africa, are horrific, About one in five Nizerians has access to safe water. Life expectancy at birth, 49 years, is on a par with Bangladesh and lower than Pakistan and Haiti. Infant mortality rate per thousand is estimated at around 70 in Lagos and as high as 150 in rural

Latest government statistics (1977-78) state that Nigeria has a total of 58,809 hospital beds. or 0.749 beds per thousand people. The largest concentration of these beds, in Lagos state, is just a few blocks from Tinubu Square in downtown Lagos. This cluster of crumb-

Nigeria has to be a brief one- A visit to this complex is not for the faint-hearted.

Doctors at the maternity fields of weeds sprout signs hospital—the largest in Lagos which stake out the site of a state—estimate that some 80 which stake out the site of a children are born there each week, a tiny proportion of total births as most Nigerian women most of the sites remain empty give birth at home. However, the hospital serves as an emergency facility for complicated firmly in the back seat of the births and, as a result, doctors country's overall development are faced with women who are often beyond help.

In the last three months of 1980, 79 maternal deaths were recorded. Infant mortality figures were not available, but were estimated at about 60 for the same period. In the case of maternal deaths, doctors agree that proper pre-natal care would reduce their numbers dramatically.

Frustration

"In my home country, my teacher would have seen one ruptured uterus in a year. Here I see it every week," said a training doctor from Asia. In the Lagos maternity hospital, foreign-trained medical staff outnumber the local doctors. Most of these doctors are from ling, dusty buildings include India, Pakistan or the The bulk of Government causes of the general hospital, a decaying Philippines. They earn N500 spending on health care so far the main pathology building and a per month plus living expenses. has been on training. At poor legloomy, multi-storey block But they say the frustration of present, 13 teaching hospitals Nigeria.

ANY LOOK at health care in housing the maternity hospital, working in Nigeria rivals the absorb 40 per cent of the

" I can come to work and find there isn't enough steam for the autoclave, so there's no clean linen and I can't operate. Other days, the anaesthetist will tell me that we are out of the necessary drugs," said one of the doctors.

Infection at the hospital is a major headache for the doctors. "Procedures for sterilisation are primitive." said one of the foreign doctors, "Our water isn't dependable and drugs are in short supply. Sarary I times in short supply. Several times I've had to ask a relative to find a necessary drug on the street." A first-year medical practitioner in Aba, in Imo state, was more graphic: "When you see a child die for simple lack of oxygen, you kind of give up."

Although Government-spon-sored health care is free in Nigeria, the Government is unable to match private practice salaries. For example, the top show that rmalaria is a major salary for a Government cause of diath, followed by physician is N7,000. The dysentery and measles, Cholera Nigerian medical qualification is equivalent to the U.S. or UK degree, the flight is not just to private clinics, but overseas as

national expenditure on health care. Unfortunately hundreds of these doctors, once trained, leave Nigeria for less frustrating and more lucrative ground. "Even thes most committed doctor finds at hard to stay here hindered," I said the young doctor in Alia.

It is not when the ability to dispense his

It is not surprising, there-fore, that Nilgeria's poor health conditions have not improved in recent years. In a 1980 study, the United Nations Fund for Population Activities (UNFPA) stated that Nigeria's health status was very poor with largely preventable and com-municable diseases accounting for the high levels of mortality.

Access

The scarce statistics available average physician at a private is still prevalent and although clinic earns double. As the death from wholers can be prevented by swift medical treatment, most of those who die have no access to health facilities. Still, the UNFPA study concludes that of all the major causes of sackness and death, the main one prevailing is the poor level : of nutrition in

Agricultural Organisation listed Nigeria as among the 13 nations facing the most serious problem of adequate food in the world. A recent World Bank study states that the situation has not improved since 1977 and there cent of the total and the is some sentiment that it might smallest total allocation. As have worsened.

Further, the growing practice of bottle feeding, especially in urban areas, has become a principal cause of malnutrition. study cited by the World Bank found that nearly 75 per cent of the mothers surveyed had introduced bottle feeding in their child's first month. Of these, only one-third read the instructions on the milk-tin and only 55 per cent sterilised the bottle properly.

Medical experts agree that Nigeria's most life-threatening problem after nutrition is inadequate water supplies. Where pipe-borne water is available. its quality is generally poor. In Lagos, about 30 per cent of the pipe-borne water comes from the ground and is subject to pollution from septic tanks and pit latrines.

The Federal Government plans to introduce modern water-borne sewage disposal systems in all towns, but at present no town is adequately served and pit latrine and pail

In 1977, the UN's Food and fuse collection is poorly organ- would be promotion and include. He then gave an indication ised in most cities and nonexistent in the rural areas.

The amount of money in the fourth national development plan (1981-85) for health care -N1.2bn-is less than 3 per tion of health care plans to

the training of personnel and the speed of that policy be setting of standards. The states, saying that the country's target however, will be required to date for "health for all" is the build health clinics and centres year 2000. " as appropriate."

financing, the future of health tier system—private climes of care development is blurry, overseas care for those with the in education, the fourth plan President Shehu Shagari told a money shifts much of the administra- physicians' conference in Sep- stretche tember that primary health care for those without. state and local governments, remains the cornerstone of The Federal Government's input Nigeria's national health policy.

In the meantime, Nigeria' Given the sorry state of state health care will remain a two stretched government facilities

Carla Rapoport



New buildings start to rise above the shantylike housing of the old quarter of Lagos

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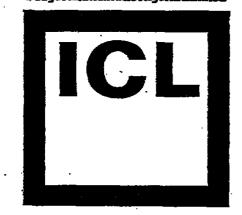
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School building continues apace despite financing worries. This one is at Victoria Island, Lagos Education switch may prove a harsh lesson

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missionary

the phenomena of the North."

the UPE programme introduced

tion could be a helpful addition

to Koranic learning.

FOR FIVE years the Nigerian Government had been pumping millions of naira into primary education under banner and providing a free elementary education to all Nigerian children. Earlier this year, the money stopped flowing. As planned the administration and costs of this vast programme have been kicked into the state and local government's court.

Government's intention is to replace its direct payments to Nigeria's primary hools with increased federal allocations to each state. The state revenue allocation act, however, is in a shambles, having been struck down by the Supreme Court in September. On top of this confusion is the bald fact that most states have well over spent their 1981 budgets.

As a result, when the 1981-82 school term started in September, hundreds of teachers reporting for work throughout Nigeria had not been fully paid for the previous term's work. In some states, school fees have been instituted to enable the payment of teachers. Nonetheless, federal govern-

ment planners are proceeding with further education programmes for the nation. Allocating nothing to primary education, the fourth national development plan (1981-85) ear marks N5.5bn. or 5.5 per cent of the projected national capital spending for projects aimed at boosting secondary, technical higher education in

Educationalists agree that these programmes are well-conceived and suited to Nigeria because of their strong emphasis on technical and vocational training. However, with the first statistics on the Universal Primary Education scheme (UPE) now trickling in, and its future funding now uncertain, many educationalists are fear-ful that the move to more advanced education programmes prise. From its inception, the UPE programme has been

will prove a precipitous one. Preliminary statistics from the Federal Ministry of Edu-cation show that enrolment in plagued by its own ambitious goals. Children were enrolled primary education surged from 3.5m in 1970 to 9.5m at the start. of UPE in 1976 and leapt again to 13m by 1980. The statistics also show, however, that children are not sticking to the classrooms as planned.

Original projections for UPE As a result, the fall in the among the least likely ssumed that 94.1 per cent of average quality of education has advance to secondary school assumed that 94.1 per cent of the children enrolled in the first year of the scheme would reach grade four. This projection was then revised twice, with 1978 studies expecting 85.7 per cent of the children to be at their books by age nine. Preliminary figures now show that only 71 per cent remained at school, with the highest drop-out rate between grade one and two. The rate of children

launched (1968-74) was nearly 70 per cent. Like all statistics in Nigeria, these need to be taken with a fair dose of salt. Until this year,

47-13 288 332

enrolled. As might be expected,

enrolment figures were com-

monly inflated, which in turn,

inflated drop-out rates. Experts believe that the real drop-out rate is closer to 25 per cent —

none the less a worrying rate of

figures will not cause much sur-

at a much faster rate than teachers could be trained to teach them. In many states,

children finishing primary form

six were hastily pressed into ser-

For most Nigerians, these

before

enrolled

been dramatic.

Educationists estimate that nearly two-thirds of Nigeria's teachers are not fully qualified. near filling the requirements for teacher training." says the young headmistress of

teachers' college in Imo State. "Like in so many other things, we are running to catch up." In schools, UPE was materials are in short supply and these problems are becoming more chronic as funding is now

vooden school buildings sprouting around the country

⊡22:1:

30-4 :

education officials explain that the main purpose of .UPE is to expose the largest number of children to some education, rather than reserve all the education for a limited

NIGERIA XIX

So, with primary education now in the hands of the state and local government, federal education planners are plan Nigeria's educational structure As of September 1982, the old British system of grammar schools will be thrown out and the American system of junior high school and senior high schools.

iunior secondar school, the student would have the option of studying woodmechanics. studies, electronics or other similar pre-vocational subjects. But once again, the ambitious nature of the programme is

The Ministry of Education estimates that by 1985, the country will need an additional 30,000 teachers for these prevocational subjects. At present. the total number of teachers in the country instructing the first three years of secondary students is 47,000. Still, the Government assumes a 70 per transition rate from pri mary to secondary schools. With the preliminary figures for 1980 showing a national transition rate of only 45 per cent, the crunch at the secondary level may not be nearly so severe.

At university level, Nigeria payments from the Federal Western-style education avail-Government based on the num-ber of children they had areas, mostly the north, where absolutely no transition problem. Higher education is a sought-after prize, usually schools had not guaranteeing a job in the small penetrated. In Sokoto, for inbut growing ranks of Nigerian stance, school enrolment of the professionals, or a place in busisix-year-old population shot up ness with one the many com-panies anxious to strengthen from 5 per cent to 42 per cent. "The phenomena of UPE is their management staffs.

Some 57 per cent of the says a long-time educationist money earmarked for capital who works for Unesco, which spending on education in the aids the Government in its edunext four years is intended for cational planning. For many Nigerians living in the North, higher education. Similar goals, however, were set in the last plan but little or no capital prothe idea that a Western educajects were taken at Nigeria's universities due to budget cuts.

As the bar chart shows, how-In the meantime, demand for university places has been strong. In 1977-78, 41,500 students were studying at uniever, students in the northern states - Kaduna, Kano and vice to teach primary form one. Sokoto in particular - are versities and this figure is expected to top 100,000 by 1985. And these figures do not account for the unsuccessful candidates who are travelling abroad in increasing numbers.

> In all, like any programme entailing the spending of vast amounts of money, education in Nigeria appears very large and disjointed. Educationalists are fearful that money meant for primary schools will reach the state government coffers and get no further towards a teacher's pay packet. It is possible that some states may want change their spending priorities and divert some federal monies from education to health care or agriculture or perhaps, even to a few cars for the right people.

"It was clear that when the money went straight from the Federal Government to the school system you had to spend it on education." said an educator in Lagos. " That isn't as clear anymore.

At the moment, however. there is little chance of diverting funds as there are precious few funds about. Dr E. J. Usua, the state education commis-sioner of Cross River state, announced in September that 50 per cent of the state's recurrent budget would be required this year to keep its school system alive following the cutoff in direct government payments to the schools.

He said the state had instituted a series of austerity measures to raise some NSm more for the schools. Rather than trying to cut enrolment at the schools. Dr Usua called on parents to provide desks and chairs for their children going to school. Further student teachers in Gross River now have to pay N112 per term like the regular students. Nigeria's children, arriving with desks and chairs, will be

educated. Carla Rapoport

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Family in the village of Ita-one, about 40 miles north of Lagos

Plea for the return of Benin's art treasures

City and looted one of the finest collections of art anywhere in black Africa. Parts of the city were burned down and all the priceless iories and bronzes in the palace of the Oba's control over the back to Britain.

The expedition followed the killing of six white men who

The expedition followed the killing of six white men who were in a party of eight travelling to Benin to see the Oba. The Oba had made it plain to the Queen's envoy, the acting to the Queen's envoy, the acting consul-general of the Niger consul-general of the British Museum in London was throughout the world.

So thorough were the British Cosen as the symbol. The pendant was one of those taken to though this with this went in London was throughout the world.

The museum hopes that through this exhibition we through this exhibition we through this exhibition we there of the museum hopes that through this exhibition we there will reach the conscience of during the 1897 expedition and the 1897 expedition and the service of the observation of the observation of the Niger constraint of the observation and the service of the observation and the service of the observation and the service of the observation and the servi killing of six white men who were in a party of eight travelling to Benin to see the Oba. The Oba had made it plain

Coast protectorate, that he value left in Nigeria from the could not receive visitors while Benin tradition. The then

IN 1897 the British punitive performing ceremonies after colonial administration provided funds to buy some works the death of his father.

The acting consul did not of art back from Britain. They

vided funds to buy some works resorted to buying some of the works back. When Sotheby's of London advertised a number of rare art treasures from Nigeria in an auction last year, the Federal Government paid When Nigeria hosted the Second World Black and African Festival of Art and African Festival of Art and Second World Second African Festival of Art and Second World Second Second World Second Benin exhibition which is showing at the National Museum in

Lagos.

in 1897 and are scattered throughout the world. "We believe that it is our right to demand that all our art treasures illegally removed must be returned to Nigeria," the booklet for the exhibition

tradition of Benin bronzes dates from 1400 when the reigning oba sent for a

The Nigerian Government has graphs of the many Benin and they were forbidden under treasures which left the country pain of death to work for any-The palace of the oba still

stands near the centre of modern day Benin City, the capital of Bendel state. There are also still some craftsmen who cast their bronzes using a wax process. But the originality has gone from their work and they spend their time copying the more famous of the early Benin bronzes. The 2.000 works of art which were taken from Benin City were the last vestiges of the culture's great-

Mark Webster

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		050.0	A 450
NP PER CAPITA (U.S.S)	160.0	250.0	670.0
NERGY CONSUMPTION PER CA	PITA 34.0	S2.0	106.0
kilograms of coal equivalent) OPULATION AND VITAL STAT			
opulation, mid-year (millions)	51.6	66.2	80.6
rban population (% of total)	13.1	16.4	19.5
opulation in year 2000 (millions)			153.0
opulation age structure (%)	 -		
0-14 years	45:4	46.6	47.2
15-64 years	52.3	51.0	50.3
63 years and above	2.3	2.4	2.4
opulation growth rate (%)			
Total	2.4	2.5	2.5
Urban	4.8	4.7	4.7
Crude birth rate (per thousand)	52.0	51.0	50.0
crude death rate (per thousand)	25.0	21.0	18.0
Gross reproduction rate		3.3	3.4
FOOD AND NUTRITION			
nder of food production per			
capital (1969-71 = 100)	100.0	192.0	88.0
Per capital supply of calories			
(% of requirements)	79.0	82.0	82.0
Child (ages 1-4) mortality rate	66.6	33.0	24.0
(per thousand)	38.0		48.0
Life expectancy at birth (years)	39.0	44.0	%ð.V
Infant mortality rate	•	154.0	•
(per thousand)	56895.0	24664.0	15803.0
Population per physician	2765.0	2220.0	1409.0
Population per hospital bed	2100.0		
EDUCATION Adjusted enrolment ratios			
Primary: total	36.0	34.0	42.0
Secondary: total	4.6	6.0	+
Pupil-teacher ratio			
Primary	30.0	34.0	34.9
Secondary	19.0	21.0	23.0
Adult literacy rate (%)	15.0	• 1	
CONSUMPTION			
Passenger cars per thousand		1,0	•
population	0.7	1,0	
Radio receivers per thousand population	.3.0	23.0	79.0
TV receivers per thousand			
population	0.1	1.4	1.6
Newspaper circulation per			
thousand population	8.0	5.0	9.0
LABOUR FORCE		950000	4 reque
Total labour force (thousands)	21788.5	25988.8	30331.1
Female (%)	41.3	40.6	40.0
Agriculture (%)	70.8	62.1	56.0
Industry (%)	10.4	13.8	17.0
LAND AREA (thousand sq km)		٠.	
Total 923.8			
Agricultural 448.2		i- f 40-	0 -11 -44
† Most recent estimate of GNP data between 1977 and 1978	per capita	12 10L TA1	क, ब्राम क्या
* Not available			•
Course: World Rank	-		

Headman is the link with power

HIS ROYAL HIGHNESS Pere Jones Soafe Akada, Pere of Kumbowei Clan, does not shake hands; that is not protocol. You just sit quietly and listen in his thatchedroof throne room located deep in the riverine lungle of eastern Nigeria. His Highness will tell you, without prodding, that millions of nairs in federal, state and local government funds have been spent in his district and the result has been simple:

Speaking in perfect, missionary-school English, His Highness will tick off the projects which have been promised since his village became the seat of local government in 1977. I gave four square miles of land for the teaching college and had it cleared. Thousands have been spent on that project and nothing has happened. I offered the land for the general hospital four years ago and the Government has done nothing since.

"The Federal Government had plans to build 100,000 low-cost housing units here. I gave out the land and nothing has been done. The chief magistrate has promised to bring in a contractor for our court, but nothing has been done."

His Highness is a paid official of the local government and, as the village headman, he arbitrates civil dis-putes and counsels villagers. He officiates in a large, highceilinged room in his mud-brick and wood palace. His throne is covered in crimson cloth and stands on a raised dais, but His Highness prefers to sit on one side in a straight-backed chair. He wears a simple cloth around tion. Not surprisingly, he has words for the Government, as well as his people.

"My advice to government is that the major contracts for this country should go to expairiate firms and the smaller ones should go to the community. The foreign concommunity. The foreign con-tractors are efficient and honest. As for the com-munity, it has handled the only project which has been finished in this village — the secondary school. All those contracts given out by the federal and state governfederal and state government, nothing has happened. It's a great pity. We are suffering."

estimate the amount of federal and state funds that have been spent in the dis-trict of Pere Jones. However, the budget of the local government for the area has been between N3m and N4m. a year since 1977. This year, officials say his village will receive £5m in local govern-ment funds. So far only a few government buildings and the secondary school testify to the passage of this

It's almost impossible to

money.
"It's true we have floods here," says His Highness "and development is difficult. But we've got no electricity. We are in darkness here We are in darkness here.
One contractor came and put
up the piliars and the next
one never came. Now the
piliars are falling down. And
we're not connected to any
where hy road."

"I don't condemn the
policy of the Government. I
is right. But the people, the
neonle misuse their office

people misuse their office and their power. They are my sons, the permanent secre tary is my own son, the con-missioner is my own son. Bu what have they done? This is the palace of the king -

Carla Rapope

By John Elliott, Industrial Editor

LEADERS OF the Confedera- ganda breach that this has left tion of British Industry face an although even he has had to factorizing and werrying admit recently that one in five distanta this morning as the of his members are worried man care upon of their annual about the course of the Governempference apen in Easthourne, ment's policies. They know that for more than a year they have been right about their projections on the smith sees it as his duty to work nections and length of the re-primarily for the survival and reason and that the Govern re-election of the Thatcher facility uptimism has usually to the lengths become been wrong.
Last week's CBI industrial

from survey confirmed the late in the summer when industrialists began to come to were no signs of mercasing de-

Conservatives or who desper- servative administration. arefulfrer the return of a Left- has now been accentuated wing Labour Government, are first by the way the organisain do anything publicly that era, second by the way that might undermine the position of Mrs Thatcher and her economic and industrial Ministers.

Divided into timee camps

They believe that they have Iso know that they have been largad by the innerest contradictions into adopting a relatacty low profile in their relations with the Government.

Par simply the CBI is sharply useded into three camps. At either extense are those who will shock Mrs Thatcher to the last, and these who want urcent reflection and consensus politics. possible with incomes policies ind positive industrial policies. In the middle are those who wing the Government's overall storiegies maintained but limited reflation.

Mr. Walther Coldsmith, direcor concrat of the Institute of Directors, who has a more stade mindedly nights wing manbership, has hugely entered steppy into the project

... Unlike the CBI, Mr Gold-

re-election of the Thatcher Government, and he even went to the lengths last week of warning businessmen not to be lured int the trap of supporting consensus-seeking Social Demo-

The CBI, however, has to take adjust the high profile and But in spite of the fact that aggressive stance developed by the situation is cetting no better the late Sir John Methyen during in most industries, the CBI's the days of the last Labour leaders know that they cannot Government. The members in mount an outright attack on those days who gave the high the Government for refusing to profile, their enthusiastic suprelevents policies a little and port now want a far more low note fift manufacturing industry key, quiescent stance because of the bottom of the recession. P Conservative Party is in power. Thay know that their members, The CBI has always had a probwhen are either stoutly loyal lem operating under a Con-

> era, second by the way that Thatcher has refused to change tack while the present Conformant's polities have British industry, and third by the cheener of any alternative Comment with policies acceptable to the private sector.

The problem came to a head 19 haged to strike the right los Movember when Sir public 2013 to balvace these con Terence Rockett, Sir John's ficing pressures for at least successor, tried to meet some of part of the past year, but they, his members' demands for an attack on the Government's ing a " Yest 'muckle fight." For that he not his knuckles ranged both by the Prime Minister and by a few companies which represented by admitted he may have come to far and said that he was multiple on his eleves. Still he could not win.

There are now senior industrialists who say he should not have been so apologetic. Some also resent the apparent cosy relationship between the Prime Minister and Sir Ray Pennock. CBI president, that was evident when they at next to each other and made complimentary speeches at the CBI's annual dinner in June. (On balance Sir Ray has more open access to Downing Street and to Mrs has been heard even less.



The CBI's dilemma: should its top men. Sir Ray Pennock (left) and Sir Terence Beckett (right) back the Thatcher Government or stand aside from politics?

Thatcher than Mr Goldsmith. despite the Institute's ability recently at a private and sometimes to create the oppo- unpublicised meeting of the site impression.)

And while this has been mittee, addressed happening, the recession has Geoffrey continued to kill off factories general and whole businesses. Now a Economic Development Office growing number of business- who was canvassing support for men want to say "enough is his belief in the need to build enough," but the CBI, having ensensus, develop under-been bruised last November, is standings on wages, and pick not echoing, this view with a industrial winners, strong voice. It has been call— The CBI really m ing—without effect—for a in mind he said, whether it is filbn gentle reflation, based on a party political animal (pre-accelerating the authorisation sumably like the Institute), or of major capital projects such as railway electrification and ing aside from politics as a the Chanel tunnel. It has also totally impartial industrial been calling for a cut in the representative organisation. It National Insurance Surcharge was time the CBI spoke out for

(which it might win, mough victory is far from assured).

It has not felt free to warn the Government outside about the impact of some members of the comizevitably meant that its voice

The problem was highlighted unpublicised meeting CBFs industrial policy com-Chandler, directoro! the National

The CBI really must make up whether it is capable of standconsensus and a positive approach to industry, even if

the recession—and the extended mittee agreed with him and absence of Sir Terence, who suspected that his views were was ill some weeks ago, has not far removed from those of two CBI leaders present at the meeting-Sir Campbell Fraser,

If IATA members were to accept free competition of this

sort in Europe and elsewhere. bucket shops would disappear.

Nick Parsons. 60-61 Floet Street, EC-1.

Legislation for the

Sir,-Legislation is not always a rationalisation of established

good practice, but I often wish

it was. The article on British

trade unions by Christian Tyler

(October 27) caught my attention. I read it once and then

The trade union movement is a form of expression which

important things to say and we should be prepared to listen.

change could be in the form of evolution rather than reorgani-

sation. Legislation which in-creased responsibility with res-

pect to training might be preferable to that which increased the liability to legal action.

Have we ever thought of

financing the trade unions from profit margins rather than pay

packets? No profit margins, no

trade union finance; but the debate on the closed shop issue

would become an anachronism overnight! get the feeling that the full spectrum of possibility

has still to be explored.

trade unions From Mr F. Pike. who is the next CBI president be losing out to the Institute and who will make the key whose members (reflecting the man of Courtaulds and the

His views are also probably in line with a lot of the CBI's staff at its Centre Point head-quarters and with Sir Terence who earlier this year was forced the membership to drop industrial policy issues from a discussion document. The Will To Win. which he eventually had to reduce substantially in

There is a rumour circulating, which is almost certainly true, that a lot of the staff have joined the Social Democrats from both the right wing of the Labour Party and the left wing of the Conservative Party. This does not mean that the organisation is going "pink." nor that industrialists are not being well served. But it does illustrate the belief in conthe main parties' policies.

Despite its problems, the CBI Background of has had some successes this year. But, as one member put BL dispute it to me last week, it "seems able to win small concessions from the Government but nothing very major."

It has played a leading role in setting low levels for pay rises while steering clear of formal wage norms.

It has successfully pushed home the need for a moratorium on industrial rates but has failed, so far, to persuade the Government to do much about bringing down the level of energy costs and other state industry prices. (There are tensions between the national-ised industries, which belong to the CBI, and some of the more right-wing members. This may surface during the conference.)

It has also failed so far to obtain a cut in the National Insurance Surcharge, but it has obtained significant concessions on sick pay charges planned by the Government. It has also produced a report which could have a significant impact on the reduction of local council and other public service costs. It does not want the Govern-

speech winding up the con- personal views of company chairference tomorrow, and Sir men rather than the views of Arthur Knight, former chair- personnel experts or complete boards of directors) are more National Enterprise Board who in tune with Mr Norman has been helping run the CBI Tebbit, the new Employment while Sir Terence has been Secretary. Sectetary.

It has helped to marshall forces against the Japanese on trade isues, but has been forced by the Government to abandon some of its ideas for precise what could develop into a significant campaign against Britain's withdrawal from the

Sir Ray Pennock, who has had the difficult job of being CBI president while also pushing through changes at his company. BICC. insists that this adds up to a good record. even though interest rates have gone back to last year's levels. Some people believe he had not spoken out sharply enough to steer industry through the past year having been tamed last November by Mrs Thatcher. But he believes that the sensus among many people CBI has been effective, even if concerned with industry who it has not been so flamboyant concerned with industry who it has not been so flamboyan are tired of the polarisation of as the Institute.

Sir Ray is also pleased with the way that Sir Terence has reversed the CBI's own financial decline, tightened its organisation, and balanced its books by reducing the staff from 480 to 360 and sub-letting three floors of its Centre Point head-quarters. Despite last November's resignations and impact of the recession it has finished up with about the same number of member companies as in 1980.

But the inherent contradictions of the CBI remain. In a way it is apt that the conference should be meeting against the background of the BL dispute, which illustrates the dilemma. CPI members have faith in the Government despite the impact of its policies on their businesses. They will also cheer Sir Michael Edwardes stand against the unions on wages and his tough liquidation threat. privately worrying desperately about the impact this would ment to move too fast on labour have on many of their busi-law reforms and here seems to nesses if BL closed.

Lombard

The fall in U.S. interest rates

By Samuel Brittan

(CPI), which ar present vastly over-states the effects of home mortgage payments, is important not only for statisticians. The index has given a completely spurious picture of an inflation peak of more than 13 per cent reached in 1979 dropping back towards 10 per cent since President Reagan took over. Meanwhile, the more representative GNP deflator shows a truer picture of domestic inflation reaching 81 to 9 per cent in 1979 and hovering

on a plateau since then. The mere stabilisation of the inflation rate at around 9 per cent has, however, involved a sharp slowdown in real growth. This was virtually zero in 1980 and the modest gains so far shown in 1981 may easily be wiped out, as the new recession (or rather second phase of the one which started in 1980; develops. A careful examina-tion of the table suggests that the growth rates of 1977-79 were incompatible with even stable and high inflation, let alone the reduced inflation that

Is the prospect then one of more recession or of an abandonment of counter-inflationary objectives? Judging by the official figures for M1B, the Fed's main target measure of the money supply, there has been a sharp deflationary profit from an annual rise of 74 to 8 per cent to one of 5 per cent on the crude figures and just more than 2 per cent if one includes the Fed's adjustment for the shift to savings deposits following recent legislation. On this interpretation, the Fed is

THE forthcoming revision of both because of recession and the U.S. Consumer Price Index because of reduced expectations of inflation.

The alternative interpretation, associated particularly with Dr Henry Kaufman of Salomon Brothers, is that just as official British "broad" monetary figures understate the squeeze; the U.S. "narrow" ones over-state it. The persistence of high bond yields argues for the continuation of inflationary pres-sures. One pessimistic way of reconciling the two interpretations is to say that the recession is real enough, but that policy will soon become more inflationary and, as on so many occasions before, the sacrifices will have been made . for

nothing. The immediate indicators suggest a more severe U.S. recession than has been generally appreciated and at least a temporary abatement of inflationary pressures, in spite of the high Budget deficit. The most depressing signs come from the housing and real estate market. But at least as important has been the high dollar. The Exchange Rate Outlook shows a deterioration in U.S. competitiveness relative to trend of well over 30 per cent. higher than that now prevailing

International commodity prices measured in dollars have fallen steeply in the past year. The effects in Europe have been offset by a higher dollar price of oil. But if this is stabilised by the new Opec agreement European inflation rates should come under downward pressure in 1982. If the dollar should fall, the counter-inflationary inwell below this year's target fluences will be further rein-range of 3½ to 6 per cent; and forced and a much more relaxed the past few days' drop in attitude to European interest rates may be possible than for interest rates is a prelude to rates may be possible than for a sustained lowering of rates, many years past.

KEY U.S. INDICATORS % Annual Rise on Previous Year

	Prices - (End year)	GNP Deflator	Money GNP	Real GNP	MIB (Dec. on Dec.)
1977	6-8	6.0	11.6	5.5	8.1
1978	9.0	7.3	12.4	4.8	8.2
. 1979	13.3	8.5	12.0	3.2	7.5
1980	12.4	9.0	8.8	0.2	7.4
1981	10.8	9.1 ·	11.8	2.5	· 5.0†
Third qu	iarter				
• Seplemb	er † October	23, shift adju	sted rise is:2	.2 per cont <i>Source</i>	: FT Statistics

Letters to the Editor

A series of objectives with a range of numbers

There there there there is a clear reason who is the channel to say there is a clear reason who in the channel to say there is a clear reason who in the channel to say there is a clear reason who is the channel to say the channel to say there is a clear reason who is the channel to say the ch Samuel Brittan's carefully reasoned article of October 29.

numbers is attached.
Against among reasonable not the digite of speed with turns? The Humber Bridge?
which the objectives are to be prised. As I understand it, blocks? Liverpool hospital? Is

imize the Unrector,

City of Landon Polytechnic

Sin-Some time ago I under-

find some research into the release "efficiency" of Lloyd's independent. Using aggreeate Lloyd's data I attempted to

compare the expense ratios for

different classes and tranches of berivess, and by adopting our

to two heroic assumptions, was

shle to make the first accurate

ippoparisons with the expense

tatios for the company market, alber results of this exercise

house published by the Lloyd's bi-finadon Press. As one of my

hardisians I poted that any

startey of officiency should be

implestation with care, and its imported results treated with

The some reservations must

of any major public investment Angument among reasonable project in recent times that has people can therefore take place not suffered from huge cost

Father than stick to some nummeans a return to hyper-inflating figal megalomania). The ter, which is bound to be interest anyway, and to change is public investment "the astime unfolds, the strategy is answer." It is in fact merely a very large purse indeed for answer defined as a series of way of saying "sin a little (or a series to which a range of lot) more." Can snybody think Edwardes) no apparent means of controlling them. Any capital spending can therefore be added on to unchecked current bills with impunity. The prospective returns are by definition bound to be rosy.

that's the way the sensible there any reason to suppose that House of Lords, S.W.I.

The Facts Speak for Themselves.

BUSINESS WEEK EUROPE SUBSCRIBERS:

98% in business, finance, government, industry or the professions.

99% in top and middle management.

50% are on a board of directors.

91% work for a company that does business outside the country where they work.

56% have policy or operational responsibility for their company's international business.

82% are non-U.S./ non-Canadian citizens.

94% took one or more round trips by commercial airline in the last 12 months.

household income.

Source Erdos and Morgan, December 1980-A Profile of Business Week International Subscribers.

he appropriate to a survey therefore 271 of the relative perirrmance of underweitigg symawates at Lloyd's. The 400 or ar syndicates at Lloyd's succialise in different insurance markets, and within the murkels, in different classes of the sines and even in different women's sections with the risk post. No women's sections with the contraction of the contractio ere therefore quite dissimilar, and it would therefore be senseriable for all syndicates to

TREMOTER THERETED IV. The matter is complicated in If least two other factors: the impleme of excess equaptly, which Dinears in any however syndiorder, and the length of the tail of the different classes of husiwas, which offeels the size of

the relative profitability of They be partly due to subjective I can assure your remiers that has disappeared—the north he reasons why British paid in the titane; should in any Johcontre nor have there they claims be disappeared, been since the sex discrimination of the photomark of the pho

later accounting year. A run of not of the present Hammersmith eross section study. Indeed names are usually told that they should look to a run of ex-perience, and take a long period view before deciding to change syndicates or opt out altogether.

Relative performances of Lloyd's syndicates

None of this should be taken to mean that everything is right at Lloyd's. Fisher spent time on the advantages and disadvantages of increased disclosure to names by agents and syndicates, and I have some sympathy with more disclosure. am not sure, however, that the exercise undertaken by the Association of Members of Lloyd's is in the best interests of names, or of Lloyd's and the instruce industry in general. Peter Franklin. 84. Moorgate, EC2.

in Jobcentres

From the Executive Director (South of England) Manpower Services Concrission Employment Service

Sir.-Mr Daniell (October 27) asked whether your photograph "the women's section of Hammeremith Joheentre" interred that certain jobs were only available to women, some-thing which could be contrary time, syndicing verses another to the Sex-Discrimination Act.

experience is therefore Johcentre. It may be of our probably more revealing about old Employment Exchange in performance than a one-period the early 1970s, a far cry from the service and facilities pro-vided for job seekers and empleyers today. S. Tolson, Schirk House

166. High Holborn, WC1

Discounting airline tickets

Business Traveller

Sir.—I am sure many of your readers shared my scepticism on reading Mr Donte's report from the International Air Transport Association conference in Cannes on October 28, that LATA members had agreed " to take stern action against unauthorised cutting of fares."

Does anyone really believe that the airlines, desperate as they are for cash and customers. are going to indulge in such a nose-cutting-off exercise?

The fact is that there is barely a single member airline by the sudden insights into comof IATA which is not discount- pany policies and problems of ing tickets to fill otherwise empty seats. Far from this depriving them of several hun-dred million dollars a year, as Mr Donne's sources suggest, it is probably saving them that. Airline seats are a very perish-

able commodity. If IATA sirlines really wish to end discounting, they should study the one route where it has disappeared—the north Atlantic. And why? Because

Non-executive directors

F. K. C. Pike.

50 The Shires.

Luton, Beds.

Old Bedford Road.

From Mr N. Cragoe Sir.-May I offer a comment on the subject of non-executive directors (Arnold Krandsdorff,

October 27)? I have often been impressed many potential candidates for the jobs who, for one reason or another, have not been quite to specification. Would these people not make ideal nonexecutive directors, even if cross-tertilisation in terms of a wider executive brief was denied them? Might not the lack of non-executive director appointments and a fairly frequent refusal to cross-fertilise he reasons why British managewell than overseas competitors?

for complete results contact: • Stockholm, 51-68-70 • Paris, "20 33-12

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BusinessWeek

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UK COMPANY NEWS

unlisted

market

Feedback, which manufactures and markets electronic and elec-

E7.58m.
Of the shares being placed,

1.5m are being sold by existing shareholders with the balance being issued by Freedback. The

placing represents 22.8 per cent of the enlarged issued share capital of which the directors and their family interests will retain 69.5 per cent. Feedback, founded in 1958 by

its present chairman Professor Westcott and managing director Mr T. Strand, manufactures data

In the five years to March \$1 1981. Feedback turnover increased from £2.1m to £5.6m.

and pre-tax profits from £343,000 to £751,000 In the first half of

handling equipment

MDW earns and pays more at mid-way

Pre-tax profits of MDW Holdings, subject to a bid from F. J. C. Liller, moved ahead from £467.000 to £501.000 for the first half of 1981, on turnover up by £2m to £21.7m.
Mr H. A. Whitson, chairman,
says that while competition for
new contracts remains severe

and margins have not improved. construction turnover has been maintained and the order book is satisfactory.

There was no tax figure.

earnings per share are shown as .42p (6.93p) and the interim dividend is stepped up from 1.25p to 1.5p net payable on November 12—last year's final Mr Whitson states that as part of the Lilley Group. MDW will have improved scope and resources for growth, and the colarged group will be able to offer an extended range of

construction services.

Directors of MDW, who hold a total of 612.650 ordinary shares (9.1 per cent) unanishares (9.1 per cent) mously recommend all share-holders to accept the offer.

entitlement to new Lilley ordinary shares, acquire "an interest in a group with a fine record of growth and thereby

fabrication and precision engineering company established

in 1919, is coming to the Unlisted Securities Market by

way of placing of 1.17m shares

issued capital, as enlarged by 0.69m shares issued for the purpose of this placing.

The placing, which will raise

approximately £724.000, is being

at 62p per share. The shares of fixed assets was £2.4m. amount to 21.2 per cent of the Forecast profits for the

purpose of this placing.

The company's operations indicated that had the company's shares been publicly held include the manufacture of components for aircraft engines.

Application of this placing.

In the company's indicated that had the company's shares been publicly held throughout the year, net dividends of 3,836p per share would

fabrications of bases for have been paid, and the unecount machine tools and housings for intend to declare a final radar equipment, precision dividend of 2p.

No dividends have been paid

machine tools and housings for radar equipment, precision engineering of parts for computer and vehicle manufacturers, and machining for aerispace and defence contractors.

The four principal customers are Rells Royce Ltd, the 600 Group, Plessey, and Marconi Space and Defence Systems. Together, they account for some threequarters of V.W.'s turnover.

The placing which will raise

Growth of over 30% Feedback promised by Linfood

Linfood Holdings has premised shareholders a minimum 30 per cent profit growth this year and a restoration of dividend growth in an attempt to keep their loyalty in the face of the unwelcome bid from Argyll Foods from Argyll Foods.

Early last month the newly restructured board announced that pre-tax profits for the 12 months to April had declined by £1.3m, largely as a result of a £2.3m drop in trading profits from the Galeway supermarket division. Dividends were cut by 9 per cent to 10p.
Yesterday the board unveiled

its defence against the Argyll bid. This concentrates on the rationalisations and management reorganisations now underway across the board at Linfood. Some of them, the board says, will show through in the halfyear figures to be published next month, by when interim profits should have risen by fim to \$5.5m. largely as a result of the 20 per cent growth in sales now being achieved by the Dee Discount network of northern

stores. In the second half, Gateway, which has strengthened manage-Shareholders will, the chairman says, through their entitlement to new Lilley exercises. particularly carried to the chairman says are through their exercises. The chairman says are the chairman say exercises, particularly in the cash and carry division, would also show through by then and the full year figures should be

funding of any future expansion. At June 30 1981 the company's

borrowings amounted to £1.7m. and shareholders' funds were

Forecast profits for the year

to December 31 are not less than £615.000 before tax. It is

V.W. set for USM placing

has redundancy costs.

a In view of this the board is rofit promising to increase this year's tora dividend to 12p. restoring the cuts just imposed and adding a y in further 9 per cent.

The figures take no account of the proposed sale of the Delivered Wholesale division to its management, announced on Friday. This has still to be approved by shareholders but has already come under attack from Mr. Jimmy Gulliver. Argyli's chairman.
Distributed Wholesale makes

£2.4m of profils for Linford and the board believes there is little potential growth. Mr Gulliver potential growth. Mr Gulliver says the terms of the deal give the lie to this. The management is paying £21m for the division, flam in cash and £7m in Ican notes. This, Mr Gulliver suggests, requires the new management to make at least £4m of profits to service the

acquisition costs.

He also fears that the sale could have a long-term detriment in reducing Linfood's buying power and in threatening customer loyalty among the grocery chains.
Argyll is reserving its detailed

five years of some 27.5 per cent.
But interest charges—including hire purchase—have risen more than twice as fast. So, with

capital gearing approaching 70

per cent, it is reasonable enough for the company to seek fresh equity. There is a degree of

stability to the earnings pattern,

since two-thirds of the work-load is business which can be

expected to repeat itself for the foresceable future; a prime

example is the machining of

replacement parts for the whole

has flexibility to undertake

precision engineering on a one-off basis for prototype purposes, firm orders already cover 72 per cent of planned

turnover up to September 1982. At the placing price of 62p, the

forecast fully-taxed p/e of 10.33

makes no particular demands: the rating is a respectful notch

or two below that accorded to Aerospace Engineering, which

was nearly 19 times oversub-

scribed when it came to the

Although the company

Linfoed's

borrowings which will assist the at a compound rate over the last

the current year unaudited pre-tax profits were £381.000 against c316.000. Forecast pre-tax profits for the year to March 31 1982 are not less than £875.000. The refutation of the defence document for later in the week. directors intend to pay dividends amounting to 2p
The placing has been
arranged by Arbuthnot Latham
in conjunction with Hoare
Govett, Dealings are expected to Mr Alec Monk, new chairman, said Argyll could not justify the terms of its bid in the face of begin on Thursday.

comment

Feedback has a strong balance sheet and two well-established lines of business. Feedback Instruments produces elec-tronic test gear and has a niche in the educational market, concentrating on aids for technical training in the use of control stems Feedback Data—the junior branch of the group— makes terminals for use in pro-duction and stock control, and also cartridge drive systems for use in circtronic telephone exchanges. Although Data is somewhat dependent "original equipment" sales to large customers—notably ICL— the range of customers is being expanded as new products develop, and it is Data which is expected to do most of the work in prolonging Feedback's record compound growth at bette than 20 per cent. A few months ago, new USM offerings in computers and electronics were able tiples approaching 30. It is a sign of the times that Feedback (complete with 20 per cent growth forecast) is being placed

on a fully-taxed p/e of 175.
That represents some discount

even to the currently depressed

prices of earlier issues such as Consultants and Scan Data.

New Issue

November 1981

GUS profits comes to ahead so far

Great Universal Stores is broadly the same as last year, as a result of diversified trading and markets electronic and elec-trical equipment for a range of educational and industrial uses, is coming to the Unisted Securities Market by way of a placing of 1.92m shares at 20p a share, capitalising Feedback at ET 58m activities, pre-tax profits for the first five months of the current year are ahead of those for 1980-81. Sir Isaac Wolfson, chairman,

notified dates of board mastings to the Stock Exclange. Such meetings are usually held for the purpose of con-sidening dividends. Official indications are not available as to whether divi-dends are interiors or lina's and the subdivisions shown before are based mainly on last year's timotable. Steps taken to improve efficiency and bring trading stocks and debtors into line has resulted "in a positive cash flow which has been helpful." The group believes that its spread of activities, both in the UK and abroad, the strength of operational management, strong

liquidity, and its large property content in the portfolio, will enable it to continue to give as good an account as current adverse trading conditions will allow. Sir Isaac says that directors will seek to improve group per-formance by concentrating on

better productivity, restricting cost increases and maximising cash flow. And they will con-tinue to invest in its successful and cash well ahead at £172.56m, compared with £98.4m a year earlier. trading divisions. "We will take advantage of

trading opportunities in mer-chandising, marketing, and new developments both at home and overseas," he states.

At the year-end March 31. group balance sheet shows net current assets up from £486.4m to £529.2m including bank balances, certificates of deposit

FT Share

Information

The following securities have been added to the Share Information Service:—
American Natural Resources
(Section: Americans). Holland Sea Search NV (Oil and Gas). Jeavons Engineering (Engi-

Mid Wynd International Investment Trust (Investment Trusts). Nationwide Building Society 13 0 Bond (29/9/82) (Loans-Building Societies). Young (H.) Holdings (Motors).

As reported on July 17 an improvement in the second half lifted taxable profits for the March 31 1981 year from \$77.75m to \$179.53m. After tax and appropriations, the amount retained was £71m (£65m).
Meeting, 20. Aldermanbury,
EC, November 27 at noon SPAIN

BOARD MEETINGS

TODAY

oldings Finals—Majedis invests . Yarrow.

FUTURE DATES

Concentric Nov 23 Singapore Para Rubber Ests Nov 3

Moyer (Montague L.) Northern Goldsmiths

Rumdene Invests. . .

Rexmare

Interims-Graig Shipping, Ropnes

284 213 372 216 146 70 70 2 Banco Ind. Car Banco Santander Banco Urgano Banco Vizcaya Banco Zaragoza. Dragados Espanoia Zinc Gal. Preciados Hidrola Iberdijero Petrolecs Petroliber Sonelisa

NatWest Registrars Department

National Westminster Bank Limited has been appointed Registrar of

Beddingtons' **Breweries Limited**

All documents for registration and correspondence should in future be sent to:

National Westminster Bank Limited Registrar's Department POBex No 82 37 Proad Street Bristol BS99 7NH

Halander of Mod (STD Code 0272) 🕝 - 91 Frias 290711 ...

These securities having been sold this announcement appears as a matter of record only.

comment

undertaken primarily to reduce COMMENT scribed when the level of hard-core bank V.W.'s pre-tax profits have grown USM in July.

Lloyds Eurofinance N.V.

(Incorporated in The Netherlands with limited liability)

U.S. Dollars 200,000,000

Guaranteed Floating Rate Notes due 1993

Guaranteed on a subordinated basis as to payment of principal and interest by



Lloyds Bank Limited

(Incorporated in England with limited liability)

Lloyds Bank International Limited

Amro International Limited

S. G. Warburg & Co. Ltd.

Bank of America International Limited Bank of Tokyo International Limited Crédit Lyonnais Deutsche Bank Aktiengesellschaft Hambros Bank Limited LTCB International Limited Nomura International Limited Swiss Bank Corporation International Limited

Arab Banking Corporation (ABC) Bank Brussel Lambert N.V. Crédit Commercial de France **Credit Suisse First Boston Limited** Goldman Sachs International Corp. IBJ International Limited Merrill Lynch International & Co. Orion Royal Bank Limited Union Bank of Switzerland (Securities) Limited

Westdeutsche Landesbank Girozentrale

Alahlı Bank of Kuwait K S.C. - Algemene Bank Nederland N.V. - American Express Bank International Group Arab Bank Investment Company Limited - Arnhold and S. Bleichroeder, Inc. - Bache Halsey Stuart Shields Incorporated Banca Commerciale Italiana - Banca del Cottardo - Banca Nazionale dell'Agricoltura - Banco di Ruma Banco Urquijo Hispano Americano Lumned - Bank Gutawiller, Kurz, Bungener (Overseas) Limited - Bank Julius Bär & Co. AG Bank Mees & Hope NV - Bankers Trust International Limited - Banque Arabe et internationale d'Investissement (B.A.I.I.) Banque Française du Commerce Exterieur - Banque Générale du Luxembourg S.A. - Banque de l'Indochine et de Suez Banque Internationale à Luxembourg S.A. - Banque Nationale de Paris - Banque de Neufluze, Schlumberger, Mallet Banque de Paris et des Pays-Bas : Banque Privée de Gestion Financière BPGF : Banque de l'Union Européenne : Banque Worms Barclays Bank Group - Baring Brothers & Co., Limited - H. Albert de Bary & Co. N.V. - Bayerische Hypotheken-und Wechsel-Bank Aktiengesellschaft Payerische Landesbank Girozentrale - Bergen Bank A/S - Berliner Handels-und Frankfurter Bank Blyth Eastman Faine Webber International Limited - Crédit Agricole - James Capel and Co. - Cazanove & Co. - Chase Manhallan Limited Chemical Bank International Group - Christiania Bank og Kreditkasse - CIBC Limited - Chicorp International Group - Continental Illinois Limited Copenhagon Handelsbank A/S - County Bank Limited - Creditanstalt-Bankverein - Credit Industrial et Commercial Dar-Ichi Kangyo International Lumied - Daiwa Bank (Capital Management) Ltd. - Daiwa Europe Limited. DBS- Darwa Securities International Limited - Den norske Creditbank - The Development Bank of Singapore Limited Development Finance Curporation of New Zealand - DG BANK Deutsche Genossenschaftsbank - Dominion Securities Ames Limited European Banking Company Limited - First Chicago Limited - Robert Fleming & Co. Limited - Fuji International Finance Limited Gefina International Ltd. · Girozentrale und Bank der österreichischen Sparkessen Aktiengesellschaft · Greenshields Incorp Culf International Bank B.S.C. · Handelsbank N.W. [Overseas] Limited · Hill Samuel & Co. Limited · Hoare Govett Ltd. The Hongkong Bank Group - Interumon-Banque - Istituto Bancario San Paolo di Torino - Kansallis-Osake-Pankki Kidder, Peabody International Limited - Kleinwort, Bonson Limited - Kredictbank N.V. - Kuhn Loeb Lehman Brothers International, Inc. Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.) - Kuwait Investment Company [S.A.K.) - Lazard Brothers & Co., Limited London & Continental Bankers Limited - Manufacturers Hanover Limited - McLeod Young Weir International Limited Midland Doherty Limited - Milsubishi Bank (Europe) S.A. - Mitsubishi International Finance Limited - Samuel Montagn & Co. Limited Morgan Grenfell & Co. Limited - Morgan Guaranty Ltd - Morgan Stanley International - National Bank of Abu Dhabi The National Commercial Bank (Saudi Arabia) - The Nikko Securities Co. (Europe) Ltd. - Nippon Credit International (HK) Ltd. Nippon European Bank S.A. Norddeutsche Landesbank Girozenfrale - Nordfinanz-Bank Zürich - Nordie Bank Limiter Osterreichische Landerbank - Pierson. Heldring & Pierson N.V. - Postipankki - Privatbanken A/S - Rowe & Pitman The Royal Bank of Scotland Limited - Santama Bank (Europe) S.A. - Salomon Brothers International - Sanwa Bank (Underwriters) Limited Scandinavian Bank Limited - Schröder, Münchmeyer, Hengst & Co. - J. Henry Schröder Wagg & Co. Limited Singapore Nomura Merchant Banking Limited - Singer & Friedlander Limited - Skandinaviska Enskilda Banken Smith Barney Harris Upham & Co. Incorporated - Société Générale - Société Générale de Banque S.A. - Société Séquanaise de Banqu Sparbankernas Bank - Standard Chartered Merchant Bank Limited - Strauss, Turnbull & Co. - Sumitomo Finance International - Sundsvallsb Svenska Handelsbanken - The Taiyo Kobe Bank (Liesembourg) S.A. - Takigin International Bank Europe) S.A. - Tokat Bank Nederland N.V. Tokai Kyowa Morgan Grenfell Limited - Trade Development Bank, London Branch - Union Bank of Finland Ltd. - Union Bank of Norway Ltd.

Union de Banques Arabes et Françaises-U.B.A.F., Bahram Branch - Vereins-und Westbank Aktiengesellschaft - Williams & Clyn's Bank Lumited

Dean Witter Reynolds Overseas Ltd. - Wood Gundy Limited - Yamalchi International | Europe | Limited - Yokohama Asia Limited

EDINBURGH EXEMPT FUNDS

31.10.81 31.10.81 Bid Offer 73.3p xd AMERICAN FUND 70.3p xd 275.2p JAPAN FUND 264.0p PACIFIC FUND 124.2p 129.5p EDINBURGH FUND MANAGERS LIMITED

4 Melville Crescent, Edinburgh EH4 7JB. Tel: 031-226 4951

THE TRING HALL USM INDEX 110.3 (+0.5) close of business 30/10/81 BASE RATE 10/11/89 100

Tel: 01-638 7591

CORAT. INDEX Clase 46" (69 (+1)



Industrial Bank of Japan Finance Company N.V.

U.S. \$50,000,000 Guaranteed Floating Rate Notes due November 1982

> For the six months 1st November, 1981 to 1st May, 1982.

In accordance with the provisions of the Note, notice is hereby given that the rate of interest

has been fixed at 17 per cent. and that the interest payable on the relevant interest payment date, 1st May, 1982 against Coupon No. 9 will be U.S. \$85,47. By: Morgan Guaranty Trust Company of New York, London Agent Bank.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange.
It does not constitute an invitation to the public to subscribe for or to purchase any shares.

Share Capital

Authorised

2,600,000

£4,850,000

2,250,000

6 per cent Cumulative Redeemable Preference Shares 1986/90 of

£1 each

Ordinary Shares of 10p each

Issued and fully paid

2,250,000

1,398,608

£3,648,608

Application has been made to the Council of The Stock Exchange for all the issued

13,986,079

Ordinary Shares of 10p each to be admitted to the Official List.

Particulars of the Company are available in the Statistical Service of Extel Statistical Services Limited and copies may be obtained during normal business hours up to and including 16th November, 1981, from:-

> R. Nivison & Co., 25 Austin Friars, London, EC2N 2JB.

2nd November, 1981

M. J. H. Nightingale & Co. Limited

27/28 Lovat Lane London EC3R 8EB piraissate 1,074 3,878 1,075 11,731 7,462 4,349 8,524 904 3,689 2,479 14,906 2,958 2,647 2,958 2,647 2,958 2,577 2,992 2,188 10,647 1,647 1,647 Jackson Group
James Burrough
Robert Jenkins
Scruttons "A"
Tordsy
Twinlock Ord.
Twinlock 15pc ULS
Unilock Holdings
Walter Alexander
W. S. Yastes

US\$120,000,000 Guaranteed Floating Rate Notes due 1984

Citicorp Overseas Finance Corporation N.V.

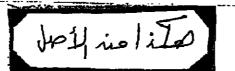
(Incorporated with limited liability in the Natherlands Antilles) Unconditionally Guaranteed by

CITICORP

In accordance with the terms and conditions of the above-mentioned Notes and the Agent Bank Agreement dated as of November 28, 1979, between Citicorp Overseas Finance Corporation, N.V. and Citibank, N.A., notice is hereby given that the Rate of Interest for the third onemonth sub-period has been fixed at 161% per annum and that the interest payable for the third one-month sub-period in respect of US\$10,000 nominal of the Notes will be US\$147.01. The total amount due for Coupon No. 8 payable November 30, 1981 is US\$467.42.

November 2, 1981 By: Citibank, N.A., London, Agent Bank

CITIBANG



By PETER MONTAGNON:

Gloom lifts as short-term rates fall

managed to shake off some of funding package. After the its medium-term worries about gloomy start to the week these interest rates and the U.S. developments seemed rather unbudget deficit last week as it real, and the problem was that was confronted by an immediate no one was really sure quite how prospect of a decline in short- long it would all last. term interest rates.

points on the day although their closing levels were still only a fraction above those of a week earlier.

Bad news about the U.S. economy in the form of a 2.7 per cent decline in U.S. leading indicators during September was good news for the bond market as recession generally takes the pressure off long-term interest rates.

In Europe bond dealers were also taking heart from the con-

you might be lucky on your

tion, which has just given S. G.

date for a three-tranche borrow-

ing package amounting to

The first tranche is a three-

credit which is to carry a

margin of } per cent above the

London interbank offered rate

(Libor). The second is a 54

year \$100m credit at ! per cent

over the U.S. prime rate or \frac{1}{2}

The final tranche is a seven-

year \$200m to \$250m floating

rate note with a spread of ‡

per cent above Libor. Holders

option, at any time, to convertinto fixed interest 15 per cent

The Ferrovic package comes

after two unsuccessful efforts

to organise a deal and shows

that persistence can be useful

fully structured borrowing de-

especially if it leads to a care- determined.

bonds which mature in 1991:

these notes will have the

per cent above Libor.

CREDITS

\$400m to \$500m.

market week's U.S. Treasury \$8.75br

For investors the new situa-By last Friday, dealers were tion posed a difficult choice. in a distinctly buoyant mood. Should they get carried away month Eurodeposits fell a by a decline in short-term rates further a point to 16 per cent. and launch into the bond marbringing their decline over the ket? Or should they side with week as a whole to i per cent. those who say that a liquidity Fixed rate dollar bonds put on squeeze in the U.S., could still push interest rates up to record levels in a few months' time?

The response seemed to be to hedge their bets. At the end of last week there were definite signs of investor demand, particularly from the Continent, for selected recent high coupon issues for North American names.

The three new fixed rate issues of last week—for Cater-pillar Tractor, Newfoundland Labrador Hydro, and fident tone of the New York Southern California Edisonbond market ahead of this were all quoted at very narrow sionals was that while the mar- somewhat less up-beat, however.

than others.

grace period.

Desenvolvimento

he experience of Ferrovie, the hagen, where the Ministry of

Italian State railway corpora- Finance is expected to take a

year, 11-month \$100m to \$150m agreed on tentative terms of a credit which is to carry a per cent above Libor for the

IF AT first you don't succeed, market that are more liquid the difference between the two above

banks among them

decision this week on whether Warburg and Soditic the man- to seek a \$250m 10-year credit \$100m credit with a four-year

for the Kingdom of Denmark

Arab, Japanese, Canadian, and

European institutions — have

first five years and I per cent

thereafter, with a five-year

Meanwhile, in New York,

Chase Manhattan has put

together a \$200m two-tranche

deal for the Banco Nacional do

(BNDE), the Brazilian Govern-

offer a \$50m portion in the

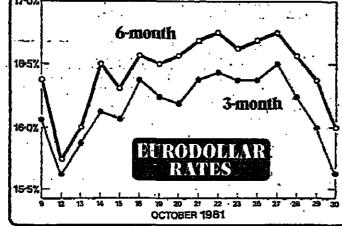
signed to hit those areas of the the lead managers will collect discuss a 11 per cent margin

period, but lead managers will loan.

ment development bank.

third attempt in the Enrocredit. Another long-awaited credit ment fee for taking the \$50m accept 11 per cent. market. This, at least, has been is about to surface in Copen back on their own books for the For Electricité

Economico



enthusiastic response.

But there was no evidence of a real flood of investor buying. The consensus among profes-

spreads as an effective commit-

The second tranche in the

BNDE deal is an eight-year

grace period and a margin of 21 per cent above Libor or 2

lenders will have the option

instead of participating in a

three-year \$100m bullet with a

spread also under 2 per cent.

to be set by lead managers.

After the three years, the lead managers may "take out" the participants and continue

receiving the 21 per cent spread

for the remaining five years.

Friday that Yugoslavia is likely to scale down the amount

It was learned in London on

discussions

impose" itself on the market.

remaining three years.

per cent above prime.

participants

Initial

discounts in the market on ket might remain firm for a Friday. The California issue, little while longer, there was first mooted at \$60m, was always the risk that a spate launched at \$75m because of the of new issues or a disappointing response to the U.S. Treasury funding package in New York might abort an incipient rally.

The mood in Germany was

For Electricité de France, however, there was good news

last week as its \$500m Euro-

credit was increased to at least

\$600m after a shaky start.

Details of the increase are

expected this week and bankers

in Paris were hoping to reach

\$700m, proving that despite

what many bankers describe as

Completion of the \$500m

credit for the Petroleum Cor-poration of New Zealand is also

expected this week and the lead

manager, European Banking

Company, is optimistic that the

full amount will be attained.

But a senior EBC executive

admitted on Friday: "It's been

in for Venezuela's \$500m jumbo

credit, a \$350m credit (in-

creased from \$300m) for the

Banco Industrial de Venezuela

was signed on Friday. The four-year facility carries a

spread of 1: per cent above

Libor and was led by Credit

Suisse First Boston.

While bids were still coming

tough going."

in this market. By ALAN FRIEDMAN Third time lucky for Ferrovie

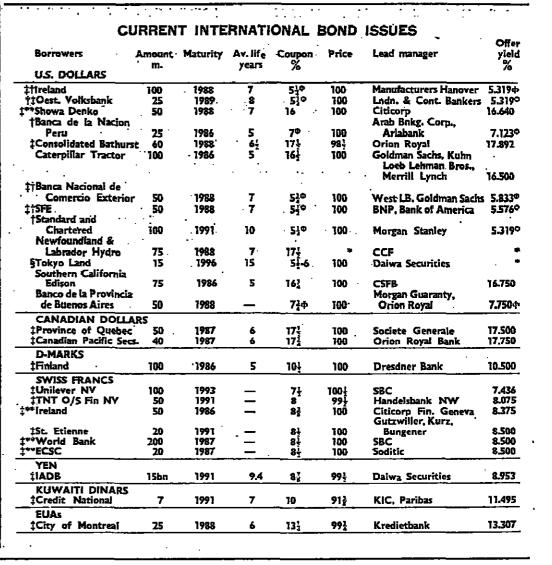
The market is weighed down by prospects of a large Federal Government deficit next year, which is limiting the scope for downward movement in long-In the short term the German

sector also has to cope with a large DM750m calendar of new foreign issues this month. The upshot was that attempts to follow the New York market upwards on Friday came to nothing.

The Swiss Franc market was helped by the decline of the dollar on the foreign exchange markets. Strong gains were noted on new issues on Friday and overall average gains on the week were about 🖁 per cent.

The strengthening of the Swiss currency has led to some renewed investor interest in bonds from abroad, More important, it is encouraging interest in bonds by domestic investors. These are notoriously selective, however, and with short term interest rates still well above bond yields, the popularity of individual borrowers still counts for a lot

• The European Investment Bank is raising BFr 2bn through a 14.5 per cent, six-year bond issue at par in the domestic Belgian market. The issue is led by Ste Generale de Banque.



U.S. BONDS

Libor. The banks meanwhile, say they will not

Uncle Sam comes to market

GIVEN WALL STREET's loudly carry the rally through to this though the Treasury notes and Hordes of portfolio managers proclaimed fears about the size week. As one trade said before bonds that go on auction to- and private investors will have of the Government's borrowing packing up for the week-end: a worsening of the country's needs, the U.S. credit markets "That set the market up did surprisingly well in the runfor French names. up to this week's Treasury reThe Fed reduced the discount funding, which will unload rate from 14 per cent to 13 per \$8.75bn of new Government cent, its first cut since May. It paper onto traders' desks. Bonds all showed big gains by the end term rates and the fall in bank of last week, and short-term borrowing from its discount

> The Federal Reserve's decision to cut the basic discount rate on Friday night should help

clines, albeit only slightly.

U.S. INTEREST RATES (%) Week to Week to Oct 30 Oct 23 14,44 15,30 12,97 13,29 15,19 15,30 14,58 14,86 16,50 16,50 17,38 17,38 Oct 23 15,30 Fed funds wkly, ev. 3-month Treas, bills 3-month CD 30-year Treas, bond AA Industrial AAA Util.

cited the recent decline in shortinterest rates extended their de- window. But it stressed that this did not imply that there had been any change in its basic monetary policy, which con-tinues to be directed at restraining the growth of money and

credit. But the improvement in the long Treasury bond sank to set retail demand for these offer- excitement also took its toll a new record low in anticipa- ings. Unfortunately, this was on last week's calendar, when gains were measured from rock week's rally which was fuelled cancel a planned sale of \$300m

sell at record high yields.

The refunding will roll over \$5bn of maturing debt and raise \$3.75bn of new cash. It starts with \$4.5bn of three-year notes tomorrow, continues with \$2,25bn of 10-year notes on Wednesday, and ends with \$2bn of 30-year bonds on Thursday. The crucial test will be the long bond, where the market is so weak that many analysts have been suggesting that the Treasury should stop selling

30-year debt altogether. market was a bit illusory. At The key to the refunding's everything else, and no other the beginning of the week, the success will be the strength of big debt issues are planned. The tion of the refunding, so its conspicuously absent from last Southern Bell was forced to

morrow and the days after will spent this week-end trying to decide whether the moment has come to lock into historically high vields.

By DAVID LASCELLES

Wall Street's gurus, who wield enormous influence, were saying on Friday that while interest rates might continue to fall in the period immediately ahead, they would bounce back up again before long - the implication being that anyone who buys at the refunding should be ready to sell quite quickly.

The refunding will occupy the market to the exclusion of on last week's calendar, when bottom. And it still looks as mainly by Wall Street trading. of 40-year bonds.

FT INTERN

The first \$100m tranche bears of its expected Eurocredit,

interest at 2% over Libor or which Dr Ksente Bogoev, the 11 over U.S. prime rates for central bank governor, had

eight years with a 21 year grace previously described as a \$400m

market on a five-year basis at bankers, said Dr Bogoev, a margin of less than 2 per were "dis-pointing" and cent. This figure has still to be Yugsslavia did not wish to

During the five-year period He said the Yugoslavs will not

	HE DOLLAR		Change on
	U.S. DOLLAR STRAIGHTS	Internacia.	Bid Offer day week Yield
	APS Fin. Co. 174 88	60	101 - 1012 +04 +1 16.84
	CIBC 151 86	75	957, 96% +0½ +0½ 16.42
	CIBC 164, 91	100	987 994 +04 +01 16,93
	CNA 154 96		914 914 +04 -04 16.82
	Citicarp Int. Fin. 15 86		96 96 0 -0 16.12
	Citicoro O/S 151- 84	175	100 10012 +014 +014 15.25
	Citicarp 0/S 164 86	150	100% 100% +0% +0% 18.58.
	Cities Service 17 88 :	150	1021, 103 +04 -05 16.27
	Con. Illinois 144 84	100	95', 96', +0', -0', 16.62
	CPC Fin 164 85	50	1024 1024 +04 -04 15:97
•	CPC Fin 164 86	65	904 - 904 +04 04 16.60 -
	EIR TT. 59	190	98% 99% +0% +0% 16.69
•	FIB 104 91	700	985 - 991, +01, +14, 16.99
	Trid. 2ps (t. 15% 84 (J))	40	987 987 +07 -07 16.30
-	Finland Real of 2% 86		774 784 +04 +02 17.01
	Fe. 1 Ct. 10 15 Fm. 36 25 COUNC O'S Fm. 144 87	150	961, 97 0 -11, 17.16
	Chine 3-3 Fin. 144 87	100	927, 933, +05, +01, 15.64
	Call States 0/5 177 28	. 60	1014 1015 +04 +07 17.12
	Miram Walter 16 76	50	987, 993, +03, +13, 16.19
	1274 Wild Trade 173 84	100	100% 100% +0% 0 14.34
	1814 Vild. Trade 145 85	60	100 ¹ 2 101 +0 ¹ 2 +0 ¹ 3 14.41 196 ¹ 3 97 ¹ 2 +0 ¹ 3 -0 ¹ 2 16.68
	N PV Carada 157, 94	40 -	984 884 +02 +04 17.59
	Nat. Bk. Canada 167, 88	40 60	701 1014 +02 -04 15:65
	New Armanuire '7 88.	60 60	1017 1023 -05 -14 16.72
	Newfoundland 17% 89	75	97% 92% +0% -0% 16.67
	North Gratia 15 91	75	994 897 +04 +14 17.58
	Ohio Edison Fin. 174 88 Printic file flee 16 88	75	100% 101% +0% +0% 15.73
	Prints (p) Fir. 17 69	30	99° 2 100 +0° -0° 17.01
	Quebec Hydro 17's 91	150	100% 101% +0% +0% 17.00
	Royal Bk. Canada 14 86	100	95% 96% +0% +0% 15.17
	Shell Canada 15% 91	100	97% 98% +0% +0% 16.12
	Sth. California 14% 88	50	937 941 +01 +02 16.19
	Swed. Ex. Cred. 154 86	50	954 964 +04 0 17.02 1024 1024 +04 0 16.39
	Tenneco Int. 17 89	700	1024 1024 +04 0 16.39
	Toronto-Dom, 3k. 14 84	EO.	35' 35' +0' +0' 16.29
	Transcanada 17% 88	. 75 .	1022 1034 +04 -04 16.91
	Walt Disney 15% 86	700	285, 391, +01, -01, 16.05
	Wolls Fargo It. 154 84	50	99% 100% +0% +0% 15.43
	Winnipeg 17.86	50 ·	1014 1014 +04 +07 16.56
	World Rank 14's 86	500	90'4 93'4 +0'4 +0'4 16.57 97'- 98 +0'4 -0'- 16.66
	World Bank 16 86	210	96'4 97'4 +0'4 -0'2 16.71
	World Bank 16 68	.80	96% 97% +0% -0% 16.71 99% 99% +0% +0% 16.63
	World Bank 164 86	130	98 9812 +012 +012 16.92
	World Bank 164 88	100	day +0's on week +0's
	Wotado buce cusua	Jes OI	day to I dul man to I
	DEUTSCHE MARK		Change on
	STRAIGHTS	lesued	Bid Offer day week Yield
	Asien Dev. Benk 10 91	100	967, 974, 0 -04, 10.45

World Bank 1612 86 130	994 992 +04 +04 16.63
World Bank 161, 88 100	98 9812 +012 -013 16.92
Average price changesOr	day +0% on week +0%
Medical Lines and Berlin -	
DEUTSCHE MARK	Change on
STRAIGHTS lesued	Bid Offer day week Yield
Asian Dev. Bank 10 81 - 100	967, 974, 0 -04, 10.45
Austria, Reo. of 84 92 150	10.05 ي "0 _ 1 04 ¥88 88
CECA 77. 92 150	85% 86% +0% +0~ 10.09
CECA 10-91	994 1004 0 +04 10.02
Cii Hongyweji 83, 90 125	871, 871, +01, -01, 10.62
Council of Europe 10 91 100	97's 97's 0 +0's 10.41
EIB 81, 90 200	89', 89', +0', +0', 10.35
EIB 104, 91 200	991, 1001, 0 -01, 10.44
FCCOM 9% 87 100	93% 54% 0% +- 2% 10.65
Finland, Rep. of 10 89 100	954 97 -04 -05 10.65
therduero SA 9 90 100	901, 511, +01, -01, 10.65
Ind. Bk. Finland 81, 90 50	887 89% 0 -0% 10.40
IntAm. Dv. Sk. 10 91 100	97, 98, +0, -0, 10,28
Japan Air Lines 84 87, 100	934 836 0 +1 9.59
. Japan Dev. Bl. 75, 87, 100	907, 91% +6% +1% 9.64
Kobe, City of 8 90 100	90 90 4 - 03 + 03 9.68
Midland Int Fin. 81, 90 180	90% 91% +0% +0% 10.07
Nuclabras 92 88 100	88 2 894 -04 -04 12.22
OKR 84 92 150	874 885 +04 +05 10.11
- 3alo. Car ol 81, 93 80	913 923 0 +03 10.20
	981, 99 +01, +01, 11.07
- And time! In 6	933 943 0 0 10.87
	861, 871, +01, -01, 10.34
World Bank 8 90 700	along ACL and records ACL
Average price changesOr	I LICENT TO SOLUTION TO 1
SWISS FRANC	Change on
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Veneruela R. of 9% 😕) TOU	237	, 377		u	10-01
World Bank 8 90	700	56 ¹ :	, 874	+0-	-04	1C.34
Average price char	mas O	n dav	+0-	Off and	∓ طعت	0'
wasteds buck com		,	• - •			••
Chuse speed				Chan		
SWISS FRANC			AH	Chan	3e oʻu	
STRAIGHTS	saried			day		
Account Paris 61, 91.	. 60	921,	. 93	0	+04	7.57
BFCE 81, 91		91-	91-	+6+	-04	7:87
	- 100			-02		
Rayer Int. Fig. 54 32.		00.1		+0	T 1.4	7.76
Belgelectric for 7% 8		337	100			7.70
Bergen, City of The Till	40	_ 95.	30.4	-0-	-0	7.32
CECA 61 91	. 80	1921	, 937,	+0.	+04	7,81
Dome Potroleum 54 9		875	87	. 0	+04	7.63
		1001	101	+0-		7.11
Dame Petroleum 74 90						
Elet, de France 6% 90				-0.		7.50
Eurofine 54 92				0		
Fintand, Rep. of 5% 90	80			+0,		7.80
Franc. Perroles 65.91	. 80	901	. 90%	+0"	+04	7.94
General 7 91		+001	201	+02	- AL	7.05
Gengiar 131				+0		
int, Amer. Dv. Bk. 7-9						7.68
1/S Elsem 81- 91	. 30			+0,		8,22
Jopan Dev. Bank 5% 90	100	917	9274	.0	0	6.98
Mt. Blanc Typnel 5 2	60	845	84	+0	0	7.96
Nacier, Gasunio 8 St	. 100			+02		7.47
AVE 3 AS				+0		
OX8 7 93						
Oslo, City of 8 31	, 100	705	1024	+0,	+1	7.54
Swed. Ex. Credit 74 91	T 75	63.	93%	-11.	+04	8.24
Trede Day, Fin. 64 St	50	90	90'-	•	+4.	7.68
Votar Atolne 5's 90	. 80	867.	67	+04	+0%	7.85
World Bank 6.81	100	881.	BRL.	+0.	4.01	7.80
World Rank 7 97	100	98		-ø,		
Manager and the second	. 100					
World Bank 8 91	. 100			+0,		
Average price citori	984 Ot	day	+0,	OU AND	ak 🕂	G
• • • • • • • • • • • • • • • • • • • •	-	_				
	_			Chang	20 BTI	
YEN STRAIGHTS	thussel	Bid	Offer	day v	wook.	Yield
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į	ATIONAL	E	301	V		S	Ε	R
1	· · · · · · · · · · · · · · · · · · ·					ge on		١
ı		\$\$UE(Offer				
ļ	CIBC 1312 85 CS	50	90	91	0	0		١ ١
ł	CIBC 111 85 CS	. 6 0_	841			.0,.		· [
ı	Federal Dev. 1112 90 CS	60	1762			+0-	16.64	: 1
l	Federal Dev. 17% 86 CS	.40	199%					
ĺ	Fst. Can. Inv. 10 84 CS GMAC (Can.) 18 87 CS	50	165	86	0		17.44	
ł	Tordom Cpn. 132 85 C\$	60 30	11037				16.85 15.14	
ı	M. Bk. Dnmk. 9 91 EUA	25	195 78%		ď		12.77	
ı	SOFTE 83 89 EUA	40	744				13.80	
ı	. U. Bk. Nwy. 97 90 EUA	18	81	821	ŏ		13.24	
1	- Algemene Bk. 10% 86 Ft	60	93%				12.11	
ï	Amro Bank 12 88 Fl	ᅏ	98'		٠ŏ٠		12.29	
Į	Haineken NV 10 87-Fi	100	921	93.				
ł	Nat. Nedrindo. 10 88 FI	60	934				11.49	
ļ	Ned - Midd. Bkr. 10 85 FI	- 25		-957 ₁ .				
Ì	Pierson 104 86 F1	50	92%				12.43	
Į	Rabobank 12 86 Ft	- 50	991	99%	-04	-0%	12.14	: 1
ı	Air France 14% 86 FFr	200	912				17.11	
ı	Bk. America 141- 96 FFr	250	911,	921,	-0%	+03	17.09	: 1
ı	Charb'nages 127 85 FFr	400	907	91%	0	-04	16.90	۱ ۱
ı	EIB 141, 88 FFr	300	8674	87%			17.62	
ı	La Redoute 14% 85 FFr	125	897				17.84	
i		400	- 90 ⁷			_ 0		
Į	Solvay et C. 14% 86 FFr	200		91%	_		17.83	
١	Swed. E. Cr. 147, 86 FFr	250	894	90%	0		17.93	
ì	U. Mex. Sts. 14 85 FFr			92				
ł	Acona 14 85 £	20	\$87 ₆				17.85	
ł	Beneficial 141 90 £	20	7912				19.04	
ł	BNP 131, 91 f	15 20	82 837				17.44 17.58	
J	CECA 1312 88 E Citicorp O/S 1312 90 E	20 50	85%				16.80	
ì	Fin. Ex. Cred. 134, 86 £	15	883				17.52	
t	Gen. Elec. Co. 121- 89 £	50	8214		ŏ		15.71	
1	Hiram Walker 144 86 C	. 25	89%				17.66	
Į	Privatbanken 141, 88 f	12	887				17.46	
1	J. Rothschild 14% 90 £	12	877			-03	16.E7	- 1
ł	Royal Trustco 14 86 f	12	894				17,48	
Į	Swed, Ex. Cr. 134 85 £	20	877	885	-014	-0%	17.74	: 1
ł	Akzo 94 87 LuxFr	500	854	86%				
ŀ	Euratom 94 86 LuxFr	500	874				12.70	
١	. Burofigna 401, 87 LuxFr	500	. 691				13.07	
ł	EIB 94 88 LuxFr			841			,13.70	
1	Volvo 94 87 Luxfr	500	84%	85%	0	+6%	13.55	٠ ا
۱	FLOATING RATE		•		٠.	•		[
Į	NOTES Sp	read	Bid Of	fer C.	dte C	срл.	C.yld	ı
١	Bank of Montreal 54 90	O24	991. 9	94 18	/12 1	612	16.88	1

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FLOATING RATE			•			
NOTES 5	presd				C.cpn	
Bank of Montreal 54 90	0,03			18/12		16.86
BBL Int. 5 85	. 03				18.31	
BFCE 54 88	. 0%				16.94	
BNP 512 98	. ‡0½			29/1		16.77
Christiana Bk. 512 91	. ‡024	98%	991,	5/11	19.19	19.41
Co-Ban Eurofin 55- 91	. 02,	981	981	14/4	16.69	16.96
Co-operative Bk. 6 86	. 014	991	99%	15/11	19.56	19.69
Den Norske Credit 6 90	104	199			19.19	19.33
Genfinance 54 37	. 04	99',	100%	30/4	17.06	17.08
Genfinance 54 92	. 04	9912	100	30/12	18-31	16.36
Giro und Bank \$4, 91	. +07,	997,	- 29%	23/12	171-	:17.61
GZB 54 92	. ‡0¾	987,	993,	5/12		17.40
ind. Bank Jepan 5≒ 8€				9/4.		16.69
Lloyds Eurofin 8 90 £	. 04.	965,	977	6/1	13%	14.05
Lloyds Eurofin 54 92	. 014	99	991,	4/12	17.44	17.57
Lloyda Eurofin 51, 93	. 04	. 987	991	29/4	17.13	17.28
LTCB Japan 52 86	. 012	994	100%;	43/12	174	17.25
LTCB Japan 51, 89		994	100%	16/1	18.32	18.32
Man. Hanov. O/S 54 94		994	1001,	30/11	195	19.38
Midland Int. Fin. 54 92	. 04	995	· 991	5/12	17%	17,46
Midland Int. Fin. 9 91		99	991	30/4	17.06	17.19
Nacional Fin. 512 88		98	98:	25/3		17.62
Nat. Bk. Canada 54 88		994,		24/3		17.38
Nat. West. Fin. 5 91		991		15/1	184	18.22
Not. West. Fin. 54 92		99		23/4	17	17.13
Pemex 6 St		974		8/4	17	17.27
Pemex 54 88		1977		14/2	18.81	19.20
Sanwa Int. Fin. 54, 88		1991		34/3	1714	17.31
Società Generale 54 91		199		22/1	18%	18.77
Sparobanken 6 87	Q1 ₄	937		19/12		16.96
Svenska Hndlabk. 5 87			1004		181.	18.13
Avarage price chan	ges	Qn đà	δ.±0.	on v	veck T	D
	_	_				

Societa Generale 54 91	01	199	991	2/1	184	18.77
Sparabankan 6 87	Oz.	937	99%	19/12	16.81	16.96
Svenska Hndlabk. 5 87	034	291,	1001, 1	15/1	181.	18.13
· Avarage price chang						
CONVERTIBLE		Cnv.				
BONDS	date	price	Blď	Offer	qsy	Prem
Ajinomoto 5% 98						
Bow Valley Inv. 8 95	4/81	23.12			0	39.77
Canon 64 95	1/81	829				5.42
יייייים אוופר באנופר באוופר	12/VT	539				2.09
Fejitse 4½ 961	10/81	6770	361	1001,	-0%	9.25
Furukowa Elec. 54, 96.,.					÷0%	
Hanson O/S Fin. 91, 96						-1.13
Hitachi Cred. Con. 5 96	7/81	1966			-03	16.69
nchespo 8 95	2/81	4.55			+13-	30.11
Kawasaki 54 96	9/81	229			-0:4	
Marul 6 98	7/61	931				0.76
Matsushiya El. 7½ 951						2.14
Minolta Camera 5 961	10,531	909	70	72	0	15.33
Murata 54 96	7/81			86		8.34
NKK 67, 96	7/81	188			+0%	
Nippon Chemi-C, 5 911	0/61	919		82		1.35
Ricah 64 95	8,80	604			-0:	
Sanyo Electric 5 961					- 13	
Sumitomo Met. 54 98 . 1			85	200.2	+0.8	9.74
Swiss Bk. Cpn. 64, 90			1 70	-23	0	18.83 6.42
Sylor Woodrow 82, 90	1/81	4.94	ΤΛ.	4	- <u>:</u> , '	
Transco Int. 8's 95	2/81	_ 68	/6-2	~°	÷1½	2/./¿
Fricoro 81: 95	2/30	51.25 M. TO	22,4	701	T0.4	· 9.57
Jnion Bk. Switz. 5 89	2/89	N. 18	1003	1661.	-31-	-2.73
5harp Con, 65, 88 DM			102	103	-0.0	2.73
Jay Co. 6½ 85 DM1	1/13	3/3-3	ruc.	,00	•	2174

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UROBOND	TURNOVER
(nominal va	ılue in \$m)

• •	Cedel	Euro- clear
U.S. \$ bonds	·	
Last week	2,858.4	5,674.7
Previous week	3,065.8	5.766.7
Other bonds	-	
Last week	863.5	437.0
Previous week	749.1	363.6

 No information available previous day's price. † Only one market maker supplied a price.

STRAIGHT BONDS: The yield is the yield to redemption of the mid-price; the amount issued is in millions of currency units except for Yen bonds where it is in billions. Change on week=Change over price a week

FLOATING RATE NOTES: Denominated in dollars unless otherwise indicated. Coupon shown is minimum. Cdte=Date next coupon becomes effective. Spread=Margin above six-month offered rate (three-month; above mean rate) for U.S. dollars. C.cpn = The current coupon. C.yld = The current yield.

CONVERTIBLE BONDS: De-nominated in dollars unless otherwise indicated. Chg.day = Change on day. Cnv. date ≃ First date for conversion into shares. Cnv. price=Nominal amount of bond per share expressed in currency of share at conversion rate fixed at issue. Prem=Percentage premium of the curren effective price of acquiring shares via the bond over the most recent price of the shares.

The list shows the 200 latest international bonds for which an adequate secondary market exists. The prices over the past week were supplied by: Krediet bank NV: Credit Commercial de France: Credit Lyonnais; Com-merzbank AG: Deutsche Bank AG: Wesideutsche Landesbank Girozentrale: Banque Generale du Luxembourg SA: Banque Internationale Luxembourg: Internationale Luxembourg: Kredietbank Luxembourg: Algemene Bank Nederland NV Pierson, Heldring and Pierson: Credit Suisse/Swiss Credit Bank; Akroyd and Smithers; Bankers Trust International; Credit Com-mercial de France (Securities) London: Citicorp International
Bank: Daiwa Europe NV: Deltec
Securities (UK): EEC: First
Chicago; Goldman Sachs International Corporation: Hambros
Bank: IBJ International; Kudder Peabody International: Manufac-turers Hanover; Merrill Lynch; Morgan Stanley International: Nikko Securities Company (Europe): Orion Royal Bank: Salomon Brothers International: Samuel Mentagu and Co.; Scan-dinavian Bank: Societe Generale Strauss Turnbull; Sumitomo Finance International; S. G. Warburg and Co.; Wood Gundy.

Closing prices on October 30



International Bank for Reconstruction and Development

\$230,000,000

164% U.S. Dollar Notes of 1981, due September 30, 1986 -- -- (\$130,000,000 offered as the initial tranche)

\$100,000,000

161/2% U.S. Dollar Notes of 1981, due September 30, 1988

Deutsche Bank Aktiengesellschaft SALOMON BROTHERS INTERNATIONAL

Morgan Guaranty Ltd.

BANQUE DE PARIS ET DES PAYS-BAS

AT PROPERTY.

ALGEMENE BANK NEDERLAND N.V. CREDIT SUISSE FIRST BOSTON LIMITED MANUFACTURERS HANOVER LIMITED Morgan Stanley International

Orion Royal Bank Limited

 Banque Nationale de Paris GOLDMAN SACHS INTERNATIONAL CORP. Merrill Lynch International & Co. NOMERA INTERNATIONAL LIMITED Swiss Bank Corporation International Limited

S. G. WARBURG & CO. LID.

ALAHLI BANK OF KUWAIT K.S.C. AMBO INTERNATIONAL LIMITED ARNHOLD AND S. BLEICHBOEDER, INC. BACHE HALSEY STUART SHIELDS INCORPORATED BANCA COMMERCIALE FIALIANA BANCADEL GOTTARDO BANCO DE BOMA BANK OF AMERICA INTERNATIONAL LIMITED BANK JULIUS BARR INTERNATIONAL LIMITED BANK OF HELSINGI LID. BANK MEES & HOPE NV BANK OF TORYO INTERNATIONAL LIMITED BANK LEG INTERNATIONAL LTD. BANQUE BRIXELLES LAMBERT S.A. BANQUE FRANÇAISE DU COMMERCE EXTÉRIEUR BANQUE GÉNÉRALE DU LINEMBOURG S.A. BANQUE DE L'INDOCHINE ET DE SUEZ BANQUE GUTZWILLER, KURZ, BUNGENER (OVERSEAS) LIMITED Banque Internationale à Luxembourg S.A. Baring Brothers & Co., Limited Bear, Stearns & Co. Bergen Bank BLYTH EASTMAN PAINE WEBBER INTERNATIONAL LIMITED BEBLINER HANDELS- UND FRANKFURTER BANK CHRISTIANIA BANK OG KREDITKASSE CHEMICAL BANK INTERNATIONAL GROUP CHASE MANHATTAN LIMITED COUNTY BANK LIMITED COMMERCRANK AKTIENCESELLSCHAFT CITICORP INTERNATIONAL GROUP DAIWA EUROPE LIMITED CREDIT LYONNAIS CREDITANSTALT-BANKVEREIN CRÉDIT COMMERCIAL DE FRANCE DEN NORSKE CREDITEANK. DOMINION SECURITIES AMES LEMPTED DRESDICE BANK AG : EUROPEAN BANKING COMPANY LEMETED GIROZESTRATE UND BANK DER ÖSTERREICHISCHEN SPARKASSEN HAMBBOS BANK LIMITED E.F. HUTTON INTERNATIONALING. Kidder, Peabody International Limited Kleinwort, Benson Limited IBI INTERNATIONAL LIMITED KUHN LOEB LEHMAN BROTHERS INTERNATIONAL, INC. KUWART FORSIGN TRADING CONTRACTING & INVESTMENT CO. (S.A.K.) LAZARD BROTHERS & CO., LIMITED LAZARD FRÈRES ET CIE Kuwait Investment Co. (sa.k.) MITSURISHI BANK (EUROPE) S.A. LTGB INTERNATIONSL LIMITED LLOYDS BANK INTERNATIONAL LIMITED THE NIKKO SECURITIES CO., (EUROPE) LID. Morgan Grenfell & Co. Limited SAMUEL MONTAGU & CO. LIMITED PRIVATBANKEN A/S N. M. ROTHSCHILD & SONS LIVETED PIERSON, HELDRING & PIERSON N.V. L. HENRY SCHRODER WAGG & CO. LIMITED Schröder, Münchmeyer, Hengst & Co. . . SMITH BARNEY, HARRIS UPHAM & CO. INCORPORATED Sveyska Handelsbanken SKANDINAVISKA ENSKILDA BANKEN Vereins- und Westbank Arthengesellschaft Wood Gundy Limited Yamaichi International (Europe) Limited

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Dickie Dirts wish the R.A.D.D. every success in their appeal Now open 7 days a week - 9 a.m. 'til 11 p.m.

radd deeply, gratefully and sincerely appreciates the concern and generous support shown by Conors, thereby publicly ensuring this appeal has fallen on **deaf ears** — most thankfully, Ours!

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Tel: 01-439 3:772
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Dorset SP7 8PL Tel: (0747) 4221-72/3/4 Food Importers

Northleet Industrial Northleet Kent DA11 988 Tel: 0322 845588 Teles: 897102 Food Processing Carpill Albion Ltd. Tibury Docks Esson Freight Forwarders F.T.S. (Freight Forw Unit 28

Stanuss Stanuss TW19 7LN Modelsex TW19 7LN Tel. Ashlord (07842) 43901 Telex: 93707 Freight Forwarders & International Rand Hadies Catrans International Ltd.

Hents Tel: 0703 33114 Telax: 477119 Freight Forwards Warehousing

Scotland Tel: 0224 573 288

Theme Oxon OX9 258
Tel: 084 421 4211
Telex: 83619
Fraight Forwarding Apg Forwarding (Dove 18 Banch Street)
Dover CT16 1.3W
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Telex: 955872
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AMD House
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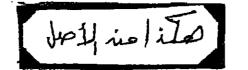
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Orlord OX2 9PW
Tel. 08676 3113
Surgical Blades
Swann — Morton Itd.
Penn Works
Owierton green
Shefileki S5 28J
Tel: 0742 344231
Tele: 547538
Surgical Supplies & All
Medical Products
Shermond Surgical Supplies
Shermond Surgical Supplies
Shermond Surgical Supplies
Shermond Surgical Supplies
Shermond Surgical Supplies Swan Office Centre 1508 Coventry Road Pardiev B25 8BN Tel· 021 707 3050 Tele· 239523 Contact.
Mr J M. Burnce (Marketing Director) Software House, Computer Burneu & Consultancy Safe Computing Ltd. Burteu & Consultancy Safe Computing Ltd. 89-91 High Street Lecester LE1 4JB Tel 0532 29321 Telen 34-262 Other offices in Birmingham. Birstol West Bromwich & Wohingham Shermond Surgical Supplies 247-249 London Road Burgess Hiff Susses Tel. (04446) 4521 Teles: 877385 Softwere - Package and Bespoke for Industry
Tridirect Data Preparation Ltd. Teles: 877385
Suspended Flooring Cavco Environment Ltd.
P.O. 8to 184
Milton keynes MK4 3AD
Tel: 0908 59494
Teler 82465
Swimming Pool Contractors
Heron Leisure Pools Ltd.
Park Hill Stables
Old Mill Road
Torquay 25b Iron Gate Derby DE1 3GL Tel Derby (03321 382256/ 382257. 382258 Sale Importers of Tiroha Central Heating Cooker Simon Thorpe Ltd. Newcastle Emiya Torquay Torquay
Devon
Tel: 0803 607925
Systems & Programs
Consultants
J.P.M. Associates
12 The Shrubberies
George Lane
South Woodford
Landon E18 180 Dyled Wales FA38 9BA Water Fras 99A
Sound Lighting and Audio Visual
C.T L. (Control Technology)
Unit 4
Larl field Industrial Estate New Hythe Land Last field South Woodford London E18 IBD Tel 01-520 3628-9
System Scatfolding Haki Scatfolding (UK) Ind. North Anston Trading Estate Houghton Road Anston Shelfield S31 7.UJ Tel. 0909 567631 Teler 54406 System Safeware Coveford Data Systems 67-73 Park Street Cambelly Maidstone Kerr ME20 655N Tel 0622 79151 Specialists in Atominum Window & Thermal Stone Cledding Precision Windows Ltd. Precision Wall Application 45-47 Tudor Road Harrow Weald Middlesek HAS 5TQ Tel. 863 3015 Camberly Surrey Tel: 0276 25845 Telex: 845698

Specialist Boat & Locomotive Boiler Makers J. O. Lung & Son Ltd. 35 Fast Street Billingshurst West Sussen Hill 4 SCJ Tel: (0.40 381) 2117 Specialists in Electronic & Computer Scrap P Skellem Metals The Iron Jard The Iron hard Cutters Green Trained
Esses CM6 2PZ
Tel 0371 830862
Specialists Flat Roofing
Contractors Contractors
Industrial, Commercial Si
Domestic
Glamorgan Flet Roofing
Company Limsted
34 Hoel-Las,
Pencoed
Bridgend
Mid Glamorgan CF35 BYW
Tol. (0556 360376
Specialist International Telecommunications Equipme Trend Communications Ltd. Knaves Beech Estate Tel. 0656 360376
Specialist International Publishars
Metal Bulletin P.L.C.
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Park Terrare
Worcester Park
Surrey P14 7HY
Tel 01-330 4311
Tele: 21223
Specialist Jeweiters
Silonia Paaris
49 Stone Street
London St Loudwaler High Wycombe Bucks HP10 90Z Tel: 05285 24977 Teler: 849 408 Lanzon 517. Tel: 01-235 9153 Speciality Chemicals
Estas Chemical Industries
(UK) 126.
Cheric Road
Leatherhead
Surrey KT22 7FW
Tel Leatherhead (53) 76122
Teler: 895410
Sponsared Film & Television
Production
Picture Palece Production Ltd
11 Beat Syste

Telephone Exchange Apparatus R Gilfillan & Co. Ltd. Breadwater Trading Estate
Worthing Sussex Tel: 0903 31687 Telex: 87598 Theatre & Sporting Tickets Theatre & Sporting Tickets
Broker
Stan Flashman (Ticket Broker)
Tel: 278 6582
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George Solly Organisation Ltd.
James Hause
Curen Street
Herley-On-Thamet
Ovon RG9 10F
Tol. (04912) 77929-8 (24 hours)
Telax 83147 Thermal & Acoustic Insulation

Thermal & Acoustic Insulation Engineers
Hodgson & Hodgson U.G.
Crown Industrial Estate
Angloscy Road
Burton-On-Trent DE14 SPA
Tel: 0.253 64772
Teler 34.2250
Thermal Insulation Contract
A.J. Mills and Son Ltd.
Und 17
Tile Cross Trading Estate
Burnargham B33 ONW
Tel 0.21 779 4105
Thermoplastic Extrusions & Injection Moulders
L.B. (Plastics) Ltd.
Firs Works
Nother Heage
Detby DE5 2.J.
Tol: 0.77885 2311
Teles: 377058

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Torino Mossic Limited
7 Quarry Road Headington Oxford Tel: 0865 61587 Timber Importers International Timber Corporation Limited Carpenters Road Stratford London E15 20Y Tel: 01-985 3300 Teleor 2398? Teles: 23982 Telec 23982

Timber Importers & Merchants
James E. Smith (Timber) Led.
Whitmore Street
Hockley
Birmingham B18 SBL
Tel: 021 554 5725

Timber Merchants
Eastern Counties Timber Co. Ltd.
Herringswell Saumilis
Harringswell
Surfiels
Suffelik
Suffelik Tel: 0636 750304 Teler: 81262
Timber Suppliers
W.C. Thomeron Ltd.
Onliddle Lane
London N8 8PL
Tel: 01-345 2583 Pontardawe Timber Supplies, Old Chemical Works Old Chemical Work
Pontardaws
Swansea
Tot: 0.792 86.3856
Timber Wholesales
MLG Trading Ltd.
198-200 Kennings
London SE11
Tel: 01-735 9291
Timber Window M
East & Son Ltd.
Gossoms Lodge
Berkhamsted
Herts. Berthamsted Herts
Tel: (04427) 2255
Teles: 897457
Time Sharing (Coute Del Sol)
Bristoll Time Sharing Co. Ltd.
22 (Gloucaster Road
Thornbury
Bristol 8512 10J
Tel: 0454 417518 (24 hours)
Tissue Manufactures
Bowater Scott Corporation Ind
Bowater Scott House
East Grunsead
West Sussex
Tel: (0342) 27191
Telex: 95217
Tool Manufactures Tool Manufactures Cyril Minns (Bristol) Itd. Seymour Road Soundwell Road Soundwell Road
Kingswood
Kingswood
Bristol 8515 1.J.
Tel: 0272 671834
Tools
Welter Korner Import — Export
29 Victoria Drivo
Bogner Régis PO21 2RP
Tel: 0243 824876
Toles: 86736 SOTEX G
Transformers and Secundalux
Emergency Lighting, Battery
Chargers
Woden Transformer Company
Limited / Woden Electrical
Products Limited
Ovford Street
Biston WV14 7DL
Telex: 382.65
Transport
A.D. Hill Transport (Bristol) Ltd.
N.M.T. House N.M.T. House Lodge Causeway Fishponds Fishponds
Bristol BS16 B58
Tel: 0272-652330
Telas: 449169
Transport Carriers & Parcel
Services Services
Ailey (Transport) Ltd.
Highern Road
Rushden
Northants
Tel: 09334 57715 Teir 09334 57715
Eric Woodus General Hat
Canal Street Garge
Stouthridge
West Midlands
Teir 03243-71741
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Industrial Trucks
Fullers Transport & Warel
475 Matton Avenue 475 Maiton Avenue
Trading East
Slough
Barks
18t: (Slough) 75 30829
Telex: 848975
Travel Agent
James Hill Travel
1 Duckworth Lane
Brodford BD9 5ER
Tel. 0274 491151
Telex: 51634
Travel Agents
Kingsway Travel Ltd.
Suite 101-105 N E. Wing
Bush House
Aldwych Bush recommendation of the Aldwych London WC2B 4PX Tel 01-336 3076/01-379 7282 Telec: 298108 Tour Operator Telex: 298108
Travel Agents & Tour Ope
Deal Travel Services Ind.
20 Victoria Road
Deal
Kent CT14 2BN
Tel: (03045) 3471 let: 103045) 347 Traval Agents - Tour Operators Worldspan International WSI Holdings Ltd. 518 Royal Exchange M2 781 Tel; 051 8344862 Telex: 568728 Telex. 568728
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V

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Moyer Diebel (UK) Ltd.
753 Deal Avonue
Slough SL1 4SH
Tel: 75 72243
Telex. 847850
Vending Machines Ma.a.
& Distributors
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Surrey College Town
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Camberley
Tel: 0276 33231
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Equipment
Waterloo Grille Co. Ltd.
14 Persons Road
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Bentileet
Esser SS7 4PT
Tel: 037 45 4121
Telen: 9932-1
Vesticular & Diazo MicroFilm Meaufacturers
Bertord Ltd.
Bramham
Mamninguree
Esses Esser Tel. (020639) 2424 Telos 98226 Veteran & Vintage Cara Stephen Langton L Littleton House Flanchford Road Reigate Heath Surrey Tel: (07372) 41992

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76 Shoe Lane
London EC4 38Q
Tel: 01-583 4830 or 353 0186
Telex: 23862
Video Viswers
Video Viswers 82 Layburne Road (Mail Order) Kent Tel: 0304 207019 Nortinge Radiator Specialists
Great Western Radiators Ltd.:
Shepherds House Lane
London Road
Earley
Reading 26.2 * Ac

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Video Video Film Centre Head Office: 153 Victoria Street St. Albans St. Albans
Hens
Tot: (56) 51530
38 High Street
Hemel Hempstead
Hems
Tot: (0442) 63222
59 Fore Street
Herstord
Hens Herts. Tel: (0992) 53791 102 Shenley Road Hens Tel: (01) 953 1068 Video Deslers Home Video Supplies Ud. 13 Shepherd Market London W1 Tel: 01-493 4235

Video Equipment Video Care (Wales) Ltd. 12 Cowbridge Road Pontyclun Mid Glamorgan Wales Tel: 0443 225482 The Square 26 De Winton Street Tonypandy Mid Glamorgan Wales Tel: 0443 430570

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W

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Cabot Waste Service
59 Thanet Road
Bristol 3 Avon Tel* 0272 561615/827939 Waste Disposal Cartae Bros. (P.H.) Ltd. Merton Abbey Goods Yard Christchurch Road London SW19 Tel. 01-543 2874/0539

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Sartonius Instruments 12d.
18 Avenue Road
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Nuvu Home Improvementi
Oucens Road East
Beeston
Notingham
Tel, 0502 225752-225811

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S C M House
Stonebridge
North Carcular Read
London NWTO
Tel· 01-95-6977
Wine Spirits
Goorge Edwards Wines 8
Spirits Ltd.
298 Haunch Lane
Kings Heath
Biraningham
Viest Midlands 813 OQS
Tel· 021 444 8166

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London W1
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Teles: 298011
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Contwell TR4 SLG
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heat Sinks.

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Cash Price	Down F Payment	Annual Percentage Rate	Months	Monthly Payment	Deferred Payment Price
\$5.000	\$50.00	9%	182	\$50.00	S 9,128.70
\$7,500	\$75,00	977	182	\$75.00	\$13,693.37
\$9,000	\$90.00	9%	182	\$90.00	516,431.76

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Dfls 75,000,000 13% Bonds 1981 due 1982/1991

BANK MEES & HOPE NV

KREDIETBANK INTERNATIONAL SWISS BANK CORPORATION INTERNATIONAL **GROUP** LIMITED

October, 1981

WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interims or finals. The sub-divisions shown below are based mainly on last year's timetable

year's timetable. VEAT S LIMELABRE.

COMPANY MEZINGS—

ACTIVITY EXECUTIVES

PROCES IN ACTION HALL ARE HOTEL

PROCES IN ACTION HALL SI.

COMPANS STREET BC 12.60

Of Jasas Inv. Winnester House. 100.

Of Broad Street. EC 12.50

Pering Commit. Hoss... Grand Hotel.

Avisir Screet. Manifester, 12.00

BOARD MEETINGS—
Finalti
Major Invs., 100.

BOARD MEETINGS—
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Final

ROTHER DE INTEREST PAYMENTS

APY 3.1500P 1.5750 Do 4.5500P

2.7500 Do 5.2500P 2.62500

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TOMORROW
CCMPANY METINGS—
Abecom Grd. Abecom House Oxford
Park Sandict, 9 3c
Abecom Machine Teils, Royal Victoria
and Bull Hotel, Dartierd Kent 12 00
Mils and Alien Intel Windhester House
120 Broad Street EC. 12.00
Finals:

Scotches
Skotchey
Tozer Kemsley and Milibourn
DIVIDEND & INTEREST PAYMENTS—
ASSCI BOCK Pubs 3.5Estatus Prop inv 4.25p
Famir Ivv 15: 2.40
GT Japan Inv 4p
Treasury 12ac 1936 7.625pc
Treasury 12ac 1937 8ac
Utd Newspapers 4.5p
Utd Newspapers 4.5p
Utd Newspapers 4.5p
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VIIIs Faber 4.3p
Faber 4.

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BOARD MEETINGS-Finals: MTD (Mangela) North British Properties Safeguard Industrial Inva Tyzick (W. A.) Interins:

Sambury () Company () Compa

Colmore Row. Birminsham, 12,00 alker 1760mbs. Midland Moter Bir-ningham, 12 00 carlon Nouse. 33. Robert Agam Sirvet Longon W1, 3,00 BOARD MEETINGS inais: Burrdene irus. Vomvss inv

Miletts Lethere Americans Waco
Waco
JUVIDEND & INTEREST PAYMENTS—
Albany fev Tst 0.5p
Amalga Metal 29
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Brit Aerobad Sp
Brit Aerobad and Machining 15
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Brothspotes Season Controlled Financiers Fits

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Metal Clasures 2 2n
Pearson Longman 3.75b
Sccr 53 Nrthin 187 152 1.28
Travis and Arnold 0 64b
Walker Thomass 0.5428
FRIDAY NOVEMBER 6
COMPANY MEETINGS—
Ramiles Place W 20.00
Romer Casting 11 300
Channel Ship Regainers Channel

Hamilton Place W. 12:00
Brisco Channel Ship Repairers Cha
Dry Deck. Cardin 11:30
City of Aperdeen Land Asin. Si.
Hettel Guid Street Aperdeen, 12:31
Paradise (B.1. Tower Hotel St Kather
Way E 12:00
Second City Preporties Birmingham I
recole NEC Birmingham, 11:00
BOARD MEETINGS—
Floats: Finals: Herman Smith Town Centre Securities Ulster Television Interiors:

Guernsey drive GLC launches to sell flowers flood campaign

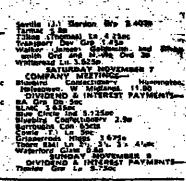
RESPONSIBILITY for AN APPEAL to everyone who £85,000 campaign to promote lives or works in London to sales of Guernsey flowers on the make sure they know what to UK markqet next year is to be do if the Thames floods is being made by the Greater London council in its biggest-ever flood island's Horticultural Committee announced yesterday. warning campaign.

Warning campaign.

Using last year's successful drowned rag doll symbol, the firm Leedex, which already acts for the Guernsey Tomato Marketing Board, will handle until the middle of January. Television and radio announcements posters in public places and advertiseuntil the middle of January. The campaign is linked with a ments on buses and tubes will remind Londoners of the flood

quality bonus scheme under danger this winter and urge which Guernsey growers supply-them to ensure they know their ing flowers to accepted grading drill. There will also be a cinema standards will receive £360,000 commercial for London's in bonus payments over the next Hindustani-speaking community. 12 months.

373e-350r 3.75er 3.75er Newspapers DB 3.75er Narvey 1,8e 5.25er Ince 4.5e



BASE LEND	ING RATES
A.B.N. Bank 154%	# Guinness Mahon 1549
Allred Irish Battk 154%	, ₩ Hambros :Bank 1519
American Express Bk. 154%	Heritable & Gen. Trust 1519
Amro Bank	# Hill Samuel
Henry Ansbacher 151%	C. Hoare & Co
# Arbuthnot Latham 154%	Hongkong & Shanghai 1514
Associates Cap. Corp. 18 %	knowsley & Co Ltd in q
Banco de Bilbao 151%	Langris Trust Ltd 16 q
BCCI 16 %	Lloyds Rank 1539
Bank of Cyprus 151%	Mallinhall Limited 1519
Bank of N.S.W 16 % Banque Beige Ltd . 16 %	Edward Manson & Co. 17 7 Midland Bank 1519
Banque du Rhone et de	Samuel Montagu 15:9
la Tamise S.A 16 %	# Morgan Grenfell 16 9
Barciays Bank 151%, Beneficial Trust Ltd 161%	Norwich General Trust 1519
Bremar Holdings Ltd. 161%	P. S. Refson & Co 1519
Bristol & West Invest. 17 %	Roxburghe G'tee Cpn. 16 9
Brit. Bank of Mid. East 151%	E. S. Schwab 16 7
Brown Shipley 16 %	Slavenburg's Bank 1519
Canada Perm't Trust 16 %	Standard Chartered 1519
Cayzer Ltd 16 %	Trade Dev. Bank 15 4
Cedar Holdings 16 %	Trustee Savings Bank 15 9
Charterhouse Japhet 16 4	TCB Ltd 1519
Choulartons 16 %	United Bank of Kuwait 1519
Citibank Savings 115 %	Whiteaway Laidlaw 18 9
Clydesdale Bank 151%	Williams & Glyn's 15/9
C. E. Coates 16 %	Wintrust Secs. Ltd 1519
Consolidated Credits 15 %	Yorkshire Bank 1519
Co-operative Bank*151%	Members of the Accepting House
Corinthian Secs 1514	Committee:
The Cyprus Popular Bk. 154%	* 7-day deposits 14*, 1 mont/ 14 25*. Short term £8,003/12
Duncan Lawrie 151%	
Eagil Trust 151%	† 7-day deposits on sums of £10,000
E. T. Trust Limited 16 %	and under 13 ביים to £50,000 מיט די מיט.
First Nat. Fin. Corp 18 %	14" and over £50,000 141,"
First Nat. Secs. Ltd 18 %	.‡ Call deposite £1,000 and over
Robert Fraser 16 C.	The state of the s
Antony Gibbs 151%	.: 21-day daposits over £1.000 15%
Grindlays Bank \$1510	1 Mortgage base rate.
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FINANCE FOR INDUSTRY TERM DEPOSITS

Deposits of £1,000-£50,000 accepted for fixed terms of 3-10 years. Interest paid gross, half-yearly. Rates for deposits received not later than 13/11/81 Terms (years)

131 131 131 131 132 14 14 INTEREST % Deposits to and further information from The Chief Cashier, Finance for Industry Limited, 91 Waterloo Rd., London SEI 8XP (01-928 7822, Ext. 367) Cheques payable to "Bank of England, a/c FFI" FFI
is the holding company for ICEC and ECC is the holding company for ICFC and PCI.

LOCAL AUTHORITY BOND TABLE

	· Annual	ŧ	Life	
Authority	gross	pay-	Minimum	o?
(telephone number in	ınterest	able	aum.	bond
parentheses)	%		. £	Year
Knowsley (051-548 6555)	144	-year	1,000	1-3



BANCO ESPAÑOL EN LONDRES

has changed its name to

BANCO EXTERIOR – U.K.

to indicate more clearly its membership of the worldwide group of banks headed by BANCO EXTERIOR DE ESPAÑA

November 1981

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1,000,000

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issued and being issued fully paid 840,000

Ordinary Shares of 10p each

Placing by ARBUTHNOT LATHAM & CO., LIMITED of 1,917,396 Ordinary Shares of 10p each at 90p per share payable in full

Feedback PLC designs, manufactures and markets electronic, electrical and microprocessor based equipment for industry and education.

made to the Council of The Stock Exchange for the whole of the Issued 8,400,000 Ordinary Shares of 10p each in the capital of the Company to be admitted to the Unlisted Securities Market it is emphasised that no application has been made for these securities to be admitted to the Official List. A proportion of the shares being placed is available to the public through the market Particulars of the Company are available in the Extel Unlisted Securities Market Service and copies of such particulars may be obtained during usual business hours on any weekday up to and including 16th

Arbuthnot Latham & Co., Limited, 37 Queen Street, London EC4R 1BY

Hoare Govett Limited, Heron House, 319/325 High Holborn, London WC1V 7PB

2nd November, 1981

NOTICE TO HOLDERS OF

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67.4 CONVERTIBLE DEBENTURES DUE NOVEMBER 20, 1990

THIS ANNOUNCEMENT APPEARS AS A MATTER OF RECORD ONLY



U.S. \$10,000,000

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FLOATING RATE CERTIFICATES OF DEPOSIT DUE 1984

CITICORP INTERNATIONAL GROUP

FUJI INTERNATIONAL FINANCE LIMITED

ALAHLI BANK OF KUWAIT K.S.C.

CHEMICAL BANK INTERNATIONAL GROUP

WORLD STOCK MARKETS

· • • ===				ILD SIGO	NIAME			
	1981	High Low Stock 30	1981	1981	1991	CANADA	HOLLAND 1981 Gct. 30 Price High Low Fils	### HONG KONG 1981
	27: 206	10 20 20 20 20 20 20 20	725a 535a Kimberley-Clark 595 912 45a Kimberley-Clark 595 912 45a Kimberley-Clark 595 912 45a Kimberley-Clark 595 27 175a 175a Koppers 18 1014 418 Kroehler 95c 175 275a 19 Kroehler 177 25 134a Lanier Bus. Prod. 157a 423a 3014 Lear-Siegler 355a 423a 3014 Lear-Siegler 355a 423a 3014 Lear-Siegler 355a 423a 3014 Lear-Siegler 355a 423a 3015 Lear-Siegler 355a 423a 150by Owens Fd. 265a 685a 475a Lilly Ellin. 525a 466 351e Lilly Ellin. 525a 466 351e Lillous Inda. 40 615a 1116 Inda. 585a 445a 255a Looys 571a 37 231a Looys 571a 37	Section	245-2 181- Tri Continentol 20 301, 11-2 Triton Oil Gas 17-2 283, 11-6 Tyler	32	126 76,5 Atlas Copco	450 315 NisshinFlour 360 226 142 Nisshin Steel 179 780 368 Nomura 516 369 279 NYK 366 1,770 982 Olympus 1,050 1,490 1,000 Orient 1,140 4,500 2,560 Pioneer 2,680 890 600 Renown 780 1,130 595 Ricoh 716 723 379 Sanyo Elect 488 275 231 Sapporo 263 730 603 Sekisui Prefab 678 1,010 645 Sharp 839 941 791 Shizeido 820 5,780 3,020 Sany 4,220 5,780 3,020 Sany 4,220 5,455 735 Staniey 385 351 261 S'tomo Marine 294 730 555 Taibel Dengyo 580 252 199 Taisei Corp 242 774 530 Taisho Pharm 615 1,050 618 Takeda 887 5,490 3,190 TDK 3,770 270 148 Teuin 235 1,190 565 Teikoku Oil 1,898 565 385 TES 395 801 452 Tokio Marine 512 995 800 Tokyo Elect 811
THE REPORT OF THE PARTY OF THE	Oct. Oct. Oct. Oct. Oct. Oct. Oct. Oct.	Ct. Oct. 1981 Since Cm' pit't	BELGIUM Belgian SE (31/12/63) 72.01: 72.15 7 DENMARK Copenhagen SE (1/1/75) 118,59. 118,22 11 FRANCE CAC General (28/12/60) 89.50 88.5 8 Ind Tendance (31/12/60) 95,40 95,5 9 GERMANY FAZ-Aktien (31 12/68) 220.01 220.75 22 Commerzbank(Dec1955) 81,70 82,5 67,0 675,5 68 HOLLAND ANP-CBS General (1970) 61,50 62,4 63 HONG KONG Hang Seng Bonk (31/7/64) (c) 1281,71 127 ITALY Banea Comm Ital (1972) 184,95 184,07 183 JAPAN** Dow Average (16/5/49) 7449,45 7428,25 752 Tokyo New SE (4/1/68) 509,54 548,21 541 NORWAY Oslo SE (1/1/72) 132,72 131,46 153 SINGAPORE Straits Times (1968) \$53,86 634,36 831 NORWAY CIO SE (1/1/72) 12,72 131,46 153 SOUTH AFRICA Gold 19581 — 656,8 57 Industrial (1958) — 656,8 57 Indus	6.0 556.2 737.3 (8.4. 542.5 (22 19) 8.8 427.9 735.2 (7.7) 413.5 (22 19) 413.5 (22 18) 44.48 54.58 \$6.43 (6.1) 53.54 15 10 1.61 71.75 \$6.15 (17.2) 69.53 (15.6) 8.29 117.12 119.00 (25.8) 95.36 (6.1) 10 5.8 75.3 (10.5) 77.2 (15.5) 75.8 55.3 103.5 (10.5) 75.2 (12.5) 103.5 (10.5) 75.2 (12.5) 103.5 (10.5) 75.2 (12.5) 103.5 (10.5) 75.2 (12.5) 103.5 (10.5) 75.2 (12.5) 103.5 (10.5) 75.2 (12.5) 103.5 (10.5) 75.2 (12.5) 103.5 (10.5) 75.2 (12.5) 103.5 (10.5) 75.2 (12.5) 103.5 (10.5) 75.3 (12.5) 103.5 (10.5) 75.3 (12.5) 103.5 (10.5) 75.3 (12.5) 103.5 (10.5)	1981	328.5 220.0 Moreoves Hig 311.5	16.75 9.44 BHP 9.86 0.40 0.15 Grunswick OI. 0.15 7.00 2.80 CRA 2.98 7.50 4.10 CSR 4.10 5.02 1.90 Cariton & Utd. 2.12 5.85 2.75 CastlemaineTys. 2.95 0.73 0.35 Cluff Oi (Austi 0.88 0.52 0.23 Do. Opts 0.50 1.85 1.05 Cockburn Cemt. 1.15 2.73 2.20 Coles G.J 2.28 3.00 1.70 Comalco 1.70 8.00 4.70 2.40 Costand 2.70 8.00 4.70 Crucader Oi. 4.70 1.40 1.97 Dunlop 1.08 4.76 2.85 Elder Smith CM. 4.15 0.50 0.30 Endeavour Res. 0.30 1.85 1.10 Gen Prop Trust. 1.66 9.80 4.00 Sendeavour Res. 0.30 1.85 1.10 Ich Austi 1.65 9.80 4.00 Hartogen Energy 4.60 1.90 1.12 Hocker 1.15 2.50 1.00 Ich Aust 1.65 2.50 1.00 Ich Aust 1.65 2.50 1.00 Ich Aust 1.55 2.50 1.00 Ich Aust 1.55 2.50 1.00 Ich Aust 1.55 2.50 1.00 Ich Aust 3.15 2.70 4.50 Meekatharra Ms 5.90 0.50 0.12 Monarch Pet 0.12 2.25 1.54 Myer Emp. 1.81 3.62 9.62 Nat.Bank 2.52 4.00 9.40 News 2.40 1.75 1.20 Castlemain 2.20 0.50 0.12 Monarch Pet 0.12 2.25 1.54 Myer Emp. 1.81 3.62 9.62 Nat.Bank 2.52 4.00 9.40 News 2.40 1.76 1.28 North Bkn Hill. 2.58 2.78 1.80 Oakbridge 1.90 1.79 0.80 Oakbridge 1.90 1.90 2.09 Pancon 2.05 0.41 0.14 Pan Pacific 0.26 1.90 2.09 Pancon 2.05 0.41 0.14 Pan Pacific 0.26 1.90 2.09 Pancon 2.05 0.41 0.14 Pan Pacific 0.26 1.90 2.09 Valendam M'n'g. 0.40 0.80 0.36 Spargos Expl. 0.38 2.70 2.92 Thos Natwide 2.50 0.88 0.28 Valiant Const 0.35 1.14 0.72 Waltons 0.72 5.90 3.78 Western Mining. 3.90 0.80 0.38 Spargos Expl. 0.38 2.70 2.92 Thos Natwide 2.50 0.88 0.28 Valiant Const 0.35 1.14 0.72 Waltons 0.72 5.90 3.76 Western Mining. 3.90 0.80 0.36 Spargos Expl. 0.38 2.70 2.92 Thos Natwide 2.50 0.88 0.28 Valiant Const 0.35 1.14 0.72 Waltons 0.72 5.90 3.76 Western Mining. 3.90 0.80 0.36 Spargos Expl. 0.38 2.70 1.93 Do. 0.38 0.70 2.91 Reckitt & Goin 2.30 0.88 0.28 Valiant Const 0.35 1.14 0.72 Waltons 0.72 5.90 3.76 Western Mining. 3.90 0.80 0.66 Spargos Expl. 0.38 2.70 1.93 Do. 0.66 Malay Banking 5.80 0.75 4.20 1.66 Malay Banking 5.80 0.76 4.64 Fraser & Neave 5.35 5.55 2.75 Haw Par. 2.96 0.66 8.40 OCBC 8.80	### State St

\$3.4BN BID FOR MARATHON

Mobil well armed and confident

BY PAUL BETTS IN NEW YORK

dustry analyst, was echoing the to pull off a big deal. to have got its act together. Conoco had examined 20 or general sentiment on Wall II will probably take much Most analysts on Friday said it more products and regional Street this weekend, after Mobil more than the \$5bn credit line had made a very smart move. markets in which the two oil announced on Friday a \$3.4bu it negotiated last summer and a bid for two-thirds of Marathon flurry of anti-trust litigation for Oil, one of the top 20 U.S. oil Marathon to fight Mobil off. This

stock market, sending the Dow contest.

U.S. oil company, has gone after beaten by Du Pont in the battle could well be drawn into a bid-for Conoco. Mobil, in part ding war for Marathon. because of its aggressive character, and in part because of its Mobil made numerous strategic

Wah Kwong well ahead

Kwong Properties, a medium- year in fiscal 1982 and

AFTER-TAX PROFITS of Wah ing forward to another good

sized Hong Kong property pressed cautious optimism that group, increased by 138 per the present downturn in the cent to HK\$117.65m (U.S. property market would be short-

An extraordinary item of share is recommended to take

HK\$2.53m brought profit attri- the total to 12 cents, an in-

butable to shareholders to crease of 32 per cent after

HK\$120.17m—96 per cent adjusting for last year's one-forhigher than the previous year's ten scrip issue. There is also

THE POUND SPOT AND FORWARD

2½-1½ore pm 0.12-0.21p dis

2½-2ore pm 3.50-3.20y pm

0.85-0.600rs pr 0.75-0.70pf pm 35-185c dis 5-15c dis 61-8 lire dis 0.70-0.30ors pn

EURO-CURRENCY INTEREST RATES (Market closing Rates)

Belgian rate is for convertible francs. Financial franc 77,40-77.50. Six-month lorward dollar par-0.08c dis. 12-month 0.65-0.85c dis.

THE DOLLAR SPOT AND FORWARD

1.8590-1.8610 0.20-0.10c pm 1.5680-1.5720 0 40-0.30c pm 1 2036-1.2039 0.33-0.37c dis

1.8425-1.8625 1.9590-1.8610 0.29-0.10c pm 2.2200-2.2400 2.2590-2.2380 0.38-0.48c dis 4.57-4.51 4.59',-4.60'; 12-'cc pm 69.40-69.90 69.75-69.85 12-22c dis

10.33-10.34

433-434 29.32-29.37 3.40-3.41

1,2035-1,2045 1 2036-1,2039 0,33-0,37c dis 2,4730-2,4870 2,4780-2,4830 0,50-0,40c pm

5.9400-5.9540 5.9400-6.9500 0.70-0.30ora p 5.6400-5.6800 5.6925-5.6575 0.45-0.85c dis

37.53-37.75 37.53-37.55 8-13c dis 7 2300-7.2650 7,2350-7,2450 0.85-0.60ore pm

13.36-13.46 1.1720-1.1810 4.15-4.78 1.3.43¹-13.45¹-1.1785-1.1805 4.16²-4.17¹-

4,19-4,78 118.00-120.25 177,50-179.50 2,210-2,229 10,96-11.06 10,42-10.52

10.25-10.34

BY OUR HONG KONG CORRESPONDENT

\$19.94m) for the year ended lived.

"MOBIL wants to be the biggest shark in the sea and probably is."

Mr. Rrice Larier on silvin.

U.S. reserves, has never shown with a lower bid, to win the Justice Department's anti-trust
signs of giving up. Indeed, with \$7.6bn takeover battle for the division, told the U.S. Senate country's ninth largest oil comJudiciary Committee that his

companies.

Mobil took Wall Street by amount of prestige at stake for surprise by the speed of its move. It immediately sparked off a new takeover fever in the to lose yet another takeover stock market spending the Daw contest.

Jones blue chip index shooting up nearly 20 points, for its biggest gain in months. The bid itself was no surprise.

But it is not just a question of credibility. Mobil, if successful, would by the Marathon acquisition add some 683m barrels of But it is not just a question of This is the fourth time in two domestic U.S. reserves to the years Mobil, the second-largest 890m barrels it already has.

For some time, Mobil has been a major acquisition of U.S. oil seeking to build up a stronger and gas assets. It lost out to inventory of domestic reserves. Shell Oil for Belridge; it was Other U.S.-based international thwarted by Sun for the U.S. oil companies have been doing oil and gas assets of Seagram: likewise, notably Texaco and and only last summer it was Gulf Oil—two companies which

When it tried to buy Conoco, need to increase its domestic errors which allowed Du Pont,

A final dividend of 7 cents a

to be another one-for-ten scrip

Mr Bruce Lazier, an oil-in- become more determined finally pany. This time, Mobil seems ustry analyst, was echoing the to pull off a big deal.

to have got its act together.

Mobil is going into battle with the advantage of surprise and speed. It has a \$6bn line of credit and an additional \$2bn in cash and securities with which to intimidate even the of possible rival

More significantly, Mobil appears confident it will encounter only minor anti-trust obstacles in its latest efforts to take over a large U.S. oil

Last-summer, Mobil lost out to Du Pont in the Conoco battle largely because of fears that its higher bid might be blocked by the anti-trust authorities. Mobil, in a race against the clock, failed to win a ruling—one way or another—from the Justice Department, giving Du Pont

companies competed. He had found "very few which had a high level of concentration." This seems to have given Mobil the one to make its initial bid for Marathon two days later. Mobil has already filed papers with both the Justice Department and the Federal Trade Commission on its latest offer. It has also begun legal action in several states in an effort to block any attempt by Marathon to delay the bid by invoking takeover statutes in states where it has large operations

review of Mobil's offer for Conoco had examined 20 of

Marathon's markets overlap than was the case with Conoco This is not to say that Mobil will not find itself drawn into a major struggle for Marathon. But the chances of any other bidders beating Mobil this time But last Wednesday, Mr William Baxter, head of the appear at this early stage in

A break-even result is pre-

well as the beneficial effects of

the game to be remote.

Uddeholm falls into red

UDDEHOLM, the Swedish ciation for the first eight

special steel and power generat- months. Earnings for 1980

ing group, posted a pre-tax loss reached SKr 63m on sales of

against a SKr 55m profit in the dicted for the four remaining

comparable 1980 period. Group months of this year, due to con-

sales deteriorated by 13 per cent tinuing consolidation measures.

to just over SKr 2bn (\$365.2m), price increases for stainless

for the full year, the same as the September 10

A deficit before taxes of steel within the Commun Market and a slight rise in output as

BY WESTERLY CHRISTNER IN STOCKHOLM

of SKr 262m (\$47.2m) in the SKr 3.57bn.

first eight months of this year

roughly SKr 143m is forecast

fewer areas where Mobil's and

There also appear

EQUITIES

issue price p	Antount Past up Litust Remind	1981 High U	Stack	Closing	Tunos Tunos	Gross Viold Tatio	
110 23 67	F.P. — F.P. 13 11 F.P. 2 12 F.P. 18 12 F.P. 16 10	74 6 69 6	0 Habitat 9 AJohnstonesP 8 ASheldon Jon	125 1 intilip 74 1 68 41	u3.6 1.9	3 5.9 6.2 4 4.123.4 5 6.8 7.7 7.3 7.8 4.0 -	

FIXED INTEREST STOCKS

Issue price		Manual September	ast set	19	81	Stock		+ 01	
	i	ŽŽ		High	Low	i	5 č	<u> </u>	
Į	:100	F.P.	26 1C	82p	81p	Asprey 9:2 Cum. Prf	82pr 97	:_;	ľ
	44	F.P.	_	64	62	Austin F . Levton 11. PtivCnv.Red 1994	62		
	100	£10 F.P.	10 12	10 99::	12 92	Brooke Bond Leibig 8. Deb. 87.92.	92		
ļ	1100	F.P.	_	991:	9811	Hawley Leisure 124% Cum. Pref Nat wide Bdg Society [6: 2Bds:27: 10:821]	981:		
ı	97,29	625	-	24:	22:-	Nova Scotia (Province of 6.2 Ln2011.	2412	1	i
Į	. 21	Nit	15 11	Ipm gg	1700	Staffs, Potts, 10: Cnv, Cum. Prl Sterling Credit Warrants		- 12	
i	100	£10	10 12	15	12	TenderingH dred Water IOt., Rd. Prf. 85	121,		
i						·			i i

"RIGHTS" OFFERS

íssue price	r'ent Ed up	Renu		19	31	Stack	and the
P	ξĔ	•	<u> </u>	High '	Low		<u> </u>
14 275 20 162 90 250 20	1215 Nil F.P. F.P.	22 10	2 12 11 12 27 11 26 11 19 11	182 191 105 282	182 901: 250	Sritish Benzol	17

Renunciation date usually last day for dealing froe of stamp duty. b Figures based on proceedus estimate. g Assumed dividend and yield. h Assumed dividend and yield h Assumed dividend and yield later scrip issue. m Interim since increased or resumed, u Forecast dividend cover based on provious year's carmings. F Dividend and yield based on prospectus or other official estimate for 1883. Q Gross. T Figures assumed. † Cover ellows for conversion of shares not now ranking for dividend or ranking only for restricted dividends. § Placing price. p Pence unless otherwise indicated S Issued by tender. † Offered to holders of ordinary shares as a rights." * Issued by way of capitalisation. §§ Removaduced. † Issued to former preference helders. ■ Allottment letters (or fully-poid). • Provisional or partly-raid citoment letters. ★ With warrants. †† Dealings under special fluid. ♥ Unlisted Securities Market. †† London Listing. † Effective issue price after scrip. † Comprising 50 Ordinary of 1p and £1 of 10 per coat Loan 1988.

Public Works Loan Board rates Effective October 31

Queta loans repaid 17; 181 18! 178 18 18! 18! 177

Un to 5 Over 5, up to 6 ... Over 6, up to 7 ... Over 7, up to 8 ... 18; 18! 173 Over 9, up to 10... 18 Over 10, ap to 15 Over 15, up to 25 161

Non-quota loans B are 1 per cent higher in each case than non-quota loans A. † Equal instalments of principal. ‡ Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). § With half-yearly payments of interest only.

Dates when some of the more upportant company div datements may be expected in the next few weeks are given is the following table. The dates shown are those of last year's amountements, except where the forthcoming board meetings (midicated thus,) have been officially published. It should be emphasised that dividends to be declared will not necessarily be at the amounts in the column headed. "Announcement last year."

at. We amounts in		deaded vindancamer	14 3Mar 2
	Announce,	. Enght	'
Data	ment itet	Refuelling. Nov 12.	101 0.35
	Year.	Franch Kier Nov 27	1111 0 30
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	yee!	Granada Osc 4:	Fine) 2.1
Aktoyd and	F = 31 18 A	*Greet Postend - New 3	
Smilitars isov Au	Int. 20	GUS	IRE. T.U
Allied Brow Nov 25	176 20	WAY New 17	101. 0.7
*Alfred Irish		"HAT Mov 17	· 1014. 1 44
Banks . Nov ff	int. 3 5	Nembers Nov 74	hat AS C
Anderson		*Nembros Nov 24 *Heats (C. £)Nov 24	'int 3 %
Strathclyde Nov 26	let. 7:0	Hill SamootNov 12	Int 22
Aust and NZ		Institut Debug Store 57	
Bankarg., Nov 17		Intl Tunber - Dec 2	Int, 20
Avan RubberDrc 3	Final 1.0	*Kraik Savin Nov 25	Int. 2.7
*BPB IndsNov 24	int. 4.0	Intil Tumber Dec 2 Kreik Siren Mov 25 Land Sista. Mov 8 Linux Inde: Mov 9 Metal Box	int. 2 🤄
*Bank of	-	Tucas inde: Nov. 9	Final 8.4
IrolandNov 5	int 3.0	•Merul Box: 196α 23:	Int. 4.7
Bass Dec	Final 6.3	- MICHAEL CON. E.J. AMIC 25.	_Jpt. 1.75
	Int. 3.096	"Nat. Rook	_ ::
*BeechamNov 18		Apatralia Nov 12	Final B.
*Boots Nov 19	Int. 2.875		lat. 5-0
Brit Bidg. &	Int. 1.0	Powell .	
Eng Agg .Drc 3	1316-11.0	Deftryn Nov 20	'Mt. 4.7
Brit and Comm. Shipping Nov 18	Int. 5.5	RHM	Tinal 71
British Sugar Nov 13	Final-12.65	Roadicut Intl Nov 18	101 G.30
Brown	7 THE 18-49	Redittusion Nov 28	INT. 1.29
(Matthew)Nov 26	From 4 435	Renold	100.00
Burnett and		Henold	Int. 2.0
Hallamshire Nov 27	Int 4.85	Rathmann intiNov 19	10
BurtonNov 18	Funal 3.5		mt. I.V
Capital and		Royal Bank Scotland Dec 4	E
Countries. Nov 28	Int. 1.0	*Sainsbury (J.) Nov 4	Int. 45
Cater Ryder Nov 10	Inc. 4.287	Samuel (3.) Have	1017 - 72
Cawoods Dec 4	Int. 1.4	Props Nov 6	Final 3 1
Charter ConsDoc 2	Int. 3.4	*800 Group Nov 25	Int 2 34
*Chloride ., Nov 11	Int.nil	Sketchley Nov 3	-int 2.8
Chubb Nov 12	Int. 1 947	Smith (W. H.) Nov 15	hrt. 0.28
Churchbury		Smith Inds. Nov 10	
EstatesNov 26	Int. 4.0	Tosco Stores Nov 18	Int. 1.0
CualiteDac. 3	Int. 1.36	*Tozer	
Captes BrosOct 28	tet. 0 88	Komsley Nov 3	Let 1.58
Common Bros. Nov 12	Final 9.0	Tunnel New 27	Int. 3.5
CourtauldsNov 27	int mi	Wedgwood Nov 27	
Dawson Intl Dec 2	Int 30	"Whithread Was 10	int 2.1
*Do La RueNov 10	Int. 6.6	*Wolseley-:	-
Eastorn		HughesNov 11	figal 8.1
ProduceNov 21		Woodhead	
Eliiott (B.)Nov 27	Int. 5.0	(Jones) Der 5	Int. dua
*English China		farment inter-	

Lunuva Tea ahead at nine months

Clays...Dec 17 Final 3.5

1981 and the interim dividend is £1.65m. unchanged at 6p net per £1

For the whole of 1980 the company paid a total distribution of 56p, including a special payment of 35p, from taxable profits of £762,505 (£222,078) which was after a £476,734 (nil) surplus from disposal of invest-

against £43.905, giving carnings per share of 12.58p (9.41p). Net asset value is given as 466.50p (504.49).

H. Goldman reverse to £19,968

* Board meeting intimated. Issue since made. I Tax Irea. Issue since made. I Forecast.

Pre-tax profits of Lunuva IN THE half year to April 30 (Ceylon) Tea and Rubber 1981 H. Goldman Group climbed Estates moved ahead from from taxable losses of £50,000 £124,268 to £138,761 for the nine to profits of £19,963, on highermonths ended September 30 sales of £1.77m compared with

The interim dividend is being missed-the last distribution was a single payout of 0.7p net per 10p share in 1979.

The directors say the figures show a trend towards a reversa of the recent losses. Although trading conditions remain diffi-cult, a return to profitability in ment. cuit, a return to profitabili.
Nine months' tax took £31,313 anticipaled for full year. stated in a circular to share-holders in August 1981 a con-tribution has been made by Blue Chip Mukering acquired in July.

CURRENCIES, MONEY and GOLD

Mr Cecil Chao, the managing issue and scrip alternative is director, said that he was look- being offered to the dividend. | the operating loss after depre- krona devaluation.

Interest rates hold the key. BY COLIN MILLHAM

towards the end of last week, as the dollar, compared with its prime borrower overdraft rate abating, probably to the relief U.S. interest rates eased and the movement against Continental decision of the Organisation of Petroleum Exporting Countries to reunify prices at a base level of \$34 a barrel led to prospects of higher revenues from North

On the other hand the news from BL and the latest survey by the Confederation of British Industry were hardly encouraging, but perhaps none of this was surprising including the

The market is much more con-

Sterling received a boost formance of the pound against base rate of 15t per cent and a fears of a base rate increase

Sterling gained about 4 cents against the dollar from Monday to Friday, but lost ground to the D-mark, French franc and Swiss franc over the same period.

The pound's strength at the beginning of the week largely reflected a rise in short-term London interest rates, which threatened to put clearing bank base rates under pressure once again. Seven day money was around 15%-16 per cent for most cerned about interest rates, and of the week, which is comfort-this was illustrated by the per-

0.97 0.20-0.10 pm 0.32 -2.31 1.30-1.50dis -2.50 2.93 4-31; pm 3.26 -2.92 55-65 dis -3.44 1.23 3-15 pm 0.69 -1.68 0.42-0.60dis -1.73

-1.68 0.42-0.60dis 4.68 5-47-pm -19.50 90-600 dis -0.50 20-50 dis -5.52 33-38 dis 2.58 7-52-pm -0.57 3-4 dis 2.76 81-73-pm 9.27 9.55-9.25 pm 4.29 32-22 pm

0.97 0.20-0.10 pm 2.67 0.90-0 70 pm -3.49 0.79-0.83dis 2.18 1.85-1.75 pm

2.18 1.85-1.75 pm 2.90 -3.34 32-37 dis -3.66 1.20 1\(^{1}\)-1 pm 0.69 3.88 2.43-2.37 pm 4.23 -20.48 55-325 dis -11.79 -1.25 20-35 dis -11.6 -7.25 21-24 dis -7.50 1.01 2.90-2.50 pm 1.85 -1.37 2.25-3.00dis -1.85

:Dutch Guilder: Swiss Franc

: month 13^{1}_{12} - 13^{1}_{13} per cent; three months 14- 14^{1}_{2} per cent; six months 14^{1}_{24} - 14^{1}_{24} granth 14^{1}_{24} - 14^{1}_{24} per cent; six months 15^{1}_{24} - 15^{1}_{24} per cent; six months 15^{1}_{24} - 15^{1}_{24} per cent; three months 15^{1}_{24} - 15^{1}_{24} per cent; six two years 16^{1}_{1} - 16^{1}_{2} per cent; three years 16^{1}_{2} - 16^{1}_{24} per cent; four years 16^{1}_{24} - 16^{1}_{24} per cent; four years 16^{1}_{24} - 16^{1}_{24} per cent; four years 16^{1}_{24} - 16^{1}_{24} per cent; for years 16^{1}_{24} -

of 161 per cent, but three-month funds touched 17 per cent on Monday. Currency traders

much more aware of daily trends in domestic money markets recently, adjusting their positions as the rates moved. Thus the cut of 1 per cent to 171 per cent in Continental Illinois Bank's prime rate pushed up the pound against the dollar, but the fall of London rates from Monday's peak depressed sterling against European currencies.

By Wednesday the pressure

| \$441.442 | \$227.228 | \$1153; 1163; | \$471; 484; | \$441 444

OTHER CURRENCIES

New Sovereigns. King Sovereigns. Victoria Sovs.....

Oct. 30

Gold Bullion (fine-ounce)

Gold Coins

(£239-2391₂)

† Rate given for Argentina is the commercial rate. The financial rate for sterling is 17,037-17,037 and for the dollar 9,200-8,250. "Selling rate.

French Franc Italian Lira

|£231|₀-252|₂| |\$425|₂ 424|₂ |£232|232|₂| |\$423,424 |£232,520| |\$422,26 |£231,248| |\$424,50

supplied day-to-day money at an attractive rate within a general range of 151-151 per cent.

This trend was encouraged on Thursday by the sharp fall in the index of leading U.S. economic indicators, and the subsequent fall of the dollar.

The implication of falling Government revenue next year as the U.S. economy moves into recession, is for increased Federal borrowing and higher U.S. interest rates. As London rates are now following New York down, so they will presum-ably follow them up again

| \$439 | 4440| | (£240.240| 6) | \$226 | 4.227 | 4 | £123 | 6.124 | \$115 | 4.165 | 65 | 65 | 65 | 61 | 625 | 65 | 65 | 61 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625

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P.O. Box 256, Delft, Holland Esmeralda(OfferPce)| DM69.34 |-0.59| 2.60 International Bond Trust International Pacific lev. Mgmt. Ltd.
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0481-2652) Midland Bank Tst. Corp. (Jersey) Ltd. Murray, Johnstone (tav. Adviser) 163, Hope St., Glasgow, C2. 041–2 Hope St. Oct. 15. 18546-98. Mirray Fd. Oct. 15. 18536-97. Pacific Fd. 100. 24 INSULAN 10.550 + Asm. 10.00

Bond Fd. 90. 25 INSULAN 10.550 + Asm. 10.00

PO Bar 71, 7 New St. Peter Port, Guerner, Cl.
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rates. The following nominal rates were quoted for London dollar certificates of deposit: one month 14 90-15.00 per cent; three months 15.25-15.35 per cent; six months 13.45-15.55 per cent. FT LONDON INTERBANK FIXING (11.00 a.m. OCTOBER 30)

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authorines and triance houses seven days' notice, others seven days fixed. Long-term local authority rates nominally three years 15% per cent; four years 15% per cent; OBank bill rates are buying rates for prime paper. Buying rates for four-month bank bills 15% per cent; four-month trade bills per cent. Approximate solling rate for one-month Treasury bills 15½ per cent; two months 15½ per cent; three months, per cent. Approximate selling rate for one-month bank bills 15½ per cent; two months 15½ per cent; and a months 15½ per cent; one month trade bills 16% per cent; two months 16½ per cent; three months 16½ per

t. Finance Houses Bago Rotte (published by the Finance Houses Association) 16 per cent from November 1 1982. aring Bank Deposit Rates for sums at seven days' notice 14 per cent. Clearing Bank Rates for landing 197₂ per t. Treasury Bills: Average tender rate of discount 15 9537 per cent.

CURRENCY RATES

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FT SHARE INFORMATION SERVICE

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- * ERAZIL plans to quadruple its coal output by 1990
- \star COLOMBIA plans to spend nearly S22 bn on infrastructure up to 1982 * PERUS 1981-1983 development programme requires an investment
- * ECUADOR is spending over \$4 bn for oil and gas exploration and
- * ARGENTINA in encouraging foreign investment has approved
- \$1.55 bn in three years up to August 1980

An outline of each country's needs is provided in Trade Profiles, desaring the political and economic situation, including industry, agriculture, energy and mineral resources and the opportunities open to European business. Fach profite ends with a checklist of relevant facts and figures

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Stock Price of Net Crr Gr's P/E "Recent Issues" and "Rights" Page 22

Rinangal Times Monday November 2 1981

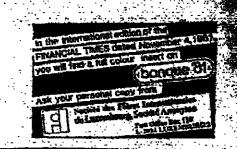
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INVESTMENT TRUSTS-Cont.

OIL AND GAS—Continued

Monday November 2 1981



PRINCE FAHD'S PEACE PROPOSALS ATTACKED

Saudi plan 'a threat'—Begin

yesterday that the Camp David Saudi plan has been spurned eace process between Egypt and Israel was being threatened by the interest shown by the U.S. and Western Europe in the alternative eight-point peace plan put forward by Crown Prince Fahd, of Saudi Arabia.

Mr Begin said "great obstacles" would be placed in the way of the Camp David pro-cess if the Saudi plan was adopted by anybody. The Saudi plan was a plan for war, not peace, and would "liquidate in stages," he said on U.S. television.

Mr Begin implied that the peace process could come to a halt if the Saudi plan gained too much support. The Camp David process is being carried Carrington, the UK Foreign forward in Egyptian-Israeli negotiations on Palestinian autonomy, with the last part of

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Dell from

Guinness

By William Hall, Banking Correspondent

Peat board

MR EDMUND DELL, chairman

and chief executive of the

troubled Guinness Peat group.

has won the support of his

board to carry out his policies

and is to have an early meeting

with Lord Kissin, the group's

former chairman and now its

president, to sort out how the

After a long meeting on Friday, the board and Lord Kissin expressed confidence in

In a statement which had

the full and unanimous

support of the board and Lord Kissin." Mr Dell said: "The

president and I have agreed to

view to consolidating the

Gusinness Peat's activities

range from commodity dealing

to merchant banking, insurance broking and financial services.

board in 1979, having handed

over to Mr Dell as his chosen

retains considerable influence.

the scenes made it difficult for

Mr Dell to reshape the group

after its profits dropped sharply

such as financial services, but

unified group" and "no offer for

the group or any substantial part

had not contributed to profit-

ability had been sold and might

be followed by further com-

panies in the industrial and

chemical divisions.

Mr Dell added: "It is also

our intention, as instanced by

the recent acquisition of an

interest in Telerate, to, move

into fields where opportunities

develop naturally from our

A decision on the extent of Guinness Peat's involvement in

The implications of the deal

and the reports of boardroom

dissension at Guinness Peat

are expected to be raised at the

group's annual general meeting on Thursday.

present activities.

Certain subsidiaries which

of it has been received."

in the last financial year. Mr Dell is understood to be keen to shed loss-makers and

His continued activity behind

As president he

group's unity.

Mr Dell and his executives.

company should be run,

Israel's major diplomatic While reaffirming that Camp offensive in the U.S. against the David remains indispensible. by the direction of U.S. foreign policy following the death of Egyptian President Anwar Sadat, the Senate approval of the Awacs aircraft deal, and Washington's open flirtation with Saudi Arabia, which Jerusalem believes plays a negative role in the region by sup-porting Palestinian guerrillas.

Mr Begin reported vesterday to his Cabinet on the contents of a letter which he seat to President Ronald Reagan over the weekend, rejecting flatly the Saudi proposals and expressing concern about a U.S. tilt in favour of the plan. An official of the Israeli

Secretary and current European Community president, were to express support for the Saudi Israeli-occupied Sinai due to be plan during his visit to Saudi hand back to Egypt next April. Arabia which begins tomorrow.

union reform, the sale of North

Sea oil assets and local authority

rates will dominate the Queen's Speech opening the parliament-

spending package around the

end of this month seems likely.

morale low among many Tory and Labour MPs, especially

after the sweeping election

On the Tory side, the many

discontented MPs are likely to

hold back from taking action

until they see the details of the

spending measures and legisla-

an attempt to change the weakened a officers of some back-bench this month.

successes of the Democratic/Liberal

alliance.

committees.

The session will open with

While reaffirming that Camp decisions the U.S. has begun to point to positive elements in the Saudi plan-particularly the implication, as Washington sees it, that it would involve Arab recognition of Israel's

1967 war, and the creation of a Palestinian State with East Jerusalem as its capital-both proposals which are anathema

In his letter to President Reagan, Mr Begin denied that the Saudi peace plan recognised Israel. Nowhere in the eight points was Israel recognised. he pointed out, adding that even described the plan as "a collection of extreme anti-Israel

Union reform and oil assets sale

will dominate Queen's Speech

on the moderate wing after the

Brighton conference a month

ago has disappeared. It has

been undermined by the party's

far left Militant Tendency as

parliamentary candidates and

by apparent concessions to Mr

Tony Benn and his allies on the

National Executive Committee.

Morale among Right-wing Labour MPs is likely to be further undermined by uncon-

firmed reports that Mr Roy

Mason will not stand again for

election to the Shadow Cabinet.

ing the enlargement of the

Shadow Cabinet from 12 to 15

tive proposals. The chances of and the defection of 21 Labour missal procedures affecting an open challenge to Mrs MPs to the SDP, this makes it strikers, regular ballots to test

weakened at the elections later

CONTROVERSIAL BIILS on cautious optimism among MPs

ary session on Wednesday. A low electoral standing, the selectough economic and public tion of two supporters of the

hold early discussions with a Thatcher as party leader have more likely that the present support for closed shops, a ban view to consolidating the receded, though there will be moderate majority will be on union-only clauses in con-

Criticism of economic stra- differences, the new session is

tegy is expected to be put for- likely to be turbulent in view

The board meeting follows mounting speculation that there were serious differences of Heath, the former Tory leader, are expected to be fewer bills to the public. It will also re-

Social

Party

He said that the clause on recognition of the rights of all States in the area to exist was vague and evasive.

President Hosni Mubarak of Egypt also joined the debate over the Saudi plan yesterday, commenting that it was "en-The plan, however, also calls couraging " and provided the for a return to the boundaries basis for a dialogue, " but not that existed before the June now." Talking to visiting U.S. businessmen in Cairo. Mr Mubarak stressed that Egypt was still vigorously pursuing a satisfactory outcome to the Camp David negotiations with Israel over Palestinian auto-

nomy. Saudi Arabia. which has indicated its wish to see Egypt return to the Arab fold vesterday attacked Israel's rejection if it were, the other seven of Crown Prince Fahd's propo-points are designed to lead to sals. Mr Mohammed Abdo Israel's destruction in stages. Yamani, the Minister of In-Mr Yitzhak Shamir, the formation said: "We believe Israeli Foreign Minister, that Israel's position confirms described the plan as "a what we have repeatedly stated: that it does not want peace.'

posals to repatriate the

Canadian constitution. These

will have to be taken entirely

on the floor of the Commons.

While the Government has

promised its support, there are signs that the measure could

be defeated by a cross-party group of MPs unless the Canadian provinces approve the Trudeau administration's

There is likely to be only

a general reference in the Queen's Speech to union reform.

Details will be published in a

White Paper later this year.

They are likely to include a

union funds in certain circum-

stances, changes in unfair dis-

tracts and an increase in com-

Bill will propose the sale of

quire British Gas to sell its

The Department of Energy's

With other changes, includ- reduction in the immunity of

Apart from internal party jobs through closed shops.

Optimism on Ulster progress at summit

By Margaret van Hattem,

HOPES ARE high that the Angle-Irish summit in London at the end of this week will produce a hig step towards a political settlement in Northern Ireland.

After almost a year of intensive preparations, culminating in what is reported to have been a successful meeting in Dublin last week between Dr Garret Fitz-Gerald, the Irish Prime Minister, and Mr James Prior. the new Northern Ircad Secretary, both governments appear poised to take decion a number of proposals.

Possibly important is a proposal to elevate and institutionalise contacts between the two an Anglo-Irish Council. This would give a more evertly political character to the work carried out for the past 10 months by the five joint study groups set up after last December's summit between Mrs Thatcher and Mr Charles Haughey, then Irish Prime Minister.

Several options on the composition of such a council are believed to be under consideration, including the one outlined by Mr Haughey last week. He suggested a threetier council. with British and Irish Ministers acting jointly; British, Irish and Uluster politicians dehating Ministerial decisions; and civil servants from the three regions providing the secretariat.

The two Prime Ministers may also reach decisions on proposals arising from the work of the five study groups, particularly in economic co-operation, where proposals for energy projects appear to have been developed in some

At this stage the optimism on both sides is tempered with caution and secrecy. It is not at all certain that the various proposals will be tabled for decision this week, nor that any decisions reached will be made public.

It is being stressed that much depends on the rapport ters. Although they have met amicably in the past, neither is taking for granted their ability to work together harmoniously as Prime Ministers.

Both are under pressure to act quickly if they are to leave their mark on Northern

payments.

Shouldering the public surplus A few weeks of base rates at UK SAVINGS

THE LEX COLUMN

15} per cent have been enough to persuade the clearing banks that it is too early to disband their corporate rescue squads. and for some companies December 31 may prove an awkward deadline. But whatever the problems of individual companies or sectors, it still seems reasonable to assume that 1982 will see a sharp increase in cur-porate profits overall-largely as a result of productivity improvements-and at some stage an easing of financial pressures on the company sector. However, in the next few months the pressures are likely to inreease as the rise in interest rates coincides with a very swing in the Government's finances from deficit into surpius.

Last week's CBI Industrial Trends survey reported a widelikely that the respondents were giving a straightforward, even naive, reply to the CBI's questionnaire. In early October liquidity must indeed have been very comfortable, since VAT rebates were being paid out and the bulk of corporate tax payments held up by the Civil Service strike had not yet been paid over. It is perhaps more significant that over the year to April 1982 the CBI survey indicates expectations of a very improvement liquidity. And many of the companies may have filled in their CBI forms when base rates were 1! points below the

normal winter tax collecting season by at least a couple of months. There will be intense pressure on the corporate sector to assume the financial deficit that the Government is shedding, but one of the principal leatures of the 1980-81 recession has been the unwillingness of companies to accept this burden. Over the last financial year the result of this was two-fold: the Government found itself running a bigger deficit than it bargained for and the UK ran a large surplus on its current account balance

Over the summer of 1981 the Government was running a large deficit as the strike delayed the collection of revenue, and the personal sector's surplus fell sharply as consumers ran down savings to maintain their standard of living. In the second standard of living. In the second Domestic U.S. oil stocks as a more accommodating quarter of this year the savings seemed almost to have lost partner than Mobil.

ratio was down to the relatively low level of 12.4 per cent, and there may not be much scope for a further reduction. This is especially so since higher interest rates encourage saving, spread improvement in corporand higher amounts of interestate liquidity but it appears credited to savings accounts are less likely to be spent than the same money in the hands of a borrower.

The danger now is that companies faced with demands for the payment of tax (which is not a surprise) and higher interest costs (which may well be surprise) may make another attempt to sidestep a large financial deficit by cutting working capital again. The problem exacerbated by the low level issues of shares. An end to de-stocking is everybody's favourite way of getting the economy moving again, but The end of the Civil Service actual stockbuilding is unlikely strike, and consequent bunch- to be very pronounced this ing of tax payments into the winter, particularly if, as the autumn, will prolong the London Business School argues, companies have learnt to live with lower working capital to

It is possible, of course, that the balance of payments may come to the rescue again and the deficit be passed on to the overseas sector. Resistance to higher working capital levels could bring a fall in imports from the very buoyant Scotember total, and the CBI Survey suggests increasing confidence about export volume. Otherwise, the corporate and personal sectors will be parcelling out the deficit between them. The struggle will take its outward visible form in the wage round; Ford's 41 per cent pay offer is just the start.

Marathon

Richard Ellis

their glamour at one point last week: Frice had come back a long way since the heady summer months when almost any resources company looked fair takeover game and Thursday's said annumerement by Southland Royalty that no one wanted to buy it at an acceptable price knocked a few more cents off the main take over candidates.

But Mobil has new revived the bid lever with its partial offer for Marathon Oil, a longstanding favourite among takeover speculators. offering 885 a share for 67 per cent of Marathon, a premium of 34 per cent over Friday's opening price. The bid values the schole company at around

This is almost certainly just an opening salvo. Marathon's U.S. oil and san reserves alone are probably worth at least twice that and, after arranging its own credit line of \$50n to spend its way out of unwelcome lakeovers. Marathon is most unlikely to accept such a heavy discount to asset value.

Mobil is very short of U.S. arreage and, with the Arameo advantage apparently disappear-ing, it must be prepared to pay a healthy price for Marathon Failure would also be a severe blow to Mobil's prestige. It has lost successive takeover battles for Belridge Oil, Seagram's of the equity market which for Belridge Oil, Seagram's makes companies less keen to U.S. oil and gas interests, and relieve the pressure by new Conoco.

The loss of Marathon would be particularly embarrassing as Mobil's only major acquisition in recent years—the purchase of the Montgomery Ward retailing chain for \$1.7bn in 1974 has proved an unmittgated disaster. Mobil can afford to spend

heavily if it needs to. Its liquid assets total around \$2bn and it can call on a \$6bn credit line -arranged for the Conoco bid -at short notice. Yet Mobil failed to gain control of Conoco even after making the highest offer, and price may not be the determining factor with Marathon either. Mobil has taken the precaution of filing law suits to restrain anti-trust action, but there is no guarantee that it will be permitted to go ahead. Moreover, Marathon may well use its own credit lines to make a defensive takenver or to merge with another domestic producer in a vulnerable position. In the last resort, it could seek a white knight elsewhere among the oil majors. Texaco, which is also short of U.S. crude, is generally regarded

opinion between the two men. and Sir Ian Gilmour, who was than in recent sessions. sacked from the Cabinet in Moreover, a considerable North Sea oil interests on the September. amount of parliamentary time market and will end the group's On the Labour side, the could be taken up with pro- position as monopoly supplier. Rates curb plan worries Tories

BY ROBIN PAULEY

about the extent to which new he has had difficulty in carrying affect Tory-controlled councils through his plans as fast as he legislation to curb rates might would wish. Now, apparently, before the next election.

he has broad support for At a secret meeting at Conservative Party headquarters, After the meeting Mr Dell said Guinness Peat intends to Mr Tom King, Local Government Minister, came under continue as "an independent and pressure not only from Tory local authority leaders but also from Mr Michael Jopling, the Government Chief Whip, to modify the legislation.

Council leaders had been hoping that Mr Heseltine, Environment Secretary, would attend, but having decided with the Cabinet on the legislation, he was not anxicus to become embroiled in an argument within the party.

CONSERVATIVE PARTY Mr Jopling fears that unless Mr Heseltine is proposing to managers are becoming auxious the measures can be clearly give Whitehall over any counseen to be directed at only a few high-spending Labour councils, at least in the first year, it might founder in the Parlia-

> The Government accepts that the law will be controversialalthough it is planning to refuse to accept it as a major constituthe entire Parliamentary process to be held on the floor of finance their budgets. the House.

Tory opposition is already backbenchers Mr Terence Higgins and Mr Geoffrey Rippon are against the idea.

Some Tory Ministers are also seriously concerned about new subsidise the rates instead of powers of intervention which the other way round.

cils which decide on confronta-

One of the main fears of Mr Jopling and other senior Conservatives is the way some aspects of the present method of calculating grant and penalties could work next year.

There might be dozens of

tional issue and will therefore small Conservative councils resist any Labour demands for which would need supplementary rates and referendums to The main problem is the

impact of the Government's mounting, however. Prominent attitude to housing expenditure Terence and rents.

rey Rippon It is planning to announce another large increase in

council rents so that rents

Weather

UK TODAY

SCOTLAND and N. Ireland will be cloudy with rain at times. England and Wales will be mostly dry with bright intervals. Rather warm in the south. Fresh S.W. wind every-

London, Midlands, E. Anglia Dry, some bright intervals. Max. 16C (61F). I.E. England, Channel Isles,

S.W. England, Wales Mostly dry, bright intervals, drizzle and fog on coasts. Max. 16C (61F). N.E. England, Scotland,

N. Ireltnd Cloudy, rain at times. Max. Outlook: Cloudy with rain, followed by sunny intervals.

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CBI report Continued from Page 1 Steel, is to open an earlier Most reports are of deferment, the target figure of four per

the Telerate deal is expected to be taken by the board shortly, and will show to what debate on unemployment. extent Mr Dell can carry it with him on a project to which he is committed. The 250,000 figure is based on declarations made by individual companies at 12 conferences on pay the CBI has held around the country, and on early returns to the CBI's pay data bank. Reports that an increasing

number of companies were persuading their employees to months started emerging in the Midlands in the late summer and early autumn. The evidence has increased substantially the pay conferences.

"The further north you

travel the more you hear of this happening. Mr Richard Worsley, CBI employee rela- for the 75, including these 'nil" pany representative tions director, said yesterday, rises, is 8.3 per cent, well above less than last year.

though some groups of employees have agreed to forego the pay deal totally. the CBI hopes will BSC agreed its deferment in the private sector. January but most of the other examples are more recent. The some rises from the end of the just cover the new pay round which started in August. But

CBI leaders believe they show an important trend. The total CBI data bank information for the current pay round so far covers 75 settlements involving 12,000 workers during the past few weeks at in small groups averaging 160 employees each,

Of these, 20 deals are for deferment or abandoned nego-tiations. The overall average for the 75, including these "nil"

of cent adopted by the Government for the public services which the CBI hopes will be echoed in But the 8.3 per cent includes

CBI's figures are therefore last pay round and in any case blurred because they do not is five percentage points below just cover the new pay round the 13.3 per cent recorded at the same time last year.

If that drop of five percentage

points were continued as the round developed, the end result could be roughly in line with the Government's target, although no CBI leader is yet prepared to forecast that this will happen.
The CBI conference main

sessions open this morning. It is being attended by 800 company representatives, about 200

Marathon to fight Continued from Page 1

a delaying tactic. There are Another strong possibility is unlikely to be major objections that a "white knight," or to Mobil's bid from the antifriendly bidder, might come to trust authorities because the the rescue. Cities Services, an sider bidding for Marathon.

fight the bid initially on anti-trust grounds.

But this would be essentially making its own bid for late 1960s but terminated dis-another company.

two companies' activities do not overlap in any significant way in the U.S. domestic market.

Alternatively Marathon, which negotiated a \$5bn credit line last summer to defend itself year, is one potential suitor.

Alternatively Marathon which negotiated a \$5bn credit line from unwelcome takeover bid
Among the most likely candidates are Texaco and Gulf Oil. But although these companies have substantial cash loards, both have shied away in the precedented takeover wave this last summer to defend itself year, is one potential suitor.

Among the most likely candidates are Texaco and Gulf Oil. But although these companies have substantial cash loards, both have shied away in the last summer to defend itself year, is one potential suitor.

Willan Hay

Continued from Page 1 **Economy**

other forecasters, but compared with its June forecast it suggests the main peak in the recovery will be postponed from next year until 1983. But it believes the rate of growth of output in that year will be less than the fall this year.

After recovery has started to slow down in 1984, the index of

industrial production is expec-ted to be 8 per cent lower than it was in 1979, the year in which the Government took office. The LBS predicts an increase

in the seasonally adjusted unemployment figure excluding school leavers to 2.8m next year. This should bring the "head-line" unadjusted total to well over 3m. Thereafter the LBS foresees only a small decline to 2.7m for the adjusted figure